

CAPRICORN DISTRICT MUNICIPALITY



ORIGINAL BUDGET 2011/12

BUDGET MTREF

TABLE OF CONTENTS Page

PART 1 - ANNUAL BUDGET

1. MAYOR'S REPORT	3
2. COUNCIL RESOLUTIONS	17
3. EXECUTIVE SUMMARY	21
4. ANNUAL BUDGET TABLES (A1 – A10)	26
5. PROJECT LIST	55
6. ANNUAL BUDGET CHARTS	68

PART 2 - SUPPORTING DOCUMENTATION

7. OVERVIEW: BUDGET PROCESS	91
8. BUDGET ASSUMPTIONS	92
9. SUPPORTING TABLES (SA1 – SA37)	94
10. QUALITY CERTIFICATE	167

PART 3 - INTEGRATED DEVELOPMENT PLAN (IDP) AND SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (SDBIP)

1. MAYOR' REPORT

**2011/12 Budget Speech and the State of the District Address by the Executive
Mayor of Capricorn District Municipality, His Worship,
Councillor Makgabo Lawrence Mapoulo,
CDM Council Chambers**

15 April 2011

Our Speaker, Honourable Mme Nakedi Lekganyane,
His and Her worships, Mayors of our local municipalities;

Speakers and Chief Whips of our local municipalities

Honourable Councillors;

Our Honoured Traditional Leaders;

Our Ward Committee members;
Municipal Manager, managers and other officials;

Representatives of various government departments, municipalities, Parastatals;

Members of the Business Community;

Members of the academia;

Representatives of Community Based Organisations;

The media;

Distinguished Guests;

Members of the community in the public gallery and those who are listening to
various radio stations;

Honourable Madam Speaker, allow me to take this opportunity to convey my sincere,
warm and heartfelt greetings to everyone present here today, including all residents
of Capricorn District listening to these proceedings out there.

Thobela!

On the 18 May 2011 the people of Capricorn District, like the rest of the country, will be going to the polls to once again, exercise their democratic right and vote in the third local government elections. Their decisive vote and outcome thereof will usher in a new council term to continue delivering on the mandate of meeting the core aspirations of the people in pursuit of a better life.

We are presenting this budget today, in the month of April, during which we celebrate and commemorate not only our freedom but the lives and times of some of the most revered and fallen titans of our liberation struggle. Not forgetting that this month is the month where tragedy befell the nation in our prestigious soccer tournament at Ellispark stadium where over 40 lives were lost.

Madam speaker, our liberation and freedom would not have been possible without the humble yet courageous contributions from titans such as President Oliver Reginald Tambo (commonly known as Cde OR), Isithalwandwe Chris Thembisile Hani and comrade Solomon Mahlangu, and many more, who all passed on during the month of April. We owe our freedom and lives today to amongst many of our heroines and heroes these leaders who gave up their individual and family lives for our right not only to vote, but to lead freely decent living and earnings. Their blood has indeed nourished our freedom, if only we could all lead responsible and accountable lives in honour of their memories.

Madam speaker, I would urge that through the rest of our council work, we commit ourselves in the spirit of these fallen martyrs of our revolution to uplift our people from dehumanizing socio-economic conditions such as poverty, joblessness, lack of proper housing, poor sanitation facilities and other related social ills.

Madame Speaker, although the past decade of local government made significant advances to the course of a better life for all, this new financial year should set new goalposts with a renewed vision to accelerate service delivery in line with the Local Government Strategic Agenda. It should open yet another chapter in our gallant effort to dislodge the stranglehold of poverty and free more of our people out of hunger and diseases. This will lead to ensure that the New Growth Path is indeed achievable.

With that in mind, Honourable Speaker, let me remind this hallowed house that the IDP/Budget we're presenting today is a culmination of community and stakeholder consultations which carries perspectives and aspirations of our people for the District Municipality and other spheres of government to address.

Honourable Speaker, it is noteworthy that this is the last sitting of the current term, which as we all know concludes a hectic and challenging trajectory of development that was traversed to improve the lives of our people in the past five years. Although there is much still to be done to meet the aspirations of our poor people, we got no

doubt that this Council shall stand down with pride as they look back at the progress that the Capricorn District Municipality has made since 2006.

We should therefore acknowledge with pride the labour and sweat of most councillors who worked together with our communities and other partners in services delivery, to change our people's daily encounter with poverty for the better.

Madam Speaker, let us however remember that the long and hard journey has only begun, for when the electorate, our people go to the polls in a few weeks to give us yet another mandate, they will do so with hope that we are going to work hard to change their lives for the better - free of abject poverty, disease and unemployment.

Given that we will be commencing with a new term, we have decided to use the 2011/12 IDP and Budget to identify and prioritize key service delivery programmes and implement them to ensure:

- access to clean and portable water to all by 2014
- access to adequate sanitation by 2014
- access to electricity by 2012
- tarring of 210km of district roads by 2011
- 6% growth rate of the district economy and creation of 8 000 sustainable jobs per annum
- halving poverty by 2014
- halving HIV and AIDS infections by 2011
- provision of disaster, emergency and municipal health services, amongst many other priorities.

Budget Statement 2011/12

Honourable Speaker, in compliance with the Municipal Finance Management Act and relevant Treasury budget regulations, we have tabled to Council a total budget of R 774 876 666 million for the financial year 2011/12. This budget is comprised of R 270 921 075 million in capital budget and R 503 955 591 million of operating budget. It worthwhile to state that the R 503 million includes R 431 830 222 of income budgeted and R72m of depreciation. This budget is part of a R 2.1 billion budget that is projected for the Medium Term Expenditure Framework (MTREF) period ending in 2013/14.

This budget also represents a 16.8% increase from last year's budget of R601 million (after adjustment budget).

This budget will address the service delivery mandate that the new council will carry in line with the six Key Strategic Thrusts or KPA's of local government including:

- Institutional Transformation and Organisational Development,

- Basic Services and Infrastructure Delivery,
- Spatial Analysis and Rationale
- Local Economic Development (LED),
- Good Governance and Public Participation,
- Municipal Financial Management and Viability;

All which we will now go into in greater detail:

INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Madam Speaker, the Capricorn District Municipality has always been a venerated institution with supreme culture of stability and dynamic administration which has so far grown in leaps and bounds to an organisation that currently boasts an establishment of 522 posts, 60% of which posts have been filled. Senior management team is also well structured - Seven (7) out of the eight (8) Section 57 managers have been appointed and the post of the Municipal Manager will be filled shortly. Of major concern though is the level of representation of women at management level, a matter that will require attention in the new term of Council.

We are making significant progress in ensuring that our district municipality is equipped with qualified, competent and dedicated personnel at the technical and strategic level of the administration. We cannot afford to make the mistakes of employing people based on reasons other than qualification, competence and passion to serve our people with excellence.

Our skills development programme have catered for councillors, officials and traditional leaders in town planning and geographic information systems (GIS). Even more urgent will be the need to develop HR Development Strategy in order to build an administration of staff with the capability to discharge their responsibilities and meet the demands and dynamics of service delivery. Also very important is that the strategic placement of staff responsible for water services and environmental health services should come to finality.

We are therefore setting aside, for the 2011/12 financial year, R17,3 million for corporate services to amongst others improve our corporate support systems infrastructure. This will aid in our effort to make Capricorn District a responsive and caring organization.

In addition, an amount of R8,760 million is put aside for operational support systems, human resources development as well as operations and maintenance.

BASIC SERVICE DELIVERY

In line with the Millennium Development targets, National and Provincial mandates in particular, the New Growth Path, the Limpopo Employment, Growth and Development Strategy, as well as the Local Government Strategic Agenda, the key priorities of the ANC Manifesto (i.e. the ruling party), our IDP, the District's Municipal Infrastructure Investment Plan and other policy frameworks, we are happy to report that we remain on course to meet our targets and respond to the needs of our people.

Water Supply

Madam Speaker, with regard to water, the Capricorn District Municipality has over the years moved with speed to expedite the provision of water to fight off backlogs that were long inherited from the apartheid regime. To this end, we have thus increased access to water to 87% of the District population.

This we have achieved despite challenges of over-reliance on ground water sources and the growing demand for household water connection to the reticulation network. We also made significant advances to balance the construction of new water projects with maintenance of water schemes' infrastructure, a move which goes a long way in clearing off the remaining water backlog of 13%.

Madame Speaker, it is a universal imperative to provide free basic water to all households that are classified as indigent. This we do through our indigent policies and Free Basic Services packages to ensure that poor households are not excluded from accessing clean water because of their poor socio-economic status.

We also are steaming ahead with our continued efforts to perform water quality tests to ensure that all households receive clean drinkable water. Plans are at an advanced stage to establish our district's own water quality laboratory in Mankweng (within and in partnership with the University of Limpopo) with a view to ensure testing and therefore purification of our drinking water in compliance with the drinking water quality Blue Drop standard.

For the 2011/12 financial year, we are allocating a total of R158.7 million for water supply to communities. In addition, we are also setting aside a total of R94 million for Operations and Maintenance of water service while a total of R4 million will be put aside for water quality operations.

Sanitation

Madam Speaker, although with regard to sanitation 51% of the population has access, we acknowledge that much still needs to be done to provide our people with decent sanitation in order to restore their dignity. Since the District Municipality requires over R100 million to clear off the 49% backlog, we are making sanitation a priority in this financial year.

We are setting aside R 31,3 million towards sanitation - part of which is to be used for VIP toilets in Blouberg, Molemole, Aganang, Lepelle-Nkumpi, as well as waste water treatment work in Mogwadi, Molemole municipality.

Electricity

As the new council term commences, the Capricorn District Municipality, together with our local municipalities and Eskom, will continue to work in partnership to ensure that every household is connected to electricity by the end of 2012. In the last financial year, we managed to electrify 4 271 households, thus increasing access to electricity to 78% of the households in Capricorn District.

The district municipality also provides Free Basic Electricity to widen the distribution network and benefit more of our indigent households and transform their livelihoods. And we are happy that 77% households receive free basic electricity every month; and as with water, we are aiming to increase this number every year.

In this new financial year, we are allocating R13,144 million for electrification and hopefully this allocation will go a long way in reducing the 22% backlog and help us attain the Millennium Development Goal of ensuring 100% access to electricity by 2012.

Roads infrastructure and Public Transport

Madam Speaker, the district municipality has and will continue to do its best in improving the condition of our roads by widening the tarred road network especially in outlying rural areas where roads are not usable and safe. This we do by transforming the gravel roads thus increasing their lifespan. However, this has proved a very expensive responsibility in the past and going forward it will be pursued in collaboration with the Department of Roads and Transport as well as Roads Agency Limpopo.

It is for this reason that the district municipality managed to tar 21% (281 km) of the district road network. We are therefore putting aside R 17.7 million to complete other outstanding district roads such as Mamaolo-to-Seleteng road in Lepelle-Nkumpi.

We will also engage in a programme to plan for rural public transport infrastructure, implementation of our various public transport strategies including capacity building of our taxi operators, all to a total cost of R 2,9 million.

Environmental Management

We are making our bit as a district municipality to protect the environment from human neglect and/or ignorance and other environmental crimes. It is for this reason that we participated in the Greening Project which, as in the past, sought to urge communities to plant as many trees as possible in order to green the environment and contribute to the reduction of carbon footprints and resultant climate change, a phenomenon which threatens our being and social dwellings. Climate change brings with natural disasters, and as we have seen with the people of Japan, no South African would wish to face such experiences. Madam Speaker, while on this point, please let's again jointly express our heartfelt condolences to the people of Japan for their recent loss of lives and belongings.

Therefore we should work hard to continue educating our communities on issues of caring for our environment as well as our officials and community leaders.

We shall also continue with our waste management work by completing the construction of landfill sites in Molemole, Blouberg and Lepelle-Nkumpi and thereafter Aganang. We are therefore allocating, for the 2011/12 financial year, R21,3 million to complete the construction of land fill sites.

In addition, we allocating R8,6 million to implement programmes to monitor air quality within our district, environmental training, running of landfill sites, launch a programme to clean our cemeteries and community surroundings through a community-based waste collection model.

Sports, arts and culture

Madam Speaker, there is no doubt that the FIFA 2010 Soccer World Cup created impetus for development of sport in the district. We are steaming ahead with programmes to nurture passion, talents, fun and excitement that our communities have in sport.

On completion of the upgrading of the four sporting facilities as commenced in the current financial year, we should press ahead with our sport development initiatives bearing in mind the diversity of codes and our communities. For the 2011/12 financial year, we are therefore allocating R2,9 million for sporting and cultural programmes. In addition, a bulk chunk of the funds will be used for refurbishment of Mamaolo community hall, Komaneng Hall, Ben Serala facility, Molemole community hall and finalization of the district sports academy.

With regard to arts and culture, Capricorn is a venerated cultural capital that is rich in varied cultural heritage and generous African pride. And we therefore should provide the much needed leadership and continue to forge partnerships with key role players to support the development of arts and culture in the district.

Emergency and Disaster Management

Madam Speaker, although our emergency and disaster management centres have got reasonable capacity, we know there is a lot still to be done to improve on our preparedness, risk assessment, response, mitigation, recovery, rehabilitation and post disaster development.

We have over the years made advances to consolidate our strength through purchase of fire rescue vehicles and further that the planning phase for the construction of a fire station in Aganang has been completed and construction will begin in the near future. And for the 2011/12 financial year, we are allocating R1,5 million to consolidate our response capacity. In addition, we are putting just about a R1 million for our operational processes including training and sourcing of relief material.

SPATIAL ANALYSIS AND RATIONALE

Madam Speaker, our district comes from a history where development was determined through discriminatory policies which isolated and excluded many of our people to outlying rural areas from the main economic development centres. This practice distorted the district spatial pattern and continues to subject many of our communities to high levels of poverty today; making it difficult and complex for us to plan for land usage, growth and facilitate economic development and sustainable human settlement.

We have however managed to align the objects of our Spatial Development Framework (SDF) with the IDP in order to facilitate sound economic development and future human settlement opportunities. However, the 41% of the district land that is subjected to land claims is posing a challenge as it inhibits proper planning for land use and infrastructure investment. This is despite our municipal boundaries having been re-configured and re-mapped for the coming municipal elections.

Going forward, we are allocating R1,8 million towards implementation of the SDF, upgrading of our Geographic Information System. This will position us to be a planning theatre that will speedily shape the perfect spatial pattern for development to flourish.

SOCIAL TRANSFORMATION

Special Focus

The district municipality has forged progressive partnerships with key role players in strategic development sectors with intent to transform the lives of special groupings through high-impact advocacy and empowerment initiatives. We have invested in socio-economic development programmes to dispense adequate support for youth, women, people with disability and the elderly; and to advance moral rebirth and alley all stereotypes on gender equality.

We are working together with youth – both organised and non-organised - to provide conditions under which all young people can be empowered and make use of their abilities to harness prosperity. This will free many of them from all social ills such as crime, alcohol/ substance abuse, teenage pregnancies, HIV/Aids and many others that inhibit their development.

Going forward, we are allocating R1,8 million towards Special Focus to continue with programmes aimed at addressing empowerment of special groupings and creating an institutional framework that will facilitate the effective implementation of our social responsibility programmes.

HIV and AIDS

Madam Speaker, HIV/Aids has somehow found a permanent home in within our families and the district municipality shall never rest until the health of our communities are free of the scourge of this pandemic.

During the year under review, we went all out to strengthen our efforts of fighting the infection and prevalence rates through HCT campaigns. This we did in partnership with many affected partners who equally played a role in advocating volunteerism to care for the infected and affected. Of recent late, we managed to launch Local Aids Councils in all local municipalities; and we are confident these councils will provide necessary institutional mechanisms for our response to HIV/Aids and help fight the current 21% prevalence rate.

For the financial year 2011/12 we are setting aside R1 million to continue with the implementation of this Plan. More importantly, we are working with the Department of Health and Social Development to support the national action to facilitate awareness, education and prevention by encouraging our population to get tested and know their status. We will also be building capacity of our AIDS Councils to provide the much needed leadership to mount a concerted fight against HIV at individual, family, community and governance level. Hopefully this way we can one

day look back and thank ourselves for taking responsibility to defend our sexuality and lives.

LOCAL ECONOMIC DEVELOPMENT

Madam Speaker, since the ruling party's announcement that the 2011/12 is a year of job creation, the district municipality, in the true spirit and objects of the New Growth Path, the Limpopo Employment Growth and Development Strategy, have identified areas or sectors where employment creation is possible with a clear intent to fight poverty and unemployment. We are therefore placing decent work at the heart of our service delivery initiatives and this will include measures such as skills enhancement, capacity building and small enterprise development.

Taking from the New Growth Path and the provincial plan, as a district our approach will focus on investment promotion for all the sectors, infrastructure development, technical support services to SMME's and cooperatives as well as skills development. This will help us to propel a conducive environment for economic growth and development

The district municipality has therefore identified agriculture and community works programmes as key avenues that can facilitate labour-absorbing activities. And we are pleased to report that we have already managed to create over 50 400 man-day jobs through community works programme.

Madam Speaker, as a District we remain concerned with an unemployment rate of 27%, and it is with this trend that we continue with our database of unemployed graduates which, as we know, serves as a skills labour pool that facilitates skills absorption in order to reduce unemployment. We have therefore partnered with Wits Business School to empower these graduates with entrepreneurial skills so that they too can become a generation of job creators instead of job hunters.

We also trained 11 tourism ambassadors, 300 informal traders as well as 50 tourism SMME's. We have also hosted a successful Investor Conference to showcase investment opportunities that are inherent and available in Capricorn. The district also undertook an outward trade and investment mission to Indonesia to attract investment particularly in the agriculture, agro-processing and manufacturing industries especially that Capricorn District is the 3rd largest contributor (22.4% GDP) to the Limpopo economy.

We are confident that the mission set the tone for economic co-operation between Capricorn and Indonesia, and other spin-offs such as academic exchange programmes, internship programmes for small farmers and sponsorships for SMME training and support are in the pipeline. We look forward to other potential trade missions in the pipeline to continue with our investment promotion initiatives.

We have completed the development of District Tourism Growth Strategy and a business plan for the long-awaited Capricorn District Economic Agency (CEDA) that will hopefully allow us greater capacity to establish linkages and synergies between existing SMME's and investment promotion initiatives.

And for this financial year, we are allocating R3,5 million for Local Economic Development. Part of this allocation will be used for investment promotion, skills development, tourism promotion and support, SMME development and support.

More importantly we will be taking our willing communities back to the ploughing fields come September 2011. I have agreed with our Traditional leaders that land will be made available for this programme and ours will be to avail tractors and seeds to ensure this project takes off.

MUNICIPAL FINANCE MANAGEMENT AND VIABILITY

Revenue Management

Madam Speaker, the district municipality is progressing well in looking for alternative sustained sources of revenue other than grants and we have identified fire fighting services as a possible sustainable source. Though we still have to finalize our by-laws, consultations and tariff setting, we are confident that it will boost our cost recovery mechanism, reduce reliance on grants and improve our budget growth. We will also be commencing or maximizing with revenue generation in the area of water services where much work has been done.

Financial Management and Audit

We are also concerned with the repeated instances of oversights in the area of compliance with the MFMA and treasury regulations which, on an annual basis, result in negative audit opinions. We know financial management is a challenging thematic area that needs effective independent oversight measures. We have therefore appointed the inaugural Municipal Public Accounts Committee (MPAC) , to complement the Audit Committee, and hope it will boost our internal controls, risk oversight, financial reporting and compliance to propel us towards Government's 2014 Vision of a Clean Audit.

Madam Speaker, our council has made thorough consultations/representation with the National Treasury, Office of the Auditor General, SALGA and the Department of Local Government and Housing to pay special attention to the best way of cracking the correct interpretation of RSC replacement grant position and its resultant implications on the municipal grading and the implementation of upper limits.

We are also taking a remedial approach to improve financial management systems particularly compliance to supply chain and asset management. We have carved a

Financial Plan to this course that will hopefully indicate multi-year budget, sources of revenue and cost recovery plan.

Moving forward Madam Speaker, we are allocating, for the next financial year, R4.3million, part which will be used for asset management, employees benefits valuation, capacity building and systems integration.

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Madame Speaker, our district municipality enters the new term with a well defined public participation model that puts people at the centre of development. Our engagements with our communities and other key stakeholders speak volumes about how people want their government to be. We are working tirelessly to hone our systems and give them timely feedback throughout the service delivery planning cycle.

This afternoon, Madam Speaker, I want mainly to challenge our partners to join us in reshaping our approach to governance in Capricorn District. It is our strong view that all government plans and/or programmes should be informed by people's needs and input. That is, we should end the practice of some officials who put in place plans for communities without their concern nor that of municipalities or even ward committees/councillors. We together with our communities should decide what projects/programmes, where and when should be implemented. Key to this is that our planning, implementation, monitoring and evaluation as well as reporting should be coordinated from some central point. This way we shall be bringing reality to the concept of cooperative governance and intergovernmental relations as anticipated in our constitution, therefore ensuring integrated planning and service delivery.

Please let's accept there are many flaws in our current approach and therefore take time and put our energies going forward to correct these flaws. We cannot afford silo working anymore in Capricorn for this set us against our communities. Some projects are completed without key basic services input therefore compromising the socio-economic rights of our people. Our main legislative function as a district is to coordinate and support service delivery, therefore placing the burden on us to ensure our people receive comprehensive services that impacts positively on their quality of life. Anything less is an indication of failure on our part. We therefore plead with everyone to respect us and engage us on any proposals for development in Capricorn.

We intend to mobilise our local municipalities, the sector departments and State-owned enterprises to join us in reorganising the district into a concerted planning theatre that is inclusive of all their plans and aspirations. This we do to wish away the

tendency of indirect solitary development that precludes our multi-sectoral cooperative governance.

We hope to see every sphere of government and affected sector coming on board to play a role in working together to turn Capricorn District into a nerve centre of integrated planning coordination. In essence, this will boost critical project management capacity; improve service delivery in line with planned outputs, budgets and time-frames. And the District Planning Forum, as a convenor and organiser, is making this happen in deepening stakeholder participation and oversight in the implementation of our Integrated Development Programme.

To this effect, going forward, we therefore have to meet on a quarterly basis to continue with our future planning efforts while monitoring services delivery through reporting by all stakeholders.

Madam Speaker, our anti-corruption strategies are still intact and we are determined to change our people's perception of local government for the better by involving them in the fight against corruption. We are still also appealing to everyone of us to report any suspicion of fraud and misdemeanour. We shall continue to show no mercy nor grace to those who prove to have bonds with corruption, impropriety, financial misconduct and deceit. We shall however continue to pray for them if they believe in redemption.

To continue on this path, for the 2011/12 financial year, we are allocating R8.2million toward good governance and public participation.

Conclusion

Madam Speaker, our district municipality takes honour to acknowledge and celebrate achievements of outstanding personalities of our district. We take this opportunity to congratulate our own Ms Bokang Montjane for being crowned Miss South Africa, as well as Ms Rose Mantsho for having been crowned Miss Mamelodi Sundowns 2011. Indeed Capricorn is a home of a blend of beauty and brains!

Madam Speaker, as we tap into the new council term, we wish to take this opportunity to thank everybody in our society for the commitment they have shown in shaping governance and service delivery initiatives.

We also take a bow to thank Maaparankwe a rena ka moka for your excellence leadership, willingness and interest in the affairs of the municipality. We know you do it in the interest of your communities at large. We hope this joint relationship can continue into the new council term as we continue with a common vision to serve our people.

We also thank all Mayors in our local municipalities for your sustained support and cooperation, ward councillors and ward committees, for working cooperatively to represent concerns and aspirations of our communities at district level. As we begin into the new term, our hope is that you shall continue to work together in providing requisite leadership to restore public confidence and trust in local government.

We also give thanks to every other stakeholder for the devotion shown in shaping the life of our IDP; and we also extend tributes to our Members of the Mayoral Committee and Councillors for your active leadership. As we are nearing the end of this second council term, we are humbled by your outstanding leadership and dedication to the course of a better life for all. We thank you also for marching uninterruptedly to the finishing line, in the midst of uncertainties that came with political dynamics. Indeed you have left indelible marks in the course of making difference in the lives of your people.

In addition, I want to acknowledge and appreciate the ANC, the ruling party, for its ever-present direction and support. We wish to also take this opportunity to thank the municipal administration, inclusive of the management and staff for all the hard work and passion expended in putting together this IDP/Budget.

Madam Speaker, I therefore submit to you and the house, for consideration and approval, this, the People's Integrated Development Plan and Budget for the 2011/12 financial year.

Re Šoma le Setšhaba!

Ke a leboga!

Baie dankie !

I thank you !!!

2. COUNCIL RESOLUTIONS

CAPRICORN DISTRICT MUNICIPALITY



EXTRACT FROM THE

MINUTES OF COUNCIL : OC 06/2010

MEETING HELD ON : 15 April 2011

OC 06/10/9.6 IDP/BUDGET 2011/12

That the IDP/Budget for 2011/12 has been adopted.

**CERTIFIED A TRUE EXTRACT
FROM THE MINUTES**

**NM LEKGANYANE
COUNCIL SPEAKER**

DATE

CAPRICORN DISTRICT MUNICIPALITY



EXTRACT FROM THE

MINUTES OF COUNCIL : OC 06/2010

MEETING HELD ON : 15 APRIL 2011

OC 06/10/9.5 FINANCE POLICIES

OC 06/10/9.5.1 Indigent Support Policy

The Indigent Support Policy was adopted.

OC 06/10/9.5.2 Tariff Policy

The Tariff Policy was adopted.

OC 06/10/9.5.3 Credit Control and Debt Collection Policy

The Credit Control and Debt Collection Policy was adopted.

**CERTIFIED A TRUE EXTRACT
FROM THE MINUTES**

NM LEKGANYANE

COUNCIL SPEAKER

DATE

CAPRICORN DISTRICT MUNICIPALITY



EXTRACT FROM THE

MINUTES OF SPECIAL COUNCIL : SC 01/2011

MEETING HELD ON : 22 MARCH 2011

SC 01/11/8.2.4 Virement Policy

The Virement Policy was adopted.

**CERTIFIED A TRUE EXTRACT
FROM THE MINUTES**

**NM LEKGANYANE
COUNCIL SPEAKER**

DATE

3. EXECUTIVE SUMMARY

3.1 INTRODUCTION

The 2011/12 medium term budget was developed within the municipality budget framework, municipal budget and reporting frameworks and treasury guidelines. A total of **R774 876 666** for 2011/12 medium term is proposed comprising of **R503 955 591** for operating budget and **R270 921 075** for capital budget.

The municipality has experienced a positive budget growth of 16.8% compared to the 2010/11 financial year. The 85.6% of the budget funding is based on grants and subsidies provided for by the national government. The grants are utilised to fund both operating and capital expenditure. The Municipality will realise operating deficit over the multi-year period. The deficit has resulted from the implementation of GRAP 17, wherein water related assets were recognised as a result of transfer and assets constructed through grants. The deficit will be funded through accumulated surplus as the assets depreciate in accordance to their useful life.

The budget was prepared in line with the National, provincial and district priorities to ensure that services are planned according to planning guidelines.

BUDGET	2011/12 BUDGET	2012/13 BUDGET	2013/14 BUDGET
Operating revenue budget	R 431 830 222	R 442 558 410	R 471 434 410
Operating expenditure budget	R 503 955 591	R 514 053 060	R 548 097 225
Operating deficit	R 72 125 369	R 71 495 123	R 76 662 815
Capital budget	R 270 921 075	R 274 782 320	R 283 368 445
TOTAL BUDGET	R 774 876 666	R 788 835 980	R 831 465 670

3.2. DEMOGRAPHICS

The municipality has five local municipalities namely Polokwane, Aganang, Blouberg, Molemole and Lepelle-Nkumpi. The district is largely made up of rural areas with a lot of infrastructural backlog.

Total population of the district is estimated at 1 243 167 with household of 285 565 with fifty five percent (55%) of economic population unemployed and 15% who did not attend school.

3.3. PAST PERFORMANCE

Capricorn District Municipality has significantly reduced its backlog on basic services provision. We have reduced our infrastructure backlog to 12.3% for water, 50.70% for sanitation (RDP level), 13.6% for electricity and 88.23% for roads.

The municipality has spent a total of R 671m on infrastructure projects from 2007/08 to 2009/10 financial year. We had further budgeted R 203m on infrastructure projects such as water, electricity, roads, sanitations and waste management for the 2010/11 financial year. Our level of spending on infrastructure is confirmed through the majority of households in the district having access to water and electricity.

Our strategic objectives for the medium term are as follows:

Water

- ✓ By 2014, 100% of the citizens of the district will have affordable , clean and portable water according to RDP standard
- ✓ To increase access to free basic water services by 10% per year
- ✓ To provide clean and safe drinking water according to SANS 241

Sanitation

- ✓ To provide sanitation service to 57% of the population by 2013/14

Electricity

- By 2013, all people in the district will have access to electricity according to set standards
- 13% of backlog on electricity within the district

Roads

- ✓ To tar 4% (100km) of the district roads by 2012
- ✓ To improve access to sports facilities to 80% by 2012

3.4. FINANCIAL PERFORMANCE (2009/10 AND 2010/11)

The municipality in the previous financial year have improved in terms of budget spending, hence alternative source of revenue or funding models needs to be exploited in order to realise the millennium goals. The increased spending is attributed to utilisation of our reserve funds.

Budget

Our budget was funded through grants and reserves. The impact of 2010/11 budget funding resulted in the municipality utilising available reserves. We are currently water service authority in four municipality's areas except Polokwane. The water business is currently not sustainable as it is funded from grants only.

3.5 BUDGET SUMMARY 2011/12 MTREF

3.5.1. Operating Budget

The operating budget increased by 13% from R 380.6m to R431.8m in the 2010/11 and 2011/12 financial years respectively. The budget increased in the 2010/11 budget compared to the 2011/12 financial year. The budgetary constraints realised in the 2011/12 medium term budget is due to high dependency on grant funding.

The municipality is currently the water services authority with four local municipalities operating the water business as water services provider. We have budgeted in the current year for revenue raising strategies, development and enforcement of bylaws and improving our billing systems. The projects are aimed at increasing the revenue of the district.

3.5.2. Capital Budget

Our capital budget spending is projected at around R 829m over the next three years. The 2011/12 budget realised an increase. The 2009/10 and 2010/11 financial years realised a huge amount of cash injected in the capital budget. The municipality utilised its surplus cash for the projects. The 2011/12 financial year capital budget was mainly funded by grants.

3.5.3. Budget Analysis

Personnel cost total 40.4% of the operating budget. Personnel costs increased by 12% in 2011/12 financial year. Bulk water purchases totalled 10% of the operating budget and 2.8% was budgeted for repairs and maintenance.

The municipality has set aside 10% of the 2011/12 operating budget on contracted services and general expenses whereas 9% is budgeted for operating projects.

3.5.4. Capital Budget outlook and Challenges

Our capital budget realised a positive growth in the 2011/12 financial year. The municipality will spend a total of R 829m for MTREF on infrastructure assets, 62.2% of our budget on water infrastructure, 11.6% on sanitation programmes, 7.8% of landfill sites and environmental projects and 11.4% on electricity and roads.

3.5.4.1. Water

A total of R158.7m was set aside for water infrastructure projects, this budget constitute 58.6% of the total 2011/12 capital budget. A further R9.8m is budgeted for water quality programmes together with securing and electrifying our boreholes.

Although the municipality is spending a lot of its budget on water, there are serious challenges relating to water in the district:

- ✓ The district is water scarce, as it does not have many primary sources of water
- ✓ 80% of the population is dependent on ground water. The capacity of boreholes is compromised as the ground water is drying out and engines are being stolen.
- ✓ The challenges has a huge implication on the medium term budget .The municipality budget is planned to eradicate the remaining 12.3% backlog over the medium term.

Blue Drop Performance

The Municipality started to participate on the Annual Blue Drop Assessment in 2009.

The table below summarises the previous Blue Drop score performance:

Year of Assessment	Blue Drop Score
2009	45 %
2010	55,88 %
2011	Results will be released on June 2011 during the Drinking Water Quality Conference

Challenges in Blue Drop Performance

- ✓ Training of process controllers (operators) at treatment works.
- ✓ Water Sampling Training Water Quality officials for the past 12 months.
- ✓ Unavailability of funds to implement Water Safety Plans.
- ✓ Stand alone boreholes supply in villages which don't qualify for Blue Drop Assessment.
- ✓ Salty groundwater sources which are not complying with SANS 241 (South African National Standards).
- ✓ Lack of annual process audit of treatment works for process optimization purposes.

Interventions to satisfy Blue Drop requirements

- ✓ Mahube Training and Development cc appointed by DWA together with Local Government & Housing to use LGSETA funds to train 20 Process Controllers within CDM.

- ✓ Budgeted R 1 000 000.00 requested for implementation safety plans for the District.
- ✓ Budgeted for R 200 000.00 to conduct Water Treatment Works Assessment for audit purposes.
- ✓ Budgeted for Inline Disinfection to ensure safety of potable water provided to consumers.
- ✓ Discussion with IKM will be initiated to request provision on the website to publish Drinking Water Quality Status on six (6) months basis.

3.5.4.2. SANITATION

A total of R99.3m is set aside for the medium term for sanitation projects. The sanitation backlog is currently the largest in the district. The municipality requires a huge amount of money to clear the 50.70% sanitation backlog

Green Drop Performance

- ✓ Green Drop Assessment was conducted on November/ December 2010 for the following Wastewater Treatment Works (WWTW):
 - Lebowakgomo WWTW
 - Senwabarwana WWTW.
 - Alldays WWTW
- ✓ Assessment outcome for the above WWTW from Department of Water Affairs will be released on June 2011 during the WISA Municipal Drinking Water Quality Conference.

4. ANNUAL BUDGET TABLES (A1-A10)

DC35 Capricorn - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousands										
Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	10 000	35 252	42 915	-	59 472	61 260	63 067
Investment revenue	26 053	22 092	4 463	5 988	5 988	5 988	-	5 148	4 158	4 491
Transfers recognised - operational	273 490	328 248	265 579	308 896	329 904	329 904	-	330 727	375 360	394 734
Other own revenue	2 531	2 815	952	688	9 510	9 510	-	36 483	1 781	9 143
Total Revenue (excluding capital transfers and contributions)	302 074	353 155	270 994	325 572	380 655	388 317	-	431 830	442 559	471 434
Employee costs	83 200	108 475	126 765	149 725	155 601	155 601	-	174 652	188 983	204 582
Remuneration of councillors	7 589	8 109	8 855	9 647	9 672	9 672	-	10 881	11 642	12 457
Depreciation & asset impairment	11 726	36 640	55 708	-	72 366	72 366	-	77 438	77 397	78 005
Finance charges	-	968	508	-	-	-	-	-	-	-
Materials and bulk purchases	1 429	19 858	24 900	40 000	38 500	38 500	-	52 700	56 770	59 236
Transfers and grants	6 150	33 650	3 951	8 000	10 000	10 000	-	9 500	10 000	10 000
Other expenditure	124 860	163 191	186 100	118 201	167 110	167 110	-	178 785	169 261	183 817
Total Expenditure	234 953	370 892	406 788	325 572	453 249	453 249	-	503 956	514 054	548 097
Surplus/(Deficit)	67 120	(17 738)	(135 793)	0	(72 594)	(64 931)	-	(72 125)	(71 495)	(76 663)
Transfers recognised - capital	90 143	110 525	217 755	246 239	220 887	220 887	-	270 921	274 782	283 368
Contributions recognised - capital & contributed assets	-	999	0	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	157 263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	157 263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706

Capital expenditure & funds sources										
	181	378								
Capital expenditure	300	340	217 755	246 239	220 887	220 887	-	270 921	274 782	283 368
Transfers recognised - capital	90	110								
	143	525	217 755	246 239	220 887	220 887	-	270 921	274 782	754 803
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
	91	269								
Internally generated funds	157	232	-	-	-	-	-	-	-	-
	181	379								
Total sources of capital funds	300	757	217 755	246 239	220 887	220 887	-	270 921	274 782	754 803
Financial position										
	238	126								
Total current assets	806	651	88 499	31 292	62 151	110 916	-	118 273	96 223	116 997
	331	966								
Total non current assets	111	767	1 128 115	1 194 364	1 111 994	1 219 184	-	1 462 772	1 692 879	1 941 175
	66	164								
Total current liabilities	461	645	196 964	28 061	60 103	60 103	-	109 590	115 218	153 413
		2								
Total non current liabilities	-	538	11 454	-	-	-	-	28 690	26 518	44 742
	503	926								
Community wealth/Equity	456	234	1 008 196	1 197 595	1 114 042	1 269 997	-	1 442 765	1 647 367	1 860 017
Cash flows										
	164	141								
Net cash from (used) operating	559	479	275 544	246 239	212 790	178 241	-	234 326	252 595	290 522
	(178)	(384)	(217	(206	(176	(164		(221	(276	(269
Net cash from (used) investing	907)	270)	595)	169)	400)	252)	-	481)	415)	278)
		2	(2							
Net cash from (used) financing	-	538	538)	-	-	-	-	-	-	-
	205	(34								
Cash/cash equivalents at the year end	673	581)	20 831	5 531	36 391	34 820	-	47 666	23 845	45 090
Cash backing/surplus reconciliation										
	205	(34								
Cash and investments available	673	580)	20 831	5 531	36 391	34 820	-	44 763	23 845	45 090
	81	35				(14		(15	(9	
Application of cash and investments	362	126	169 032	3 061	35 103	910)	-	796)	929)	16 779
	124	(69	(148							
Balance - surplus (shortfall)	311	706)	200)	2 471	1 288	49 730	-	60 559	33 774	28 311
Asset management										
	329	701								
Asset register summary (WDV)	358	865	1 099 548	1 194 363	1 111 994	1 111 994	1 467 722	1 467 722	1 659 767	1 864 907
Depreciation & asset impairment	11	36	55 708	-	72 366	72 366	77 438	77 438	77 397	78 005

Renewal of Existing Assets	726	640	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	947	202	61 169	83 291	11 300	11 300	15 694	15 694	15 935	23 533	
Free services											
Cost of Free Basic Services provided	-	-	-	4 000	6 500	6 500	8 000	8 000	8 500	8 800	
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-	
Households below minimum service level											
Water:	-	-	-	-	-	-	16 000	16 000	8 000	-	
Sanitation/sewerage:	-	-	-	-	-	-	78 000	78 000	74 000	70 000	
Energy:	-	-	-	-	-	-	-	-	-	-	
Refuse:	-	-	-	-	-	-	-	-	-	-	

DC35 Capricorn - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard	1									
Governance and administration		392 216	245 517	265 703	132 546	159 866	167 529	208 024	205 124	208 071
Executive and council		130	462	-	45 356	45 356	45 356	49 706	49 483	52 912
Budget and treasury office		392 061	241 705	265 703	14 786	35 989	43 652	75 918	78 923	82 876
Corporate services		25	3 349	-	72 404	78 521	78 521	82 400	76 718	72 284
Community and public safety		-	-	5 120	44 538	45 982	45 982	46 265	49 878	55 249
Community and social services		-	-	-	4 439	4 439	4 439	2 600	2 831	3 082
Sport and recreation		-	-	-	2 230	2 230	2 230	2 895	2 694	1 948
Public safety		-	-	-	29 729	30 707	30 707	30 982	33 770	38 712
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	5 120	8 141	8 606	8 606	9 788	10 583	11 506
Economic and environmental services		-	-	59	72 930	74 471	74 471	81 979	65 882	71 676
Planning and development		-	-	-	22 086	23 627	23 627	23 788	21 083	27 601
Road transport		-	-	59	18 604	18 604	18 604	24 699	19 049	30 409

Environmental protection		-	-	-	32 240	32 240	32 240	33 492	25 749	13 665
Trading services		-	219 162	217 868	320 740	320 165	320 165	366 484	396 458	419 807
Electricity		-	-	-	16 425	15 851	15 851	13 838	15 697	16 803
Water		-	219 162	217 868	266 314	266 314	266 314	321 286	348 261	367 135
Waste water management		-	-	-	38 000	38 000	38 000	31 360	32 500	35 869
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	1 057	1 057	1 057	-	-	-
Total Revenue - Standard	2	392 216	464 679	488 750	571 812	601 542	609 205	702 751	717 341	754 803
Expenditure - Standard	-									
Governance and administration		65 601	111 351	345 900	120 006	175 823	175 823	188 813	197 254	210 406
Executive and council		23 304	28 628	8 855	45 356	49 904	49 904	49 706	49 483	52 912
Budget and treasury office		10 265	26 222	337 044	14 786	61 584	61 584	76 358	79 406	83 407
Corporate services		32 032	56 500	-	59 864	64 335	64 335	62 749	68 366	74 088
Community and public safety		21 860	24 813	5 082	36 748	42 536	42 536	47 467	50 070	51 742
Community and social services		5 504	3 122	-	4 439	4 744	4 744	2 600	2 831	3 082
Sport and recreation		-	-	-	730	730	730	2 895	2 694	1 948
Public safety		16 357	21 691	-	23 939	28 956	28 956	32 134	33 912	35 156
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	5 082	7 641	8 106	8 106	9 838	10 633	11 556
Economic and environmental services		48 390	41 550	1 787	31 585	74 753	74 753	86 992	82 391	92 798
Planning and development		43 872	37 287	-	22 086	24 684	24 684	27 011	24 306	30 825
Road transport		3 766	2 475	1 787	3 759	45 360	45 360	47 825	47 331	56 305
Environmental protection		752	1 788	-	5 740	4 709	4 709	12 156	10 753	5 669
Trading services		99 101	193 009	54 019	136 176	159 505	159 505	180 683	184 339	193 150
Electricity		15	485	-	1 181	1 407	1 407	891	928	1 000
Water		99 086	192 525	54 019	134 994	158 098	158 098	179 792	183 411	192 150
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	169	-	1 057	632	632	-	-	-
Total Expenditure - Standard	3	234 953	370 892	406 788	325 572	453 249	453 249	503 956	514 054	548 097
Surplus/(Deficit) for the year		157 263	93 787	81 962	246 239	148 293	155 956	198 796	203 287	206 706

DC35 Capricorn - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
EXECUTIVE MANAGEMENT		130	462	-	42	42	42 933	49 706	49 483	52 912
INFRASTRUCTURE DEPARTMENT		-	223	217	933	933	341 416	405 167	432 385	468 491
CORPORATE SERVICES		25	3 349	-	74	80	80 943	68 416	60 674	60 373
FINANCE DEPARTMENT		392	237	265	826	943	43 652	75 918	78 923	82 876
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT		061	679	703	14	35	24 684	23 788	20 249	21 237
COMMUNITY SERVICES		-	-	5	144	684	75 576	79 756	75 627	68 914
Example 7 - Vote7		-	-	120	74	75	-	-	-	-
Example 8 - Vote8		-	-	-	131	576	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	392	464	488	571	601	609 205	702 751	717 341	754 803
Expenditure by Vote to be appropriated	1									
EXECUTIVE MANAGEMENT		25 715	30 006	8	42	47	47 723	49 706	49 483	52 912
INFRASTRUCTURE DEPARTMENT		126	222	55	933	723	210 169	237 180	241 313	260 024
CORPORATE SERVICES		901	436	806	142	210	64 490	54 079	58 230	62 487
FINANCE DEPARTMENT		33 227	46 793	-	62	64	61 584	76 358	79 406	83 407
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT		10 265	26 222	044	286	490	24 684	27 010	24 305	30 823
COMMUNITY SERVICES		17 698	20 835	5	337	61	44 599	59 623	61 318	58 445
		21 147	24 599	082	14	61				
					786	584				
					23	24				
					144	684				
					39	44				
					841	599				

Example 7 - Vote7		-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	234 953	370 892	406 788	325 572	453 249	453 249	503 956	514 054	548 097
Surplus/(Deficit) for the year	2	157 263	93 787	81 962	246 239	148 293	155 956	198 796	203 287	206 706

DC35 Capricorn - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	10 000	35 252	42 915	-	59 472	61 260	63 067
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment											
Interest earned - external investments		26 053	22 092	4 463	5 988	5 988	5 988		5 148	4 158	4 491
Interest earned - outstanding debtors											
Dividends received											
Fines											
Licences and permits											
Agency services											
Transfers recognised - operational		273	328	265 579	308	329 904	329 904		330 727	375 360	394 734

Other revenue	2	490	248		896						
Gains on disposal of PPE		2 529	2 815	952	688	9 510	9 510	-	36 483	1 781	9 143
		2									
Total Revenue (excluding capital transfers and contributions)		302 074	353 155	270 994	325 572	380 655	388 317	-	431 830	442 559	471 434
Expenditure By Type	-										
Employee related costs	2	83 200	108 475	126 765	149 725	155 601	155 601	-	174 652	188 983	204 582
Remuneration of councillors		7 589	8 109	8 855	9 647	9 672	9 672		10 881	11 642	12 457
Debt impairment	3		9 329	-					47 578	49 008	50 454
Depreciation & asset impairment	2	11 726	36 640	55 708	-	72 366	72 366	-	77 438	77 397	78 005
Finance charges			968	508							
Bulk purchases	2	1 429	19 858	24 900	40 000	38 500	38 500	-	52 700	56 770	59 236
Other materials	8										
Contracted services		2 802	2 823	3 304	15 520	15 370	15 370	-	14 600	18 168	19 259
Transfers and grants		6 150	33 650	3 951	8 000	10 000	10 000		9 500	10 000	10 000
Other expenditure	4, 5	122 058	151 029	182 616	102 681	151 512	151 512	-	116 607	102 084	114 104
Loss on disposal of PPE			10	180		228	228				
Total Expenditure		234 953	370 892	406 788	325 572	453 249	453 249	-	503 956	514 054	548 097
Surplus/(Deficit)		67 120	(17 738)	(135 793)	0	(72 594)	(64 931)	-	(72 125)	(71 495)	(76 663)
Transfers recognised - capital		90 143	110 525	217 755	246 239	220 887	220 887		270 921	274 782	283 368
Contributions recognised - capital	6	-	-	0	-	-	-	-	-	-	-
Contributed assets			999								
Surplus/(Deficit) after capital transfers & contributions		157 263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706
Taxation											
Surplus/(Deficit) after taxation		157 263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		157 263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		157 263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706

DC35 Capricorn - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
EXECUTIVE MANAGEMENT		-	4 368	-	-	-	-	-	-	-	-
		179	308	204	199	195					
INFRASTRUCTURE DEPARTMENT		543	009	336	409	382	195 382	-	230 678	251 952	268 668
				3	12	6					
CORPORATE SERVICES		1 757	18 992	365	540	940	6 940	-	17 379	5 790	1 500
FINANCE DEPARTMENT		-	5 708	-	-	-	-	-	-	-	-
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT		-	2 376	-	-	-	-	-	-	-	-
				10	34	18					
COMMUNITY SERVICES		-	40 304	053	290	565	18 565	-	22 864	17 040	13 200
Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	181	379	217	246	220	220 887	-	270 921	274 782	283 368
		300	757	755	239	887					
Single-year expenditure to be appropriated	2										
EXECUTIVE MANAGEMENT		-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE DEPARTMENT		-	-	-	-	-	-	-	-	-	-
CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
FINANCE DEPARTMENT		-	-	-	-	-	-	-	-	-	-
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-

Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote		181 300	379 757	217 755	246 239	220 887	220 887	-	270 921	274 782	283 368
Capital Expenditure - Standard											
Governance and administration		1 757	11 679	365	540	940	6 940	-	17 379	5 790	1 500
Executive and council											
Budget and treasury office											
Corporate services		1 757	11 679	365	540	940	6 940		17 379	5 790	1 500
Community and public safety		-	35 501	053	790	940	9 940	-	1 524	2 040	5 200
Community and social services											
Sport and recreation				328	500	450	3 450				
Public safety			35 501	726	790	990	5 990		1 524	2 040	5 200
Housing											
Health					500	500	500				
Economic and environmental services		186	69 697	645	345	390	23 390	-	39 008	27 140	22 802
Planning and development				59	16	14					
Road transport		186	65 279	645	845	765	14 765		17 668	12 140	14 802
Environmental protection			4 419	-	500	625	8 625		21 340	15 000	8 000
Trading services		179 357	261 463	144 691	182 564	180 547	180 547	-	213 010	239 813	253 866
Electricity		498	8 718	36	244	444	14 444		13 144	14 950	16 000
Water		178 099	222 744	144 623	131 320	123 543	123 543		168 507	192 363	201 997
Waste water management		760	30 000	32	000	560	42 560		31 360	32 500	35 869
Waste management											
Other					-	70	70				
Total Capital Expenditure - Standard	3	181	378	217	246	220	220 887	-	270 921	274 782	283 368

		300	340	755	239	887					
Funded by:											
National Government		90 143	525	755	239	887	220 887		270 921	274 782	283 368
Provincial Government			110	217	246	220					
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	90 143	525	755	239	887	220 887	-	270 921	274 782	283 368
Public contributions & donations	5										
Borrowing	6										
Internally generated funds		91 157	232	-	-	-	-	-	-	-	-
Total Capital Funding	7	181	379	217	246	220		-	270 921	274 782	283 368
		300	757	755	239	887	220 887	-	270 921	274 782	283 368

DC35 Capricorn - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation	2										
EXECUTIVE MANAGEMENT		-	4 368	-	-	-	-	-	-	-	-
EXECUTIVE MAYOR											
OFFICE OF THE CHIEF WHIP											
OFFICE OF THE SPEAKER											
COMMITTEES											
SPECIAL FOCUS			1 232								
HIV & AIDS			1 868								
MUNICIPAL MANAGER			1 269								
COMMUNICATIONS											
AUDIT SERVICES											
INTERGOVERNMENTAL RELATIONS											
INFRASTRUCTURE DEPARTMENT		179	308	204	199	195					
MANAGER'S OFFICE		543	009	336	409	382	195 382	-	230 678	251 952	268 668
			7 305	-			-				

WATER DEVELOPMENT SERVICES	108 859	133 054	144 655	156 420	154 803	154 803		190 066	214 863	228 866
WATER OPERATIONS AND MAINTENANCE		89 691	-	10 900	11 300	11 300		9 800	10 000	9 000
WATER QUALITY			-		70	70				
QS and BUILDINGS		3 963	-	200 16	670 14	670				
TRANSPORT	70 186	65 279	-	645 59	095 14	14 095				
ROADS	498	8 718	645	244	444	14 444		17 668	12 140	14 802
ENERGY	-	-	36	-	-	-		13 144	14 950	16 000
PROJECT ISD										
CORPORATE SERVICES	1 757	18 992	365	12 540	6 940	6 940	-	17 379	5 790	1 500
MANAGER'S OFFICE		218		4	3					
INFORMATION AND KNOWLEDGE MANAGEMENT	743	1 757		540	340	3 340		3 670	1 010	1 100
HUMAN RESOURCES		18								
ADMINISTRATION AND LOGISTICS	1 014	16 999	365	8 000	3 600	3 600		13 709	4 780	400
LEGAL AND CONTRACTS		-								
PERFORMANCE MANAGEMENT SYSTEMS		-								
FINANCE DEPARTMENT	-	5 708	-	-	-	-	-	-	-	-
CFO's OFFICE										
BUDGET AND TREASURY		5 708								
EXPENDITURE										
SUPPLY CHAIN MANAGEMENT										
INCOME										
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT	-	2 376	-	-	-	-	-	-	-	-
MANAGER'S OFFICE										

INTERGRATED DEVELOPMENT PLAN INSTITUTIONAL POLICY AND RESEARCH TOWN AND REGIONAL PLANNING LOCAL ECONOMIC DEVELOPMENT		2 376								
COMMUNITY SERVICES	-	40 304	10 053	34 290	18 565	18 565	-	22 864	17 040	13 200
MANAGER'S OFFICE		329	328	500	450	3 450				
FIRE AND RESCUE		35 501	726	790	990	5 990		1 524	2 040	5 200
DISASTER MANAGEMENT		55		-	-	-				
ENVIRONMENTAL MANAGEMENT		4 419	-	500	625	8 625		21 340	15 000	8 000
ENVIRONMENTAL HEALTH		-	-	500	500	500				
Example 7 - Vote7	-	-	-	-	-	-	-	-	-	-
Subvote example 7										
Example 8 - Vote8	-	-	-	-	-	-	-	-	-	-
Subvote example 8										

Example 9 - Vote9	-	-	-	-	-	-	-	-	-	-	-
Subvote example 9											
Example 10 - Vote10	-	-	-	-	-	-	-	-	-	-	-
Subvote example 10											
Example 11 - Vote11	-	-	-	-	-	-	-	-	-	-	-
Subvote example 11											
0											
0											
0											
0											
0											
0											
0											
0											
0											
Example 12 - Vote12	-	-	-	-	-	-	-	-	-	-	-

Subvote example 12											
0											
0											
0											
0											
0											
0											
0											
0											
0											
Example 13 - Vote13	-	-	-	-	-	-	-	-	-	-	-
Subvote example 13											
0											
0											
0											
0											
0											
0											
0											
0											
Example 14 - Vote14	-	-	-	-	-	-	-	-	-	-	-
Subvote example 14											
0											
0											
0											
0											
0											
0											
0											
0											
Example 15 - Vote15	-	-	-	-	-	-	-	-	-	-	-
Subvote example 15											
0											
0											
0											
0											
0											
0											
0											

0											
0											
0											
Capital multi-year expenditure sub-total		181 300	379 757	217 755	246 239	220 887	220 887	-	270 921	274 782	283 368
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation	2										
EXECUTIVE MANAGEMENT		-	-	-	-	-	-	-	-	-	-
EXECUTIVE MAYOR											
OFFICE OF THE CHIEF WHIP											
OFFICE OF THE SPEAKER											
COMMITTEES											
SPECIAL FOCUS											
HIV & AIDS											
MUNICIPAL MANAGER											
COMMUNICATIONS											
AUDIT SERVICES											
INTERGOVERNMENTAL RELATIONS											
INFRASTRUCTURE DEPARTMENT		-	-	-	-	-	-	-	-	-	-
MANAGER'S OFFICE											
WATER DEVELOPMENT SERVICES											
WATER OPERATIONS AND MAINTENANCE											
WATER QUALITY											
QS and BUILDINGS											
TRANSPORT											
ROADS											
ENERGY											
PROJECT ISD											
CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
MANAGER'S OFFICE											
INFORMATION AND KNOWLEDGE MANAGEMENT											
HUMAN RESOURCES											
ADMINISTRATION AND LOGISTICS											
LEGAL AND CONTRACTS											
PERFORMANCE MANAGEMENT SYSTEMS											

FINANCE DEPARTMENT	-	-	-	-	-	-	-	-	-	-
CFO's OFFICE										
BUDGET AND TREASURY										
EXPENDITURE										
SUPPLY CHAIN MANAGEMENT										
INCOME										
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT	-	-	-	-	-	-	-	-	-	-
MANAGER'S OFFICE										
INTERGRATED DEVELOPMENT PLAN										
INSTITUTIONAL POLICY AND RESEARCH										
TOWN AND REGIONAL PLANNING										
LOCAL ECONOMIC DEVELOPMENT										
0										
COMMUNITY SERVICES	-	-	-	-	-	-	-	-	-	-
MANAGER'S OFFICE										
FIRE AND RESCUE										
DISASTER MANAGEMENT										
ENVIRONMENTAL MANAGEMENT										
ENVIRONMENTAL HEALTH										
Example 7 - Vote7	-	-	-	-	-	-	-	-	-	-
Subvote example 7										

Example 8 - Vote8	-	-	-	-	-	-	-	-	-	-	-
Subvote example 8											
Example 9 - Vote9	-	-	-	-	-	-	-	-	-	-	-
Subvote example 9											
Example 10 - Vote10	-	-	-	-	-	-	-	-	-	-	-
Subvote example 10											

Example 11 - Vote11	-	-	-	-	-	-	-	-	-	-
Subvote example 11										
0										
0										
0										
0										
0										
0										
0										
0										
Example 12 - Vote12	-	-	-	-	-	-	-	-	-	-
Subvote example 12										
0										
0										
0										
0										
0										
0										
0										
0										
Example 13 - Vote13	-	-	-	-	-	-	-	-	-	-
Subvote example 13										
0										
0										
0										
0										
0										

0											
0											
0											
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	
Subvote example 14											
0											
0											
0											
0											
0											
0											
0											
0											
0											
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	
Subvote example 15											
0											
0											
0											
0											
0											
0											
0											
0											
0											
0											
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	
Total Capital Expenditure		181 300	379 757	217 755	246 239	220 887	220 887	-	270 921	274 782	283 368

DC35 Capricorn - Table A6 Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
Current assets											
Cash		217 191	–	10 840	5 531	36 391	34 820		21 000	13 845	20 090
Call investment deposits	1	–	52 365	9 991	–	–	–	–	23 763	10 000	25 000
Consumer debtors	1	–	–	–	–	–	–	–	–	–	–
Other debtors		19 729	73 930	66 913	25 000	25 000	75 013		72 009	70 895	70 454
Current portion of long-term receivables		1 654	140	39	322	322	–		–	–	–
Inventory	2	232	216	716	438	438	1 083		1 501	1 483	1 453
Total current assets		238 806	126 651	88 499	31 292	62 151	110 916	–	118 273	96 223	116 997
Non current assets											
Long-term receivables		1 753	58	–	–	–	–		–	38 062	81 218
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	329 231	966 515	1 128 106	1 192 478	1 111 988	1 219 178	–	1 462 772	1 654 817	1 859 957
Agricultural											
Biological											
Intangible		126	193	9	1 886	6	6				
Other non-current assets											
Total non current assets		331 111	966 767	1 128 115	1 194 364	1 111 994	1 219 184	–	1 462 772	1 692 879	1 941 175
TOTAL ASSETS		569 917	1 093 417	1 216 615	1 225 655	1 174 145	1 330 100	–	1 581 046	1 789 102	2 058 172
LIABILITIES											
Current liabilities											
Bank overdraft	1	11 518	86 945	–	–	–	–		–	–	–
Borrowing	4	–	–	–	–	–	–	–	–	–	–
Consumer deposits											8 968
Trade and other payables	4	54 943	75 743	195 118	28 061	60 103	60 103	–	56 213	60 966	87 233
Provisions			1 957	1 847					53 378	54 251	57 212
Total current liabilities		66 461	164 645	196 964	28 061	60 103	60 103	–	109 590	115 218	153 413
Non current liabilities											
Borrowing		–	2 538	–	–	–	–	–	–	–	–

Provisions		-	-	11 454	-	-	-	-	28 690	26 518	44 742
Total non current liabilities		-	2 538	11 454	-	-	-	-	28 690	26 518	44 742
TOTAL LIABILITIES		66 461	167 183	208 418	28 061	60 103	60 103	-	138 280	141 736	198 155
NET ASSETS	5	503 456	926 234	1 008 196	1 197 595	1 114 042	1 269 997	-	1 442 765	1 647 367	1 860 017
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		487 889	926 234	1 008 196	1 197 595	1 114 042	1 269 997		1 432 516	1 637 629	1 850 792
Reserves	4	15 567	-	-	-	-	-	-	10 250	9 738	9 225
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	503 456	926 234	1 008 196	1 197 595	1 114 042	1 269 997	-	1 442 765	1 647 367	1 860 017

DC35 Capricorn - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		-	-	448	10 688	31 132	1 450		7 680	8 085	9 584
Government - operating	1	-	328 248	265 579	308 896	329 905	316 167		347 374	375 360	394 734
Government - capital	1	369	89 410	254 477	246 239	220 887	197 226		218 010	274 782	283 368
Interest		26 053	22 091	4 463	5 988	5 988	5 988		5 148	4 158	4 491
Dividends											
Payments											
Suppliers and employees		(231 312)	(264 610)	(245 472)	(317 572)	(365 123)	(332 590)		(334 386)	(399 790)	(391 655)
Finance charges			(33)	(3)	(8)	(10)	(10)		(9)	(10)	(10)
Transfers and Grants	1		660)	951)	000)	000)	000)		500)	000)	000)
NET CASH FROM/(USED) OPERATING ACTIVITIES		164 559	141 479	275 544	246 239	212 790	178 241	-	234 326	252 595	290 522
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		15	-								
Decrease (Increase) in non-current debtors		286	2 872	160	40 070	40 070	52 217		8 107	10 450	14 091

Decrease (increase) other non-current receivables											
Decrease (increase) in non-current investments											
Payments											
Capital assets		(179 208)	(387 142)	(217 755)	(246 239)	(216 470)	(216 470)	(229 588)	(286 865)	(283 368)	
NET CASH FROM/(USED) INVESTING ACTIVITIES		(178 907)	(384 270)	(217 595)	(206 169)	(176 400)	(164 252)	- 481)	(221 415)	(276 278)	(269 278)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans			2 538								
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing				(2 538)							
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	2 538	(2 538)	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(14 349)	(240 253)	55 411 (34	40 071 (34	36 391 540)	13 989	-	12 846 821)	(23 47 666	21 244 23 845
Cash/cash equivalents at the year begin:	2	022	205 673	581)	540)	-	20 831	-	34 820	47 666	23 845
Cash/cash equivalents at the year end:	2	673	581)	20 831	5 531	36 391	34 820	-	47 666	23 845	45 090

DC35 Capricorn - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available											
Cash/cash equivalents at the year end	1	205 673	(34 581)	20 831	5 531	36 391	34 820	-	47 666 (2	23 845	45 090
Other current investments > 90 days		0	1	1	1	-	0	-	903)	(0)	0
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		205 673	(34 580)	20 831	5 531	36 391	34 820	-	44 763	23 845	45 090
Application of cash and investments											
Unspent conditional transfers		19 521	4 105	40 827	-	-	-	-	-	-	-

Unspent borrowing											
Statutory requirements	2	26 626	29 208								
Other working capital requirements	3	35 214	1 813	128 205	3 061	35 103	910	(14	(15	(9	16 779
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		81 362	35 126	169 032	3 061	35 103	910	(14	(15	(9	16 779
Surplus(shortfall)		124 311	(69 706)	(148 200)	2 471	1 288	49 730	-	60 559	33 774	28 311

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Example supporting calculations only below (municipalities to adjust to suit their circumstances)

Other working capital estimate

Current debtors collected in 30 days	-	-	-	-	-	-	-	-	-	-	-
Other debtors collected in 30 days	19 729	73 930	66 913	25 000	25 000	75 013	-	72 009	70 895	70 454	
					(60	(60		(56	(60	(87	
Creditors due in 30 days	(54 943)	(75 743)	(195 118)	(28 061)	103	103	-	213	966	233	
					(35					(16	
Total	(35 214)	(1 813)	(128 205)	(3 061)	103	14 910	-	15 796	9 929	779	

Debtors collection assumptions

Balance outstanding - consumer debtors	-	-	-	-	-	-	-	-	-	-	-
Estimate of consumers debtors collection rate	1%	5%	-690%	85%	66%	89%	0%	11%	19%	21%	
Balance outstanding - other debtors	19 729	73 930	66 913	25 000	25 000	75 013	-	72 009	70 895	70 454	
Estimate of other debtors > 90 days	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	

DC35 Capricorn - Table A9 Asset Management

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CAPITAL EXPENDITURE										
Total New Assets	1	181	379 757	433 844	246 239	217 547	217 547	270 921	274 282	283 368

	300								
Infrastructure - Road transport	186	65 279	110 696	16 845	14 765	14 765	17 668	12 140	14 802
Infrastructure - Electricity	498	8 718	39 735	15 244	14 444	14 444	13 144	14 950	16 000
	178								
Infrastructure - Water	099	222 744	208 722	131 320	123 543	123 543	168 507	191 863	201 997
Infrastructure - Sanitation	760	30 000	30 050	36 000	42 560	42 560	31 360	32 500	35 869
Infrastructure - Other	-	4 419	15 059	26 500	8 625	8 625	21 340	15 000	8 000
Infrastructure	179 543	331 160	404 262	225 909	203 937	203 937	252 018	266 452	276 668
Community	-	-	9 021	1 500	3 450	3 450	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	6	1 757	48 597	20 561	18 830	10 160	16 603	7 830	6 700
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	2 300	-	-
Total Renewal of Existing Assets	2	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4								
Infrastructure - Road transport	186	65 279	110 696	16 845	14 765	14 765	17 668	12 140	14 802
Infrastructure - Electricity	498	8 718	39 735	15 244	14 444	14 444	13 144	14 950	16 000
	178								
Infrastructure - Water	099	222 744	208 722	131 320	123 543	123 543	168 507	191 863	201 997
Infrastructure - Sanitation	760	30 000	30 050	36 000	42 560	42 560	31 360	32 500	35 869
Infrastructure - Other	-	4 419	15 059	26 500	8 625	8 625	21 340	15 000	8 000
Infrastructure	179 543	331 160	404 262	225 909	203 937	203 937	252 018	266 452	276 668
Community	-	-	9 021	1 500	3 450	3 450	-	-	-

Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		1 757	48 597	20 561	18 830	10 160	10 160	16 603	7 830	6 700
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	2 300	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	300	379 757	433 844	246 239	217 547	217 547	270 921	274 282	283 368
ASSET REGISTER SUMMARY - PPE (WDV)	5									
<i>Infrastructure - Road transport</i>		65 279	67 366	265 182	271 189	243 823	243 823	261 491	273 631	288 433
<i>Infrastructure - Electricity</i>		8 718	11 569	39 377	-	-	-	-	-	-
		188								
<i>Infrastructure - Water</i>		316	527 795	646 165	730 781	677 658	677 658	1 046 753	1 186 328	1 334 097
<i>Infrastructure - Sanitation</i>		30 000	34 096	74 161	83 161	83 161	83 161	114 520	147 020	182 889
<i>Infrastructure - Other</i>										
Infrastructure		292 313	640 825	1 024 884	1 085 131	1 004 642	1 004 642	1 422 765	1 606 979	1 805 419
Community		35 501	37 570	44 701	78 991	78 991	78 991	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		1 417	23 277	29 953	28 355	28 355	28 355	44 958	52 788	59 488
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		126	193	9	1 886	6	6	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	358	701 865	1 099 548	1 194 363	1 111 994	1 111 994	1 467 722	1 659 767	1 864 907
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>		11 726	36 640	55 708	-	72 366	72 366	77 438	77 397	78 005
<u>Repairs and Maintenance by Asset Class</u>	3	947	27 202	61 169	83 291	11 300	11 300	15 694	15 935	23 533
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	1 000	1 000	8 300
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	24 450	60 388	82 521	11 300	11 300	11 200	11 272	12 048
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	181	-	-	-	-	-	-	-
Infrastructure		-	24 631	60 388	82 521	11 300	11 300	12 200	12 272	20 348
Community		-	-	-	-	-	-	2 052	1 800	1 000
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	947	2 572	781	770	-	-	1 442	1 863	2 185

TOTAL EXPENDITURE OTHER ITEMS		12 672	63 842	116 877	83 291	83 666	83 666	93 132	93 332	101 538
<i>Renewal of Existing Assets as % of total capex</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>R&M as a % of PPE</i>		0.3%	2.8%	5.4%	7.0%	1.0%	0.9%	1.1%	1.0%	1.3%
<i>Renewal and R&M as a % of PPE</i>		0.0%	4.0%	6.0%	7.0%	1.0%	1.0%	1.0%	1.0%	1.0%

DC35 Capricorn - Table A10 Basic service delivery measurement

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Household service targets (000)	1									
<u>Water:</u>										
Piped water inside dwelling								9	10	11
Piped water inside yard (but not in dwelling)								57	59	60
Using public tap (at least min.service level)	2							50	53	56
Other water supply (at least min.service level)	4							24	26	28
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	140	148	155
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4							16	8	-
No water supply										
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	16	8	-
Total number of households	5	-	-	-	-	-	-	156	156	155
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)										
Flush toilet (with septic tank)										
Chemical toilet										
Pit toilet (ventilated)										
Other toilet provisions (> min.service level)								77	81	85
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	77	81	85
Bucket toilet										
Other toilet provisions (< min.service level)								66	64	62

No toilet provisions							12	10	8
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	78	74	70
Total number of households	5	-	-	-	-	-	155	155	155
<u>Energy:</u>									
Electricity (at least min.service level)									
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-
<u>Refuse:</u>									
Removed at least once a week									
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-
Removed less frequently than once a week									
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-
<u>Households receiving Free Basic Service</u>	7								
Water (6 kilolitres per household per month)							4	5	5
Sanitation (free minimum level service)									
Electricity/other energy (50kwh per household per month)									
Refuse (removed at least once a week)									
<u>Cost of Free Basic Services provided (R'000)</u>	8								
Water (6 kilolitres per household per month)				4 000	6 500	6 500	8 000	8 500	8 800
Sanitation (free sanitation service)									
Electricity/other energy (50kwh per household per									

month)										
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package)		-	-	-	4 000	6 500	6 500	8 000	8 500	8 800
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)										
Property rates (R15 000 threshold rebate)	9									
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of free services provided (total social package)		-	-	-	-	-	-	-	-	-

5. PROJECT LIST FOR MTREF PROJECTS

**CAPRICORN DISTRICT MUNICIPALITY
FINAL BUDGET MTREF 2011/12**

CAPITAL BUDGET PROJECT LIST

Project NO	Project Name	BUDGET 2011/12	BUDGET 2012/13	BUDGET 2013/14	SOURCE OF FUNDI
WATER PROJECTS					
AGANANG MUNICIPALITY					
SINGLE YEAR PROJECT					
C-2011-001	Phomolong,Semaneng & Monyoaneng	2 000 000.00			
C-2011-002	Houtriver WTP Transfer to Polokwane	500 000.00			
C-2010-009	Mashashane WS (Mars) Bulk supply & storage	2 700 000.00			
C-2010-008	Rampuru WS (Rammoba, Chloe A, Kgabo Park) Bulk supply & storage	1 000 000.00			
C-2010-009	Rampuru WS (Mabitsela) Bulk supply & storage	1 000 000.00			
	Maune WS	4 000 000.00			MIG
	Jupiter WS	4 000 000.00			MIG
	Monotwane WS	4 000 000.00			MIG
	Magongoa WS		4 000 000.00		MIG
	Phaudi WS		4 000 000.00		MIG
	Rankhuwe WS		4 000 000.00		MIG

	Hwibi WS		4 500 000.00		MIG
	Masehlong WS		4 500 000.00		MIG
	Pinkie Sebotse WS		4 500 000.00		MIG
	Rapitsi WS		4 500 000.00		MIG
	Manamela WS		4 500 000.00		MIG
	TOTAL SINGLE YEAR PROJECT	19 200 000.00	34 500 000.00	-	-
WATER BUDGET MULTI-YEAR					
	Moetagare WS	4 000 000.00		4 000 000.00	MIG
	Terrebrugge WS	4 000 000.00		4 000 000.00	MIG
	Mabitsela WS	4 000 000.00		4 000 000.00	MIG
	Kgabo Park WS	4 000 000.00		4 000 000.00	MIG
	Ga-Selolo WS	4 000 000.00		4 000 000.00	MIG
	Kgomo School WS	4 000 000.00		4 000 000.00	MIG
	Maineleng WS		4 000 000.00	4 000 000.00	MIG
	Boetse WS		4 000 000.00	4 000 000.00	MIG
	Manyapye WS		4 000 000.00	4 000 000.00	MIG
	Naledi WS		4 000 000.00	4 000 000.00	MIG
	Lepotlako WS			4 500 000.00	MIG
	Sekuruwe WS			4 500 000.00	MIG
	Makgodu WS			4 500 000.00	MIG
					MIG
	TOTAL MULTI-YEAR PROJECTS	24 000 000.00	16 000 000.00	53 500 000.00	MIG
TOTAL AGANANG MUNICIPALITY		43 200 000.00	50 500 000.00	53 500 000.00	MIG

					MIG
BLOUBERG MUNICIPALITY					MIG
C-2011-003	Lenatong BWS	1 000 000.00	-		MIG
C-2011-004	Senwabarwana BWS	1 000 000.00	-		MIG
C-2011-005	Indermark Water Supply	1 000 000.00	-		MIG
C-2011-007	Mons BWS	600 000.00	-		MIG
C-2011-008	Alldays bulk	1 000 000.00	-		MIG
C-2011-009	Gaselwane RWS	2 000 000.00	-		MIG
	The Glade BWS	5 000 000.00			MIG
	Mashamaite BWS	1 000 000.00			MIG
	Mashalane Dilaeneng	2 500 000.00			MIG
	Mokumuru		3 000 000.00		MIG
	Inveraan		3 000 000.00		MIG
	Avon,My Darling Ward 1		1 000 000.00		MIG
	Makgari BWS		4 000 000.00		MIG
	Arrie BWS		4 500 000.00		MIG
	Berseba(Motadi) BWS		3 500 000.00		MIG
	Aurora B BWS		4 000 000.00		MIG
	Witten (900 sites) BWS			6 000 000.00	MIG
	TOTAL SINGLE YEAR PROJECTS	15 100 000.00	23 000 000.00	6 000 000.00	MIG
					MIG
WATER BUDGET MULTI-YEAR					MIG
	Tolwe Phase 2 & 3 BWS	3 000 000.00	7 500 000.00	4 000 000.00	MIG
	Windhoek Extension	4 000 000.00		4 000 000.00	MIG
	My Darling Extension Reticulation	3 000 000.00		4 000 000.00	MIG

	De Villiersdale BWS	4 000 000.00		4 000 000.00	MIG
	Indermark BWS	4 500 000.00		4 000 000.00	MIG
	Blackhill WS	1 000 000.00		4 000 000.00	MIG
	Diepsloot BWS	3 000 000.00		4 000 000.00	MIG
	Avon BWS		4 500 000.00	4 500 000.00	MIG
	Senwabarwana BWS		5 126 456.00	3 500 000.00	MIG
	Glenfernis Phase 2 WS		4 000 000.00	4 500 000.00	MIG
	Eldorado Phase 1 WS		4 000 000.00	4 000 000.00	MIG
					MIG
	TOTAL MULTI-YEAR PROJECTS	22 500 000.00	25 126 456.00	44 500 000.00	MIG
					MIG
	TOTAL BLOUBERG MUNICIPALITY	37 600 000.00	48 126 456.00	50 500 000.00	MIG
	LEPELLE-NKUMPI MUNICIPALITY				
	WATER BUDGET MULTI-YEAR				
C-2010-023	Groothoek RWS Reticulate Ledwaba, Matome, Makotse and Motantanyane	1 000 000.00			
C-2010-036	Specon RWS	4 000 000.00			
C-2010-023	Groothoek RWS (Ga-Molapo reticulation)	4 000 000.00	3 000 000.00	2 000 000.00	MIG
C-2010-025	Groothoek (Mathibela)	2 000 000.00	2 000 000.00	2 000 000.00	MIG
C-2010-027	Groothoek (Moshengoville reticulation)	2 000 000.00	2 000 000.00	2 000 000.00	MIG

C-2010-028	Groothoek/Specon RWS Reticulate Sehlabeng and Mashego	2 000 000.00	2 000 000.00	2 000 000.00	MIG
C-2010-029	Groothoek (Matjatji Reticulation)	2 000 000.00	3 000 000.00	2 000 000.00	MIG
	Groothoek (Matlharolla Reticulation)	2 000 000.00	2 000 000.00	2 000 000.00	MIG
	Groothoek (Moletlane Yard Connection)	-	3 000 000.00	5 000 000.00	MIG
	Groothoek (Lebowakgomo)	4 000 000.00	10 000 000.00	11 000 000.00	MIG
	Stocks (Madisha Leolo Yard Connection)	-	3 000 000.00	4 000 000.00	MIG
	Groothoek (Madisha Ditoro)	-	3 000 000.00	4 000 000.00	MIG
	Mphahlele RWS (Nkotokwane Yard Connection)	2 000 000.00	2 000 000.00	2 000 000.00	MIG
	Mphahlele RWS (Seleteng Reticulation & Yard Connection)	3 000 000.00	3 000 000.00	2 000 000.00	MIG
	Mphahlele RWS (Mamaolo Upgrading)	2 000 000.00	2 000 000.00	-	MIG
C-2010-030	Mphahlele RWS (Mashite Yard Connection)	2 000 000.00	3 000 000.00	2 000 000.00	MIG
	Mathabatha RWS WTP	3 000 000.00	-	-	MIG
	Mathabatha RWS (Matatane)	2 000 000.00	2 000 000.00	-	MIG
	Mathabatha RWS (Mphaaneng Bulk Line)	2 000 000.00	3 500 000.00	1 500 000.00	MIG
C-2010-034	Mafefe RWS (Ngwaname) internal reticulation	3 000 000.00	3 000 000.00	2 000 000.00	MIG
TOTAL LEPELLE-		42 000 000.00	51 500 000.00	45 500 000.00	MIG

NKUMPI MUNICIPALITY					
MOLEMOLE MUNICIPALITY					
WATER BUDGET MULTI-YEAR					
C-2010-037	Bouwlust Borehole development		4 000 000.00	3 000 000.00	MIG
C-2010-038	Mogwadi Borehole development (Rita/Bethesda Borehole)	5 000 000.00	5 000 000.00	3 000 000.00	MIG
C-2011-011	Mogwadi RWS	2 500 000.00			
C-2011-012	Brussels, Westphalia, Bouwlust	500 000.00			
	Maponto Fatima & Sekakeni RWS	6 000 000.00	5 000 000.00		MIG
	Brussels, Madikana & Phasha RWS	5 000 000.00		5 000 000.00	MIG
	Mogwadi WTP	5 756 645.48	5 000 000.00		MIG
	Sekakeni, Mokomene, Makgatho, Maupye BWS	1 150 000.00	1 150 000.00	5 000 000.00	MIG
	Molotong, Fatima, Maponto & Mogehele RWS	5 000 000.00	5 000 000.00		MIG
	Maponto, Rametjowe, Malotong & Ga-Mokganya RWS		5 000 000.00	2 997 300.00	MIG

	Lissa,Sako,Makgolong,Mohodi,Sekakene, RWS		2 086 260.00	1 000 000.00	MIG
C-2010-040	M West Ind GWS Bulk water supply	-	-	3 000 000.00	MIG
C-2010-041	Ramokgopa/Botlokwa RWS	-	-	3 000 000.00	MIG
C-2010-043	Nthabiseng Capricorn park	-	-	3 000 000.00	MIG
C-2010-044	Nthabiseng ground water improvements	-	-	3 000 000.00	MIG
C-2010-045	Botlokwa(Matseke,Maphosa, Polata)	-	-	3 000 000.00	MIG
C-2010-046	Ramokgopa RWS (Ga-Joel, Ramoroko) Bulk supply & storage	-	-	4 500 000.00	MIG
C-2010-189	Eisleben	1 500 000.00	-	4 000 000.00	MIG
TOTAL MOLEMOLE MUNICIPALITY		32 406 645.48	32 236 260.00	43 497 300.00	MIG
C-2011-002	Houtriver WTP	3 500 000.00			MIG
TOTAL POLOKWANE MUNICIPALITY		3 500 000.00	-	-	
TOTAL WATER PROJECTS		158 706 645.48	182 362 716.00	192 997 300.00	

Water O&M					
C-2010-051	Construction of Water Quality Laboratory	4 500 000.00	3 500 000.00	-	Equitable Shares
C-2010-049	Electrification of boreholes	2 300 000.00	3 000 000.00	4 000 000.00	Equitable Shares
C-2010-050	Boreholes concrete pumphouses	3 000 000.00	3 500 000.00	5 000 000.00	Equitable Shares
Total O&M WATER		9 800 000.00	10 000 000.00	9 000 000.00	
SANITATION PROJECTS					
	Aganang Sanitation	5 000 000.00	5 000 000.00	5 000 000.00	MIG
TOTAL AGANANG MUNICIPALITY		5 000 000.00	5 000 000.00	5 000 000.00	
	Blouberg Sanitation	-	-	5 000 000.00	MIG
	Tolwe Sewerage		5 000 000.00	6 000 000.00	MIG
	Upgrading of Alldays Speaker park Sewer	3 000 000.00	-		MIG
	Bergendal VIP Toilets		3 000 000.00		MIG
	Senwabarwana x7 Sewerage		3 500 000.00		MIG
TOTAL BLOUBERG MUNICIPALITY		3 000 000.00	11 500 000.00	11 000 000.00	
	Lepelle Nkumpi Sanitation	-	4 000 000.00	4 500 000.00	MIG
C-2010-074	Upgrading of Lebowakgomo WWTW	15 359 531.00	6 000 000.00	5 000 000.00	MIG & Equitable S
TOTAL LEPELLE-NKUMPI MUNICIPALITY		15 359 531.00	10 000 000.00	9 500 000.00	
	Molemole Sanitation	3 000 000.00	6 000 000.00	6 369 000.00	MIG

	Mogwadi WWTW	5 000 000.00		4 000 000.00	
TOTAL MOLEMOLE MUNICIPALITY		8 000 000.00	6 000 000.00	10 369 000.00	
Total for Sanitation		31 359 531.00	32 500 000.00	35 869 000.00	
ROADS					
C-2011-016	Malatane Bridge	4 500 000.00	4 000 000.00		Equitable Shares
	EPWP Road	3 950 000.00			
C-2011-017	Flora Storm Water Transfer to Aganang	-	-		Equitable Shares
	Sebora to Mohlolong			6 502 145.00	Equitable Shares
C-2010-082	Mamaolo to Seleteng	9 218 255.00	8 139 604.00	8 300 000.00	Equitable Shares
		17 668 255.00	12 139 604.00	14 802 145.00	Equitable Shares
ELECTRICITY					
C-2010-106	Aganang LM	2 585 996.00	5 000 000.00	5 000 000.00	Equitable Shares
C-2010-107	Blouberg LM	730 000.00	1 000 000.00	1 000 000.00	Equitable Shares
C-2010-108	Lepelle_Nkumpi LM	6 000 000.00	5 000 000.00	5 000 000.00	Equitable Shares
C-2009-084	Electricity conservation project	-			Equitable Shares
C-2010-109	Molemole LM	3 828 008.00	3 950 000.00	5 000 000.00	Equitable Shares
		13 144 004.00	14 950 000.00	16 000 000.00	Equitable Shares
TOTAL FOR INFRASTRUCTURE		230 678 435.48	251 452 320.00	268 668 445.00	

SOCIAL SERVICES PROJECTS					
Disaster & Emergency Services					
	Multi-seater	500 000.00			Equitable Shares
	Inspection vehicles	424 251.00			Equitable Shares
	Mobile radios	100 000.00			Equitable Shares
	Disaster truck	500 000.00			Equitable Shares
	Replacement bakkies			800 000.00	Equitable Shares
	Radio interfacing		300 000.00		Equitable Shares
	WoF equipment		60 000.00		Equitable Shares
	Skid Units		80 000.00		Equitable Shares
	Disaster centre		1 600 000.00	4 400 000.00	Equitable Shares
Total Current Year		1 524 251.00	2 040 000.00	5 200 000.00	
Environmental Management					
	Establishment of Blouberg Land Fill Site	1 539 507.56	5 000 000.00		Equitable Shares
C-2010-143	Establishment of Molemole Land Fill Site	11 900 000.00			Equitable Shares
C-2011-027	Establishment of Lepelle-Nkumpi Land Fill Site	7 900 000.00			Equitable Shares

	Establishment of Aganang Land Fill Site		10 000 000.00	8 000 000.00	
C-2011-028	Air Quality Monitoring Equipment	-			Equitable Shares
Total		21 339 507.56	15 000 000.00	8 000 000.00	
		-			
Sports Arts and Culture					
C-2011-029	Upgrade District Satelite Academy(Ga-Mothapo)	-	-	-	Equitable Shares
		-	-	-	
TOTAL FOR SOCIAL SERVICES PROJECTS		22 863 758.56	17 040 000.00	13 200 000.00	
CORPORATE SERVICES		2011/2012	2012/2013	2013/2014	
C-2010-182	IT Security (Cameras)	350 000.00	200 000.00		Equitable Shares
C-2011-035	Computers	60 000.00	50 000.00	350 000.00	Equitable Shares
C-2011-036	Laptops	150 000.00	150 000.00	200 000.00	Equitable Shares
C-2011-037	Servers	-			Equitable Shares
C-2011-038	Scaners for creditor management and Asset count	-			Equitable Shares
C-2011-040	Printers	10 000.00	10 000.00	50 000.00	Equitable Shares
C-2011-041	Statistical data analysis software		-		Equitable Shares
C-2011-042	Implement Offsite Backup(IT)		100 000.00		Equitable Shares
C-2011-043	IT infrastructure to Locals		500 000.00	500 000.00	Equitable Shares
C-2011-044	Wireless & Internal network upgrade		-		Equitable Shares

	Financial system	2 000 000.00			
	Network upgrade to infrastructure	500 000.00	-		
	Server Rack	300 000.00	-		
	Helpdesk software	300 000.00	-		
TOTAL IKM PROJECTS		3 670 000.00	1 010 000.00	1 100 000.00	

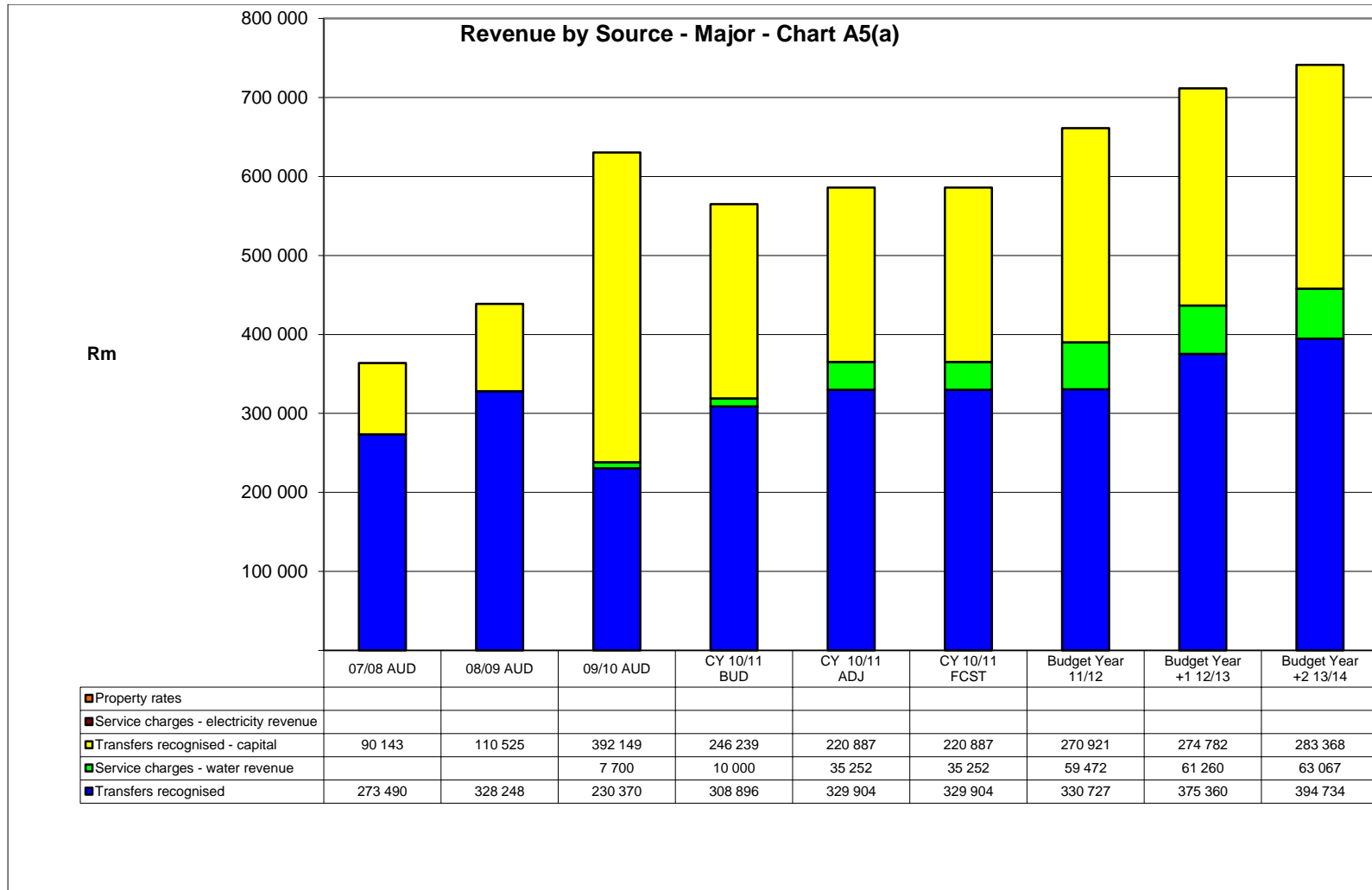
ADMIN & LOGISTICS PROJECTS

C-2011-044	Furniture	300 000.00		400 000.00	Equitable Shares
C-2011-045	Mayoral Vehicle	-			Equitable Shares
	Telephone system	3 000 000.00	-		Equitable Shares
	Building (Molemole satellite office)	1 000 000.00			Equitable Shares
C-2011-039	Fleet purchases	9 408 881.21	4 780 000.00		Equitable Shares
		13 708 881.21	4 780 000.00	400 000.00	
TOTAL FOR CORPORATE SERVICES		17 378 881.21	5 790 000.00	1 500 000.00	

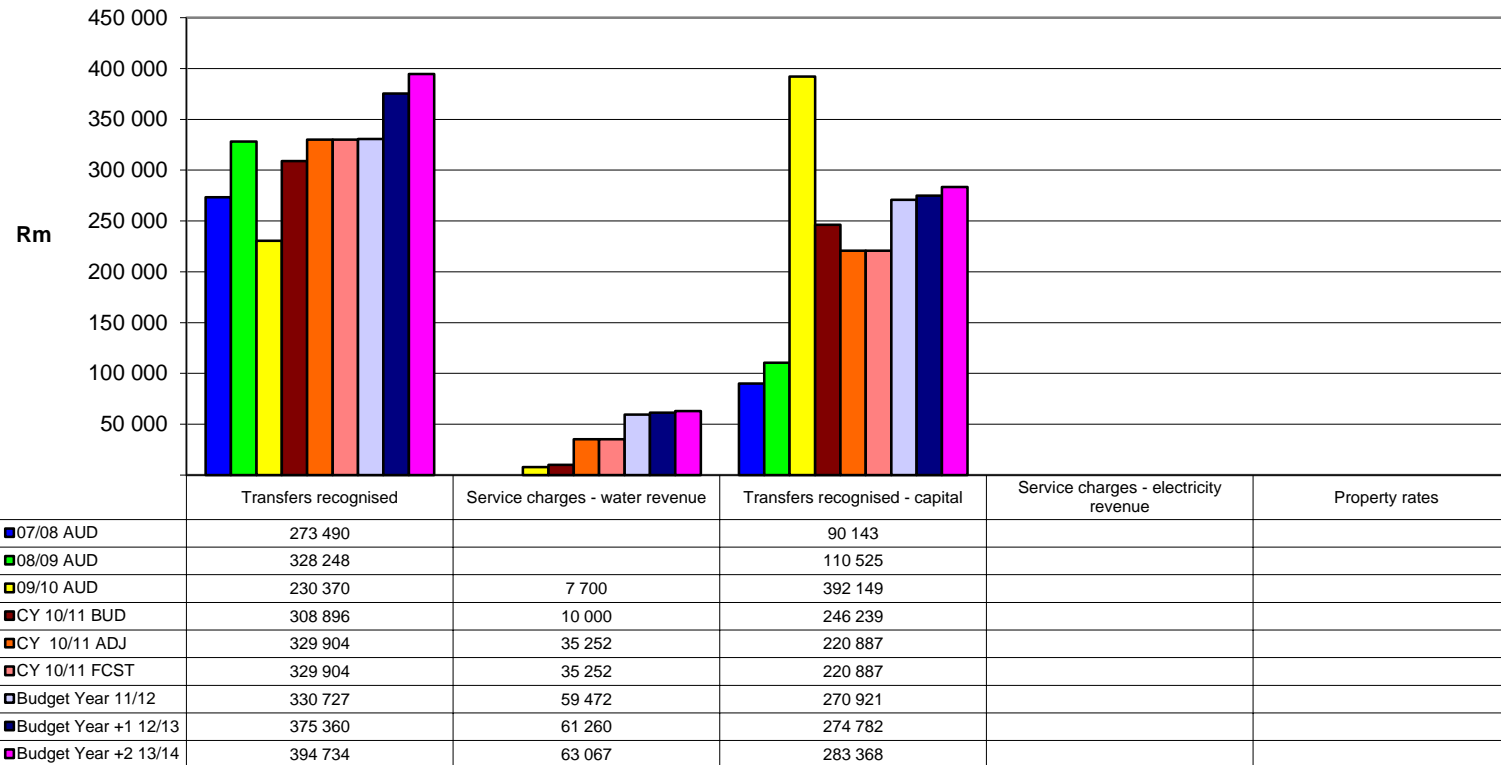
TOTAL CAPEX

270 921 075.25 274 782 320.00 283 368 445.00

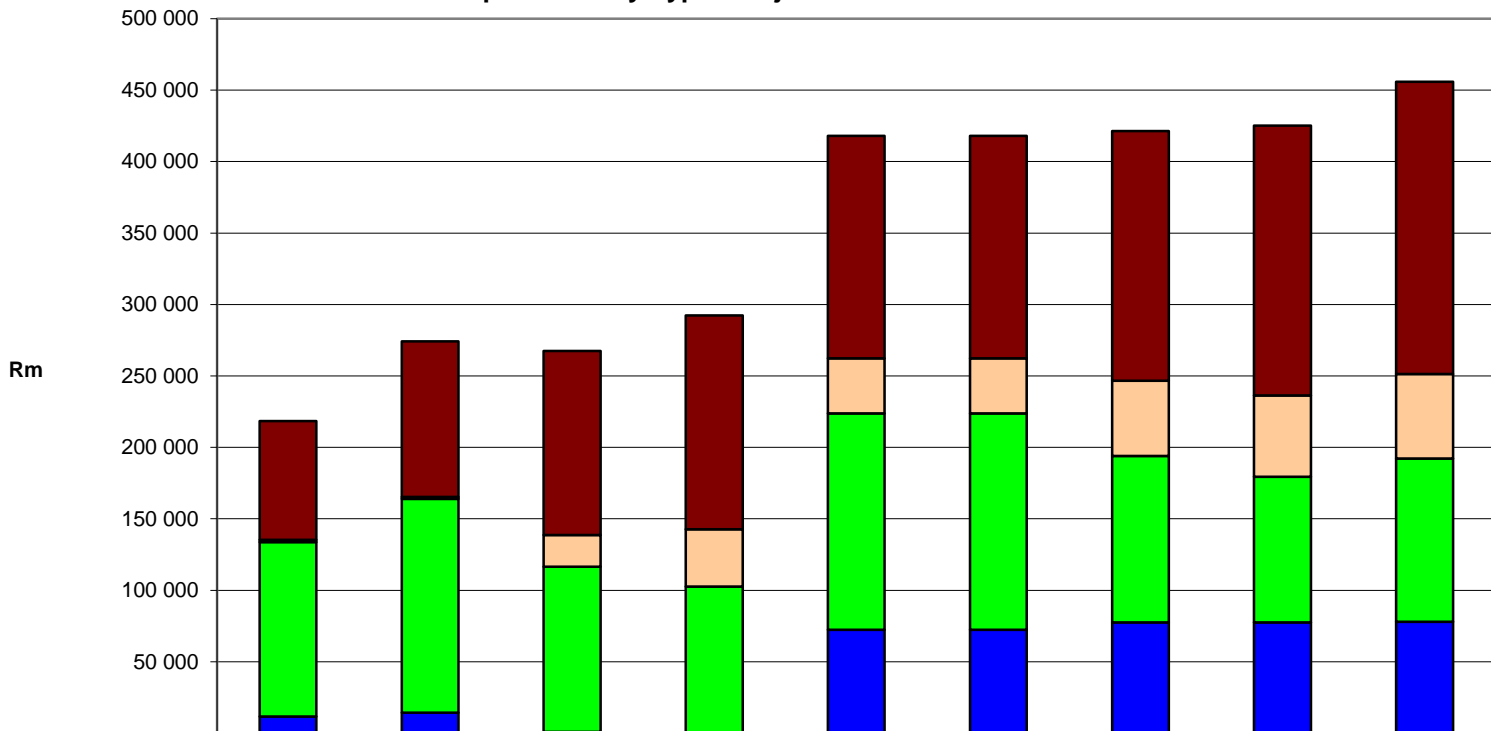
6. ANNUAL BUDGET CHARTS



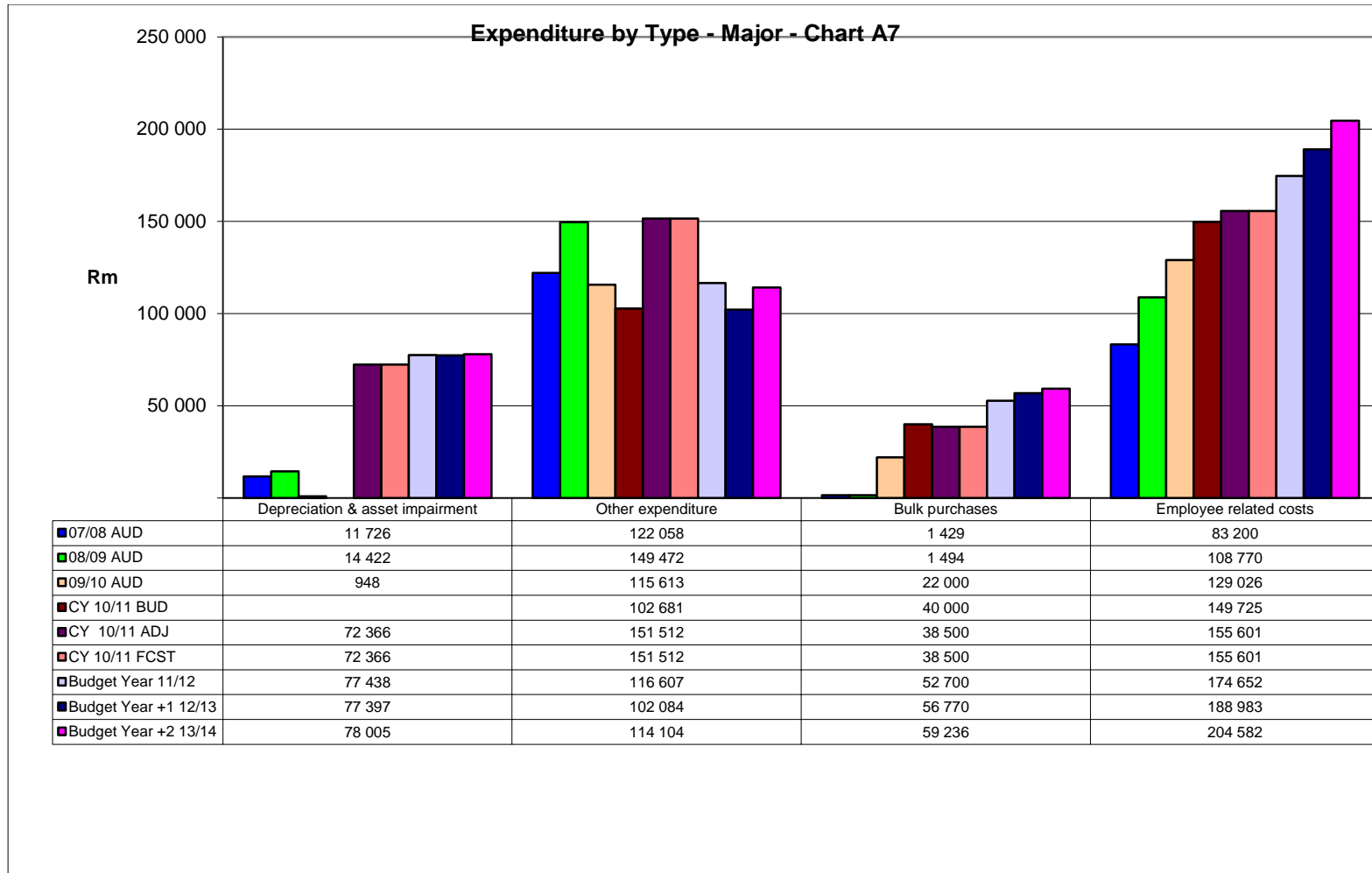
Revenue by Source - Major - Chart A5(b) - source trend



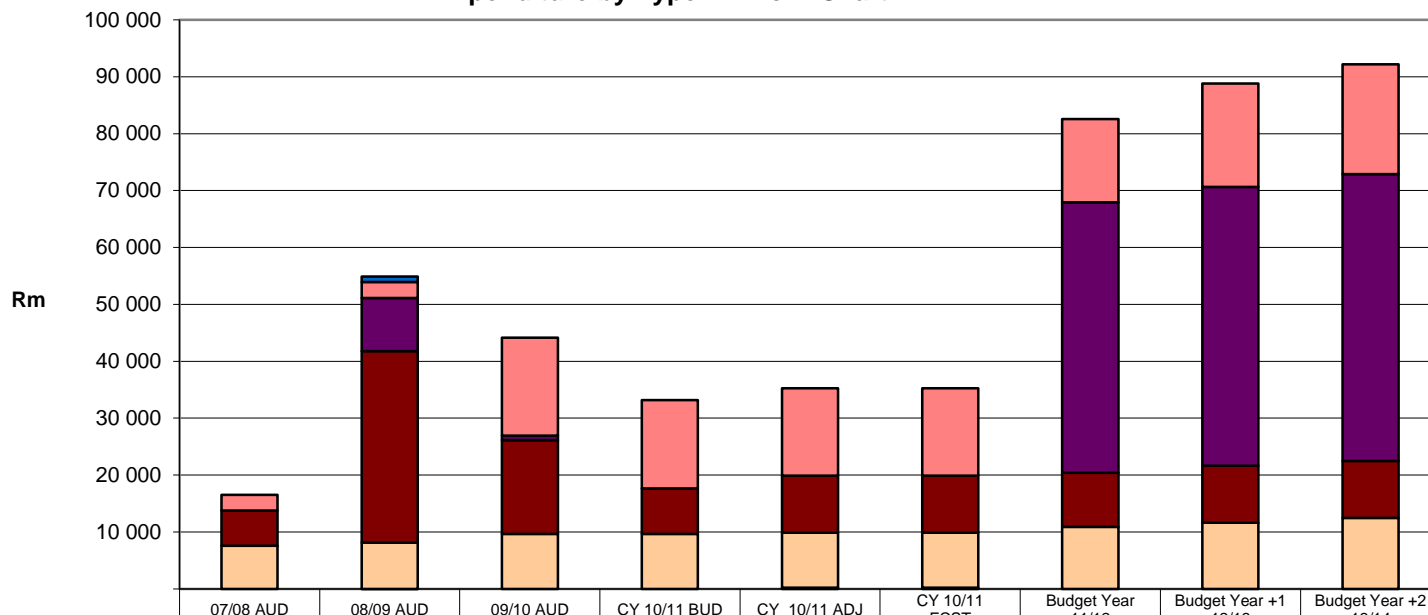
Expenditure by Type - Major - Chart A7



	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
■ Employee related costs	83 200	108 770	129 026	149 725	155 601	155 601	174 652	188 983	204 582
□ Bulk purchases	1 429	1 494	22 000	40 000	38 500	38 500	52 700	56 770	59 236
■ Other expenditure	122 058	149 472	115 613	102 681	151 512	151 512	116 607	102 084	114 104
■ Depreciation & asset impairment	11 726	14 422	948		72 366	72 366	77 438	77 397	78 005

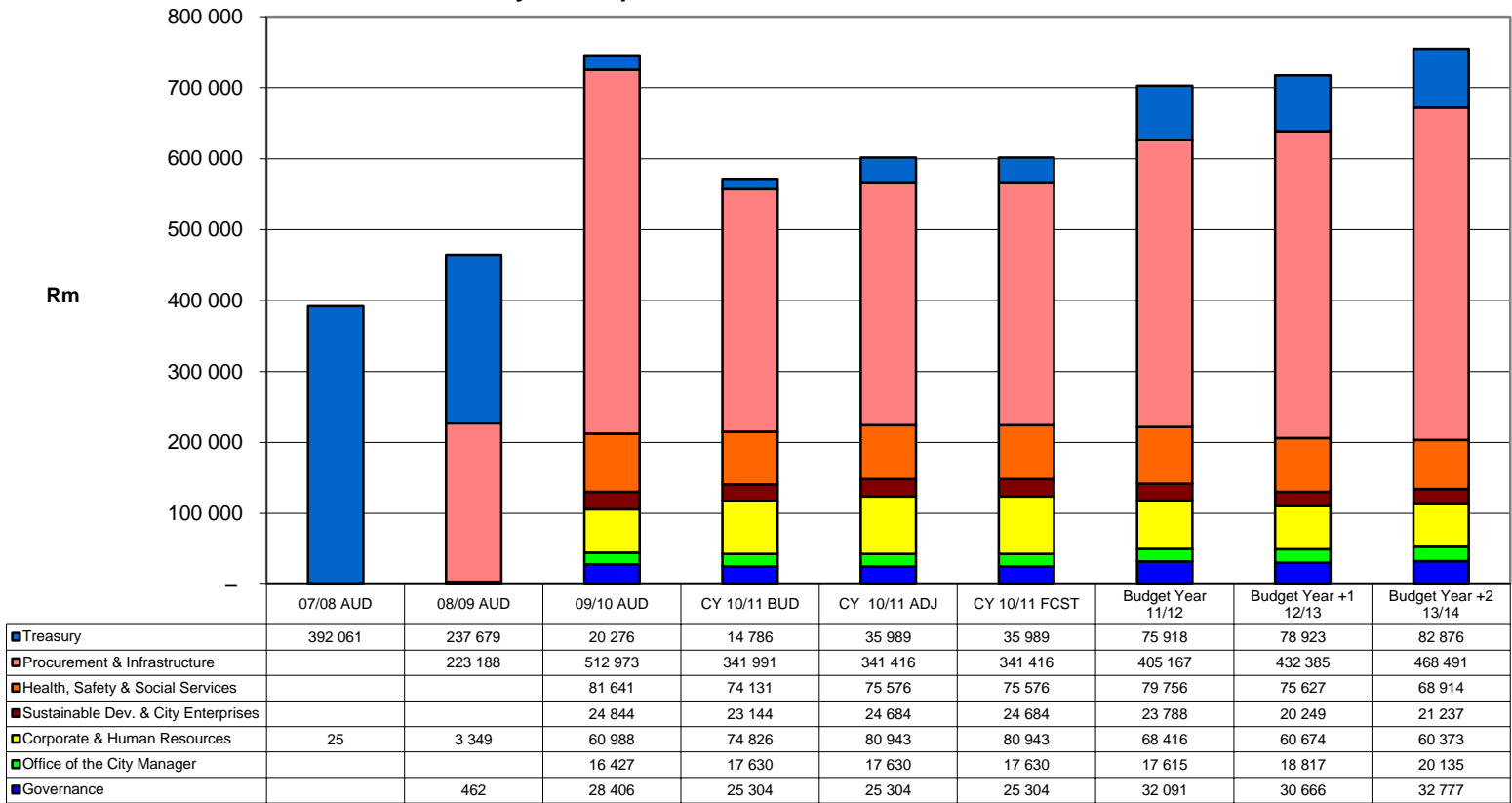


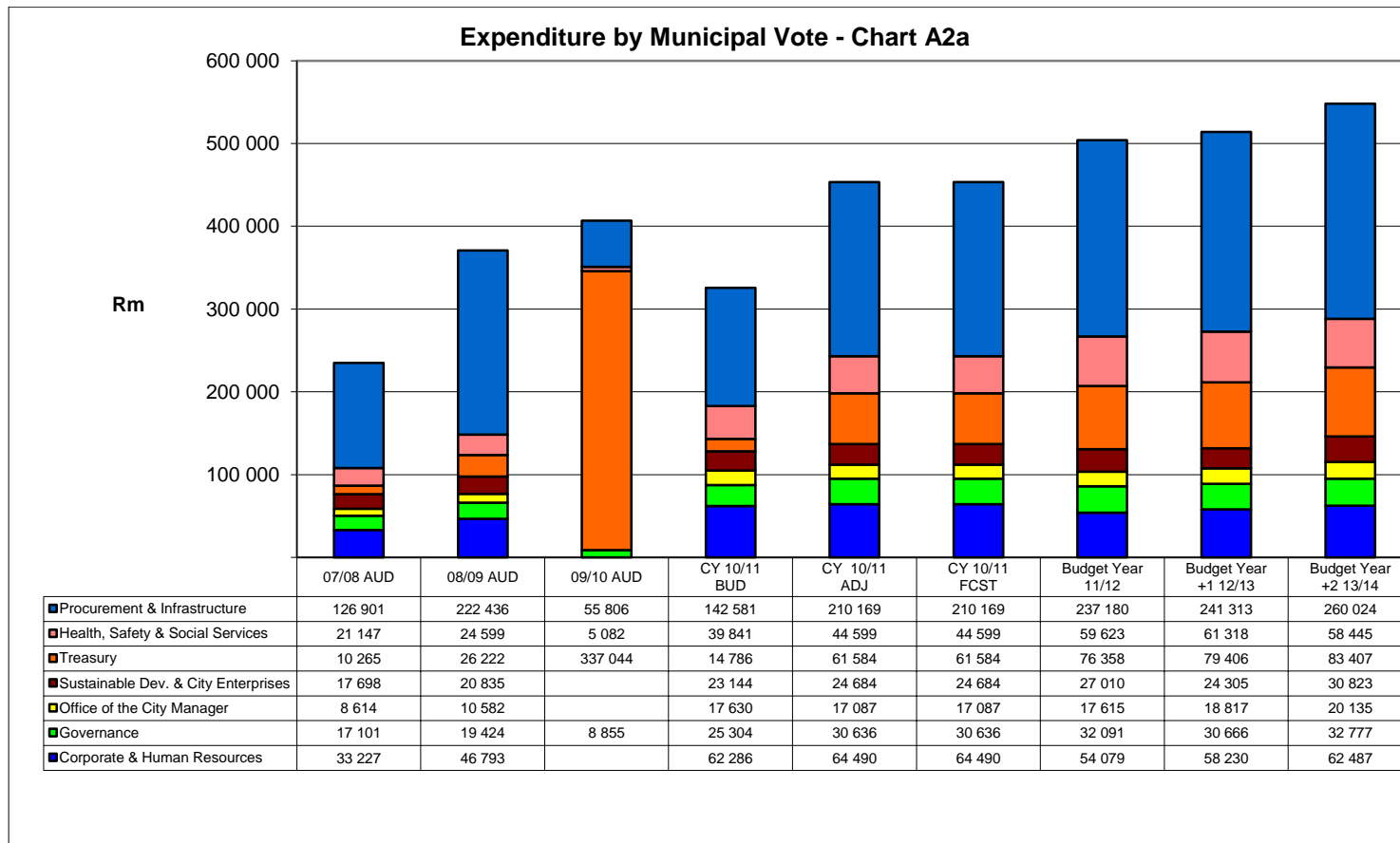
Expenditure by Type - Minor - Chart A7

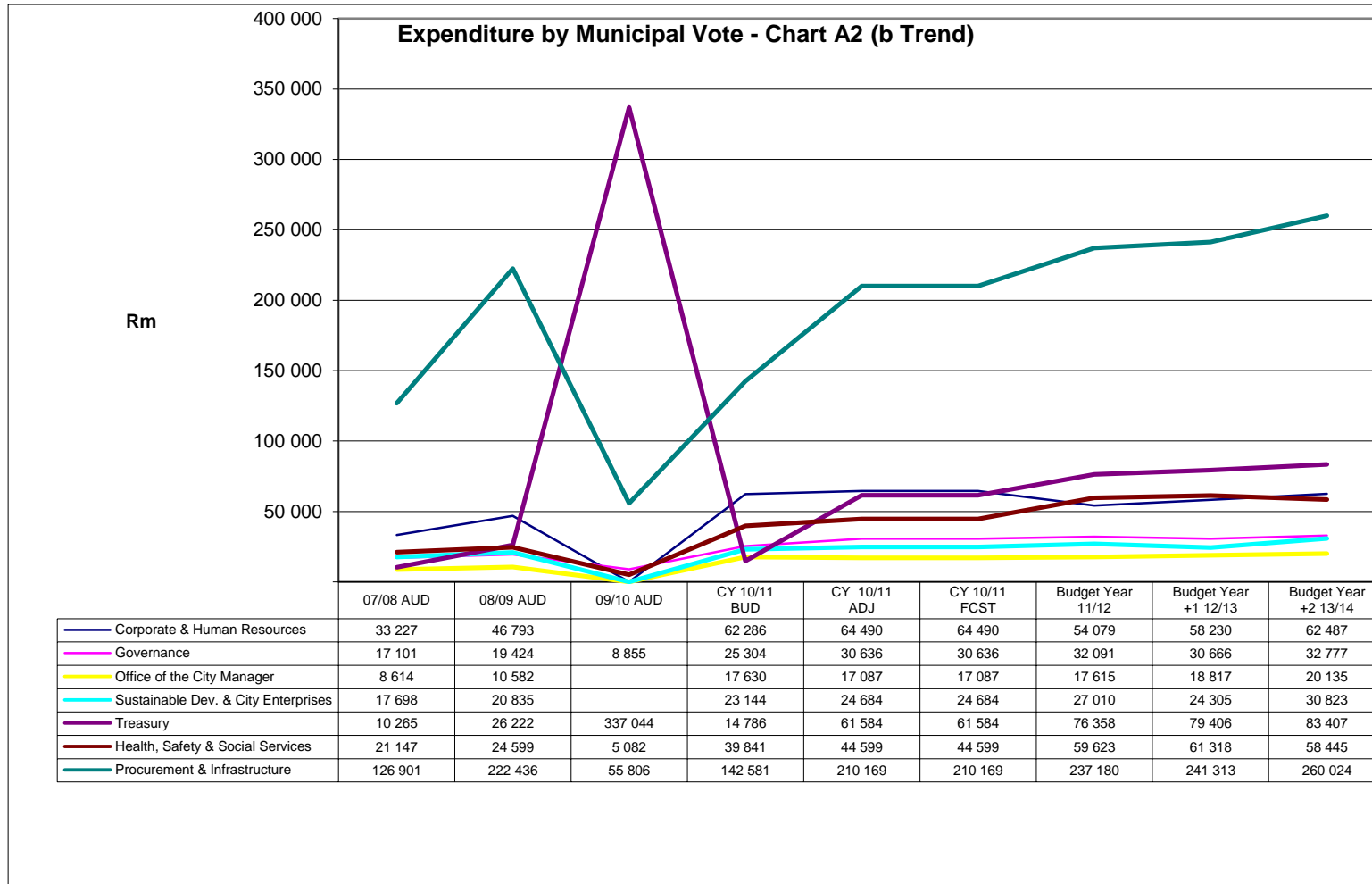


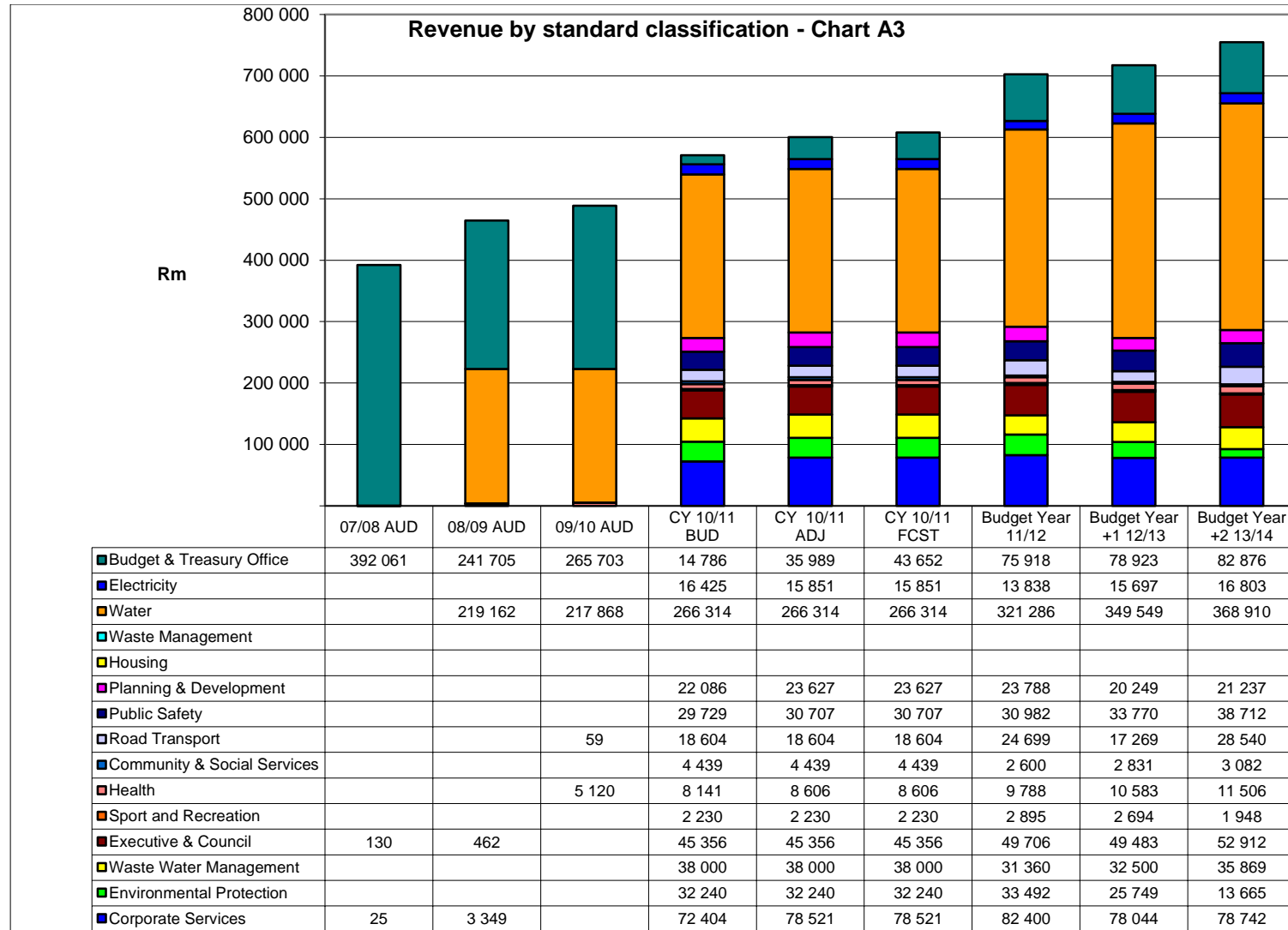
■ Finance charges		968							
■ Contracted services	2 802	2 823	17 217	15 520	15 370	15 370	14 600	18 168	19 259
■ Debt impairment		9 329	744				47 578	49 008	50 454
■ Grants and subsidies	6 150	33 650	16 500	8 000	10 000	10 000	9 500	10 000	10 000
■ Remuneration of councillors	7 589	8 109	9 662	9 647	9 672	9 672	10 881	11 642	12 457
■ Loss on disposal of PPE		10			228	228			
■ Other materials									

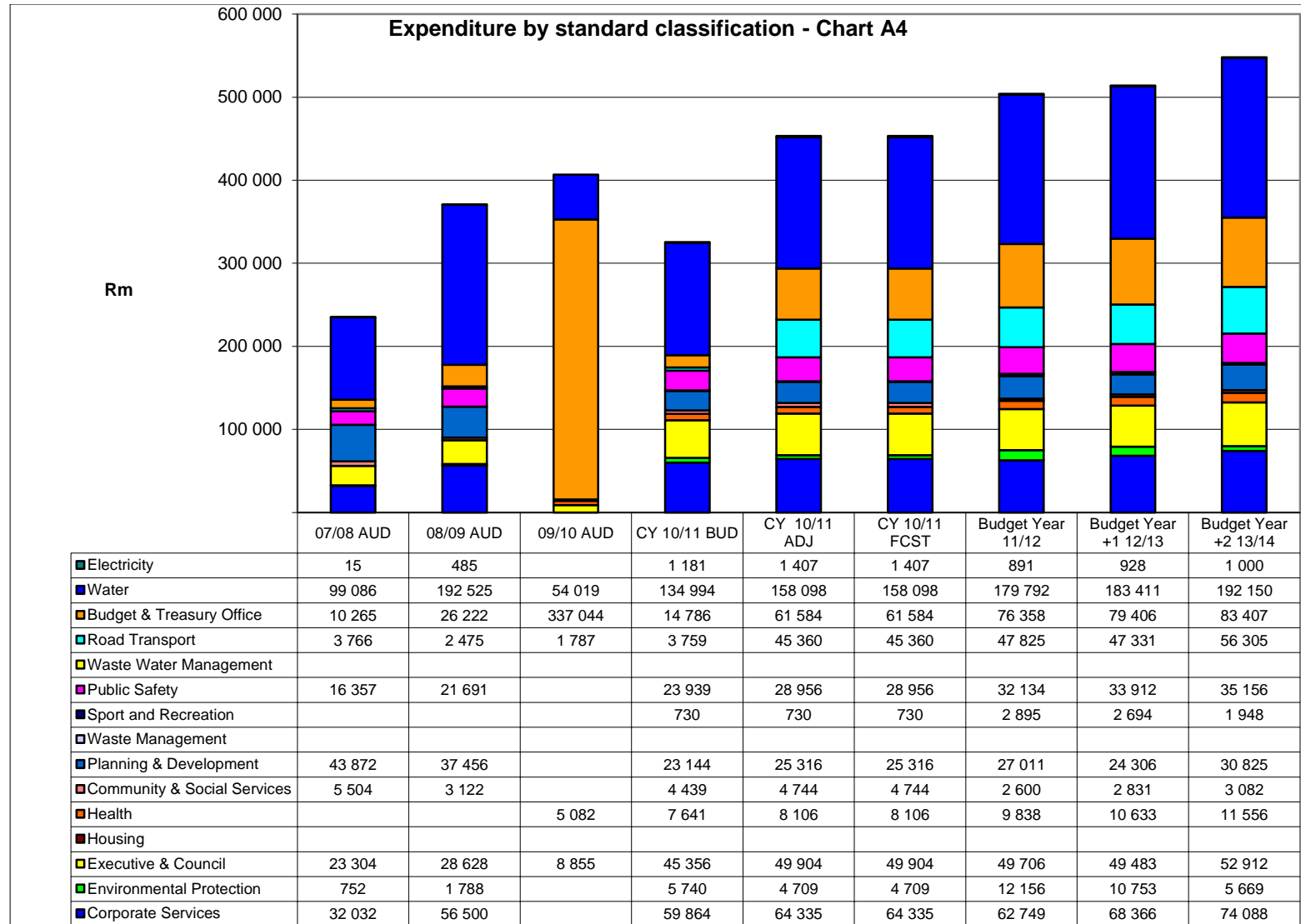
Revenue by Municipal Vote classification - Chart A1

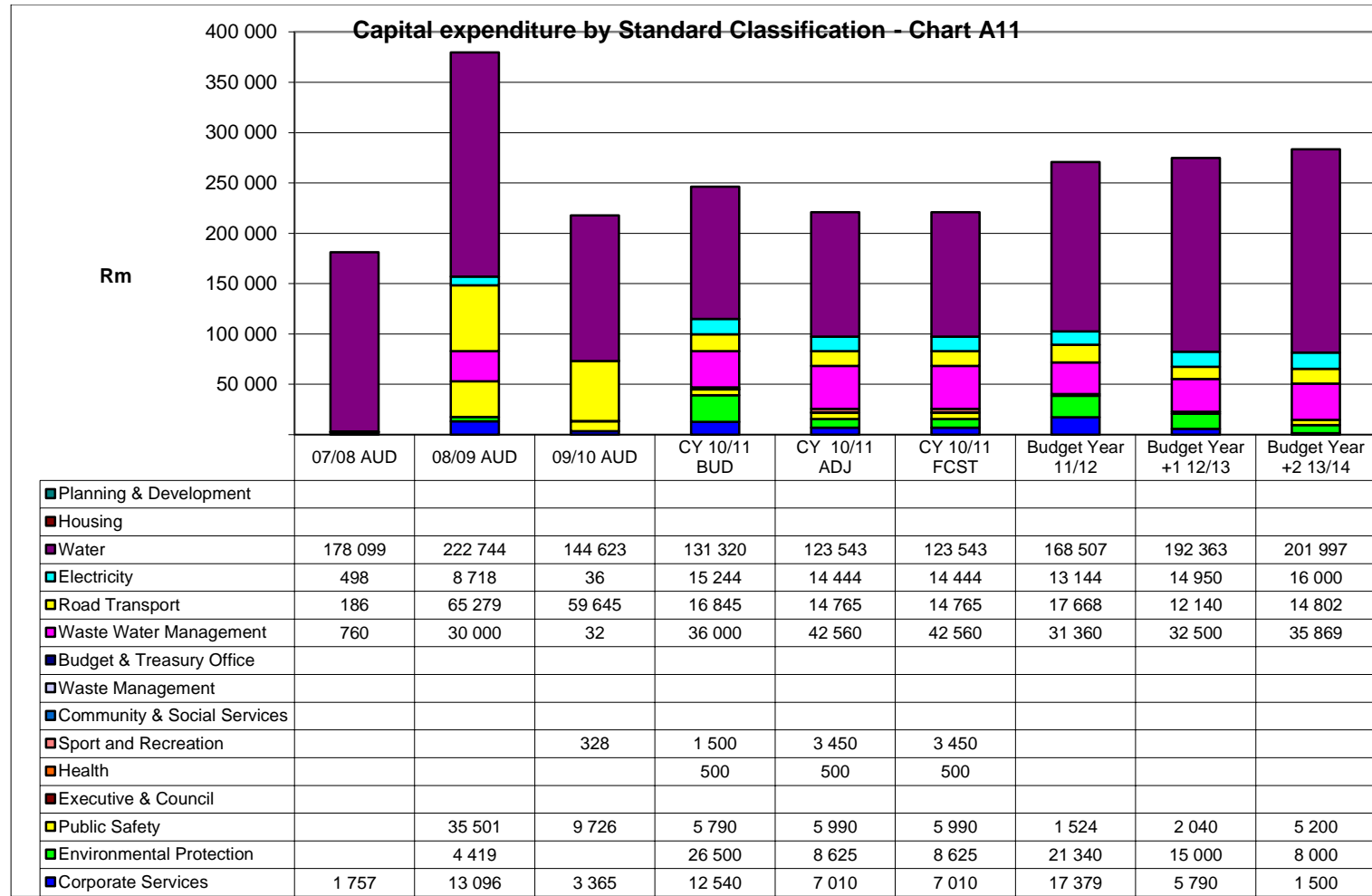




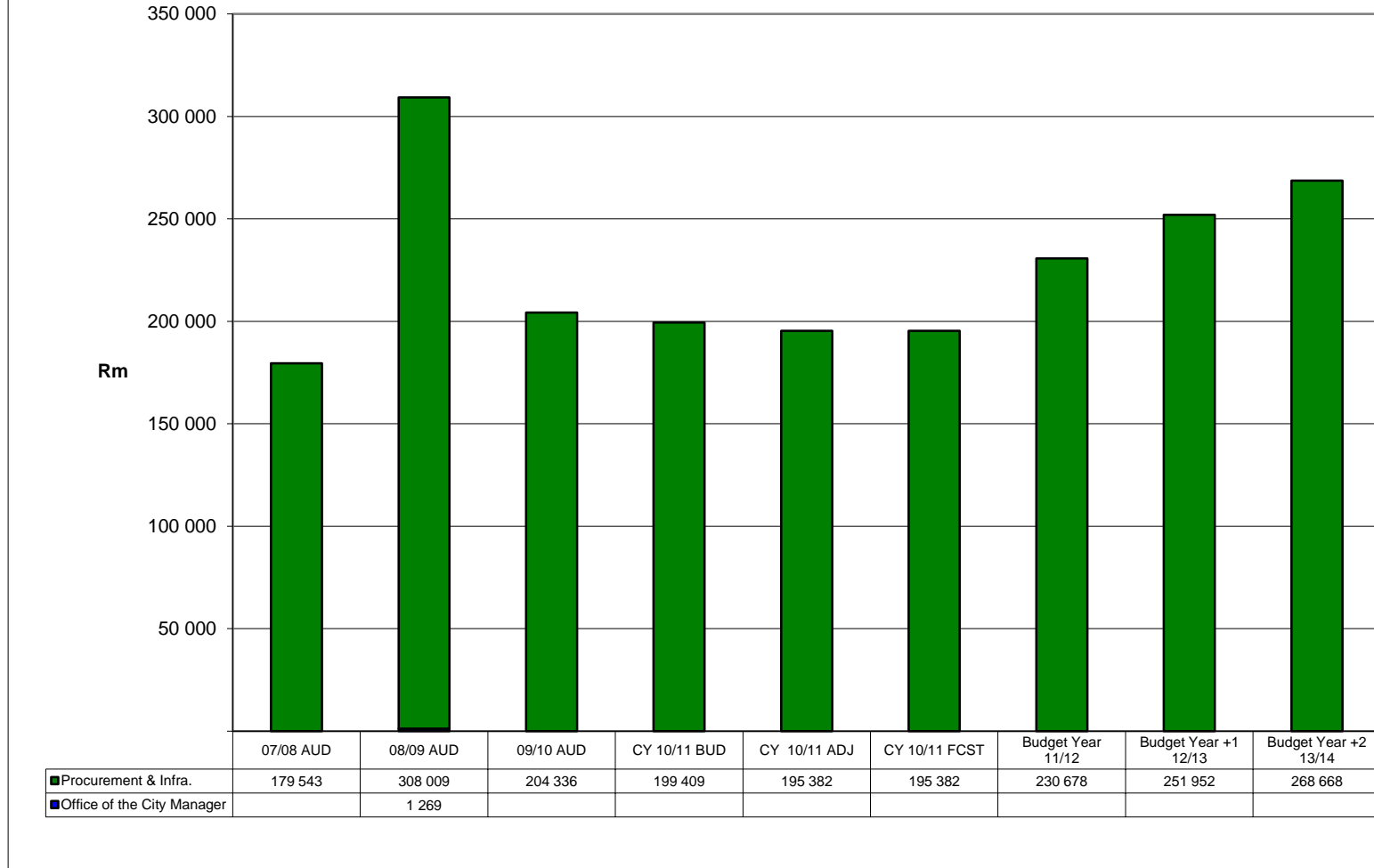




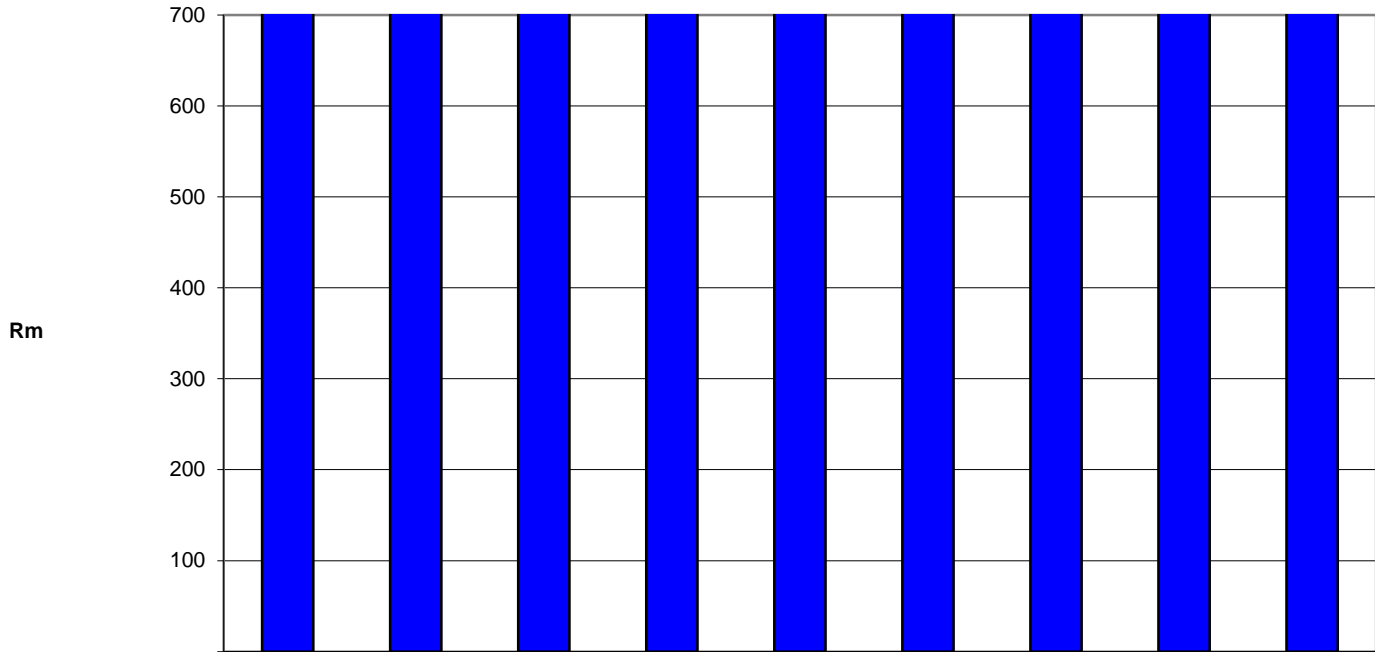




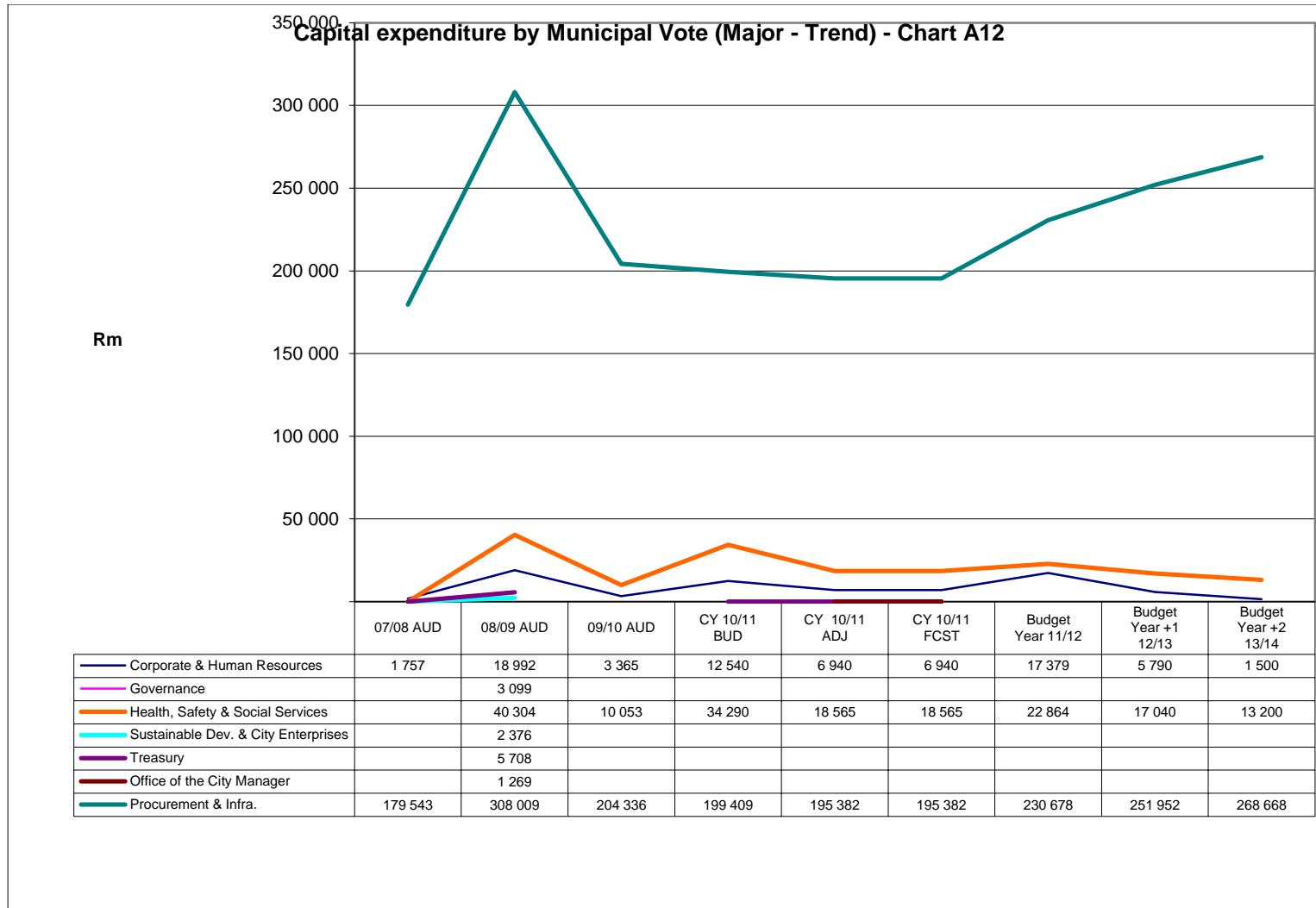
Capital expenditure by Municipal Vote (Major) - Chart A9



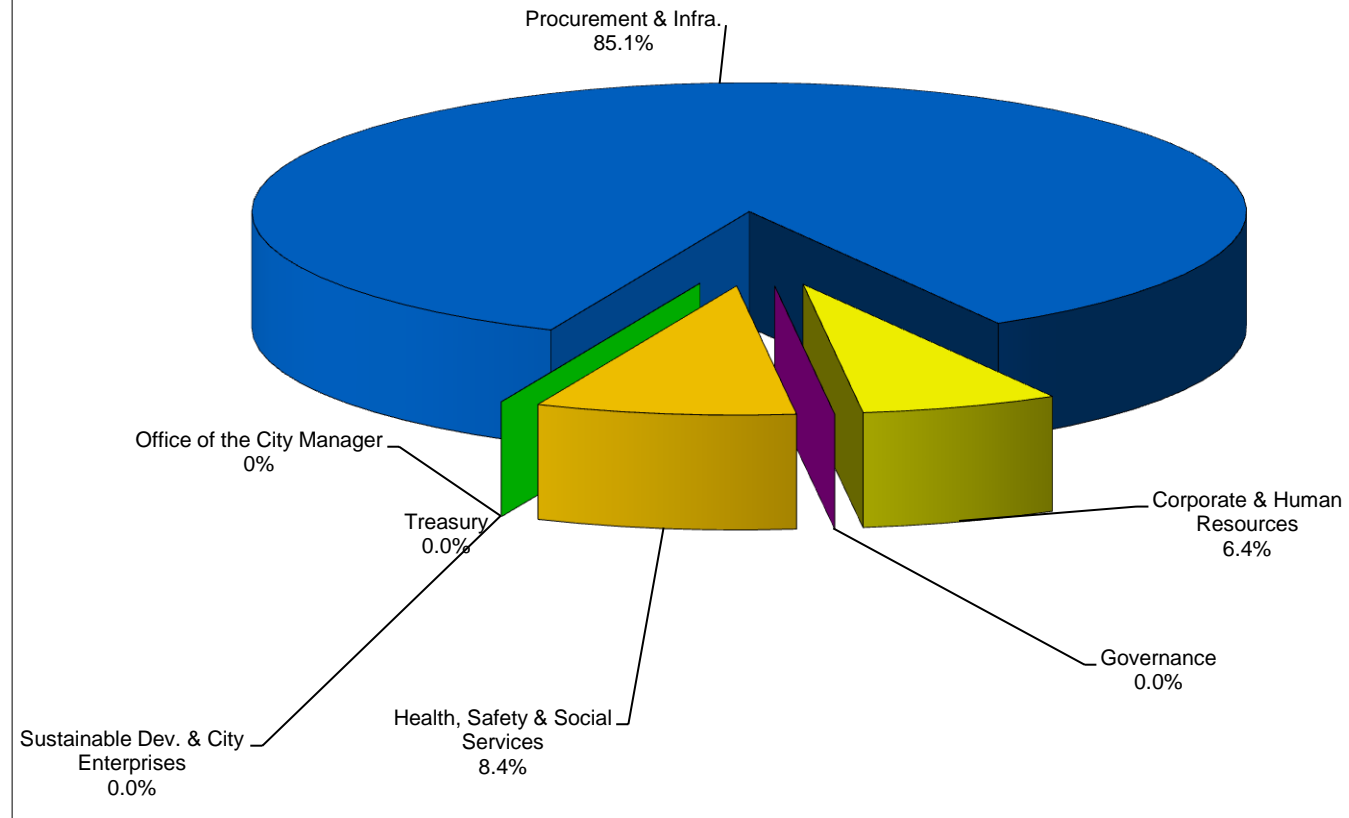
Capital expenditure by Municipal Vote (Minor) - Chart A10

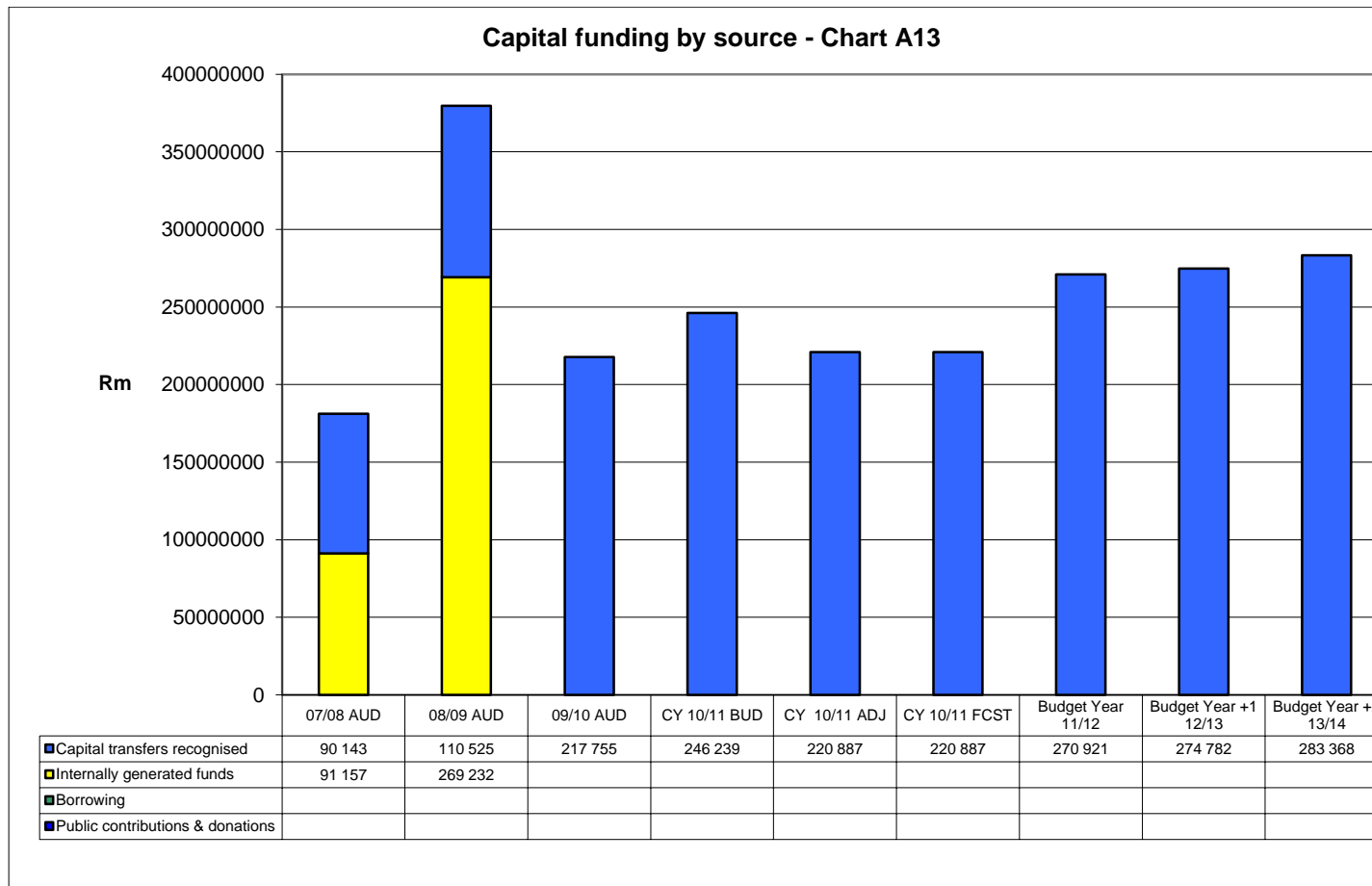


	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
■ Treasury		5 708							
▣ Sustainable Dev. & City Enterprises		2 376							
▣ Health, Safety & Social Services		40 304	10 053	34 290	18 565	18 565	22 864	17 040	13 200
■ Governance		3 099							
■ Corporate & Human Resources	1 757	18 992	3 365	12 540	6 940	6 940	17 379	5 790	1 500

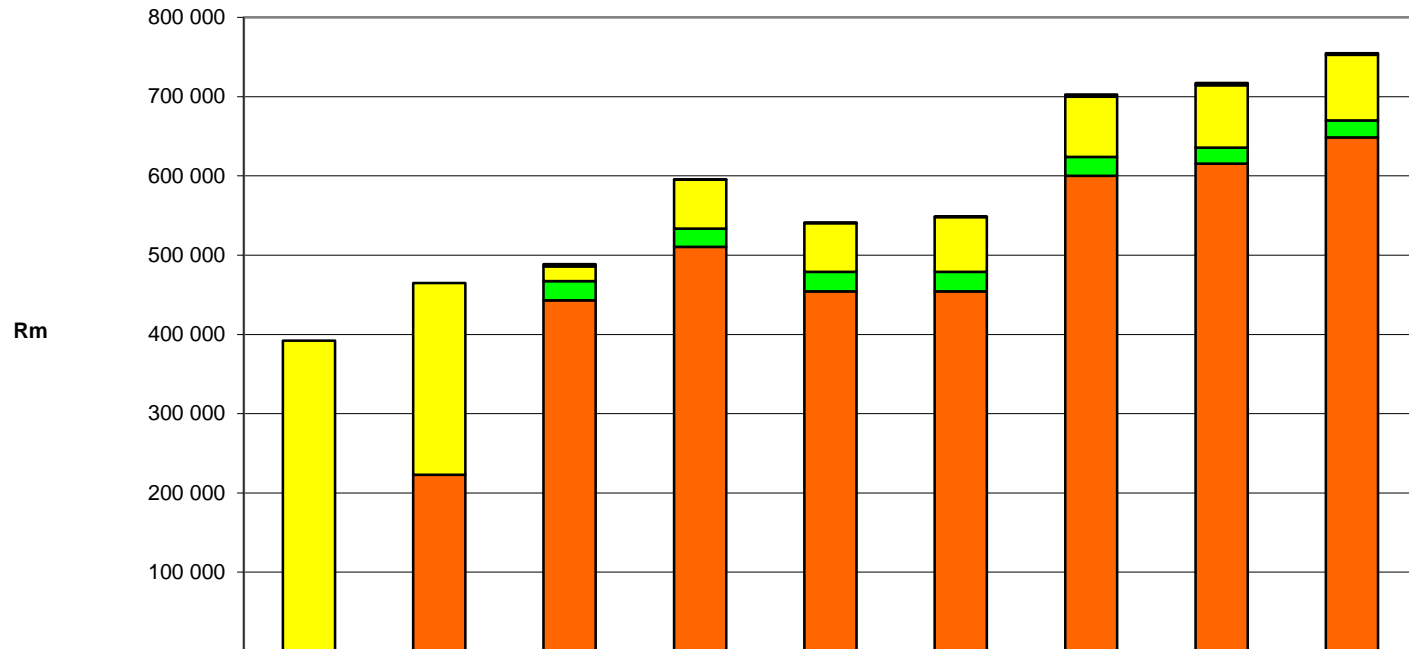


**2011/12
Budget Year
Capital expenditure program per vote**



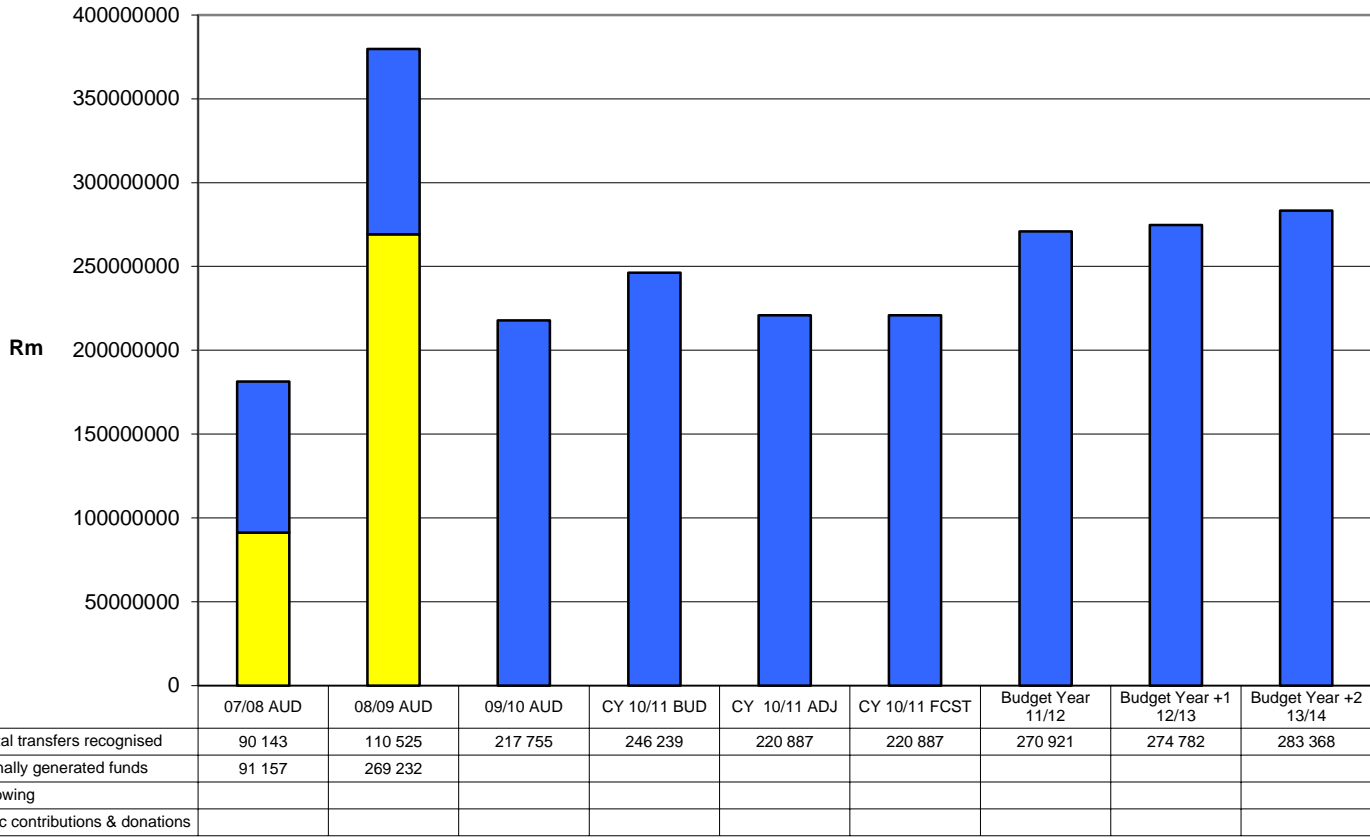


IDP Strategic Objectives - Revenue - Chart A14

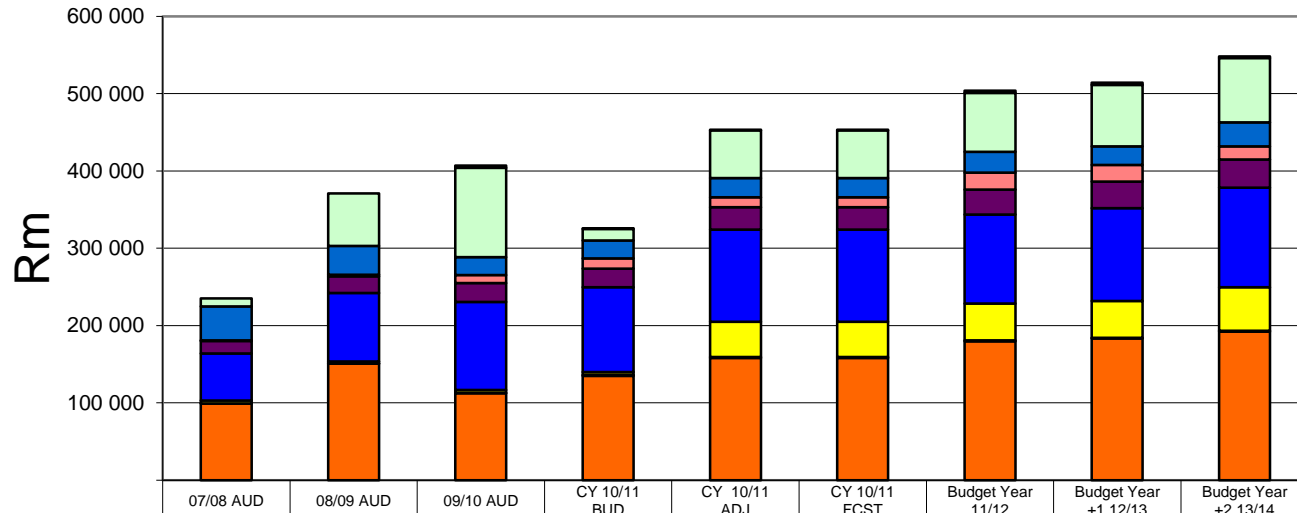


	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
■ Sports, Arts & Culture			2 740	730	896	896	2 895	2 694	1 948
■ Financial Viability and Sustainability	392 061	241 705	18 596	61 583	61 583	69 245	75 918	78 923	82 876
■ Planning, economic & Development			24 345	23 144	24 684	24 684	23 788	20 249	21 237
■ Other objectives	155	222 974	443 010	510 478	454 254	454 254	600 150	615 475	648 742

Capital funding by source - Chart A13

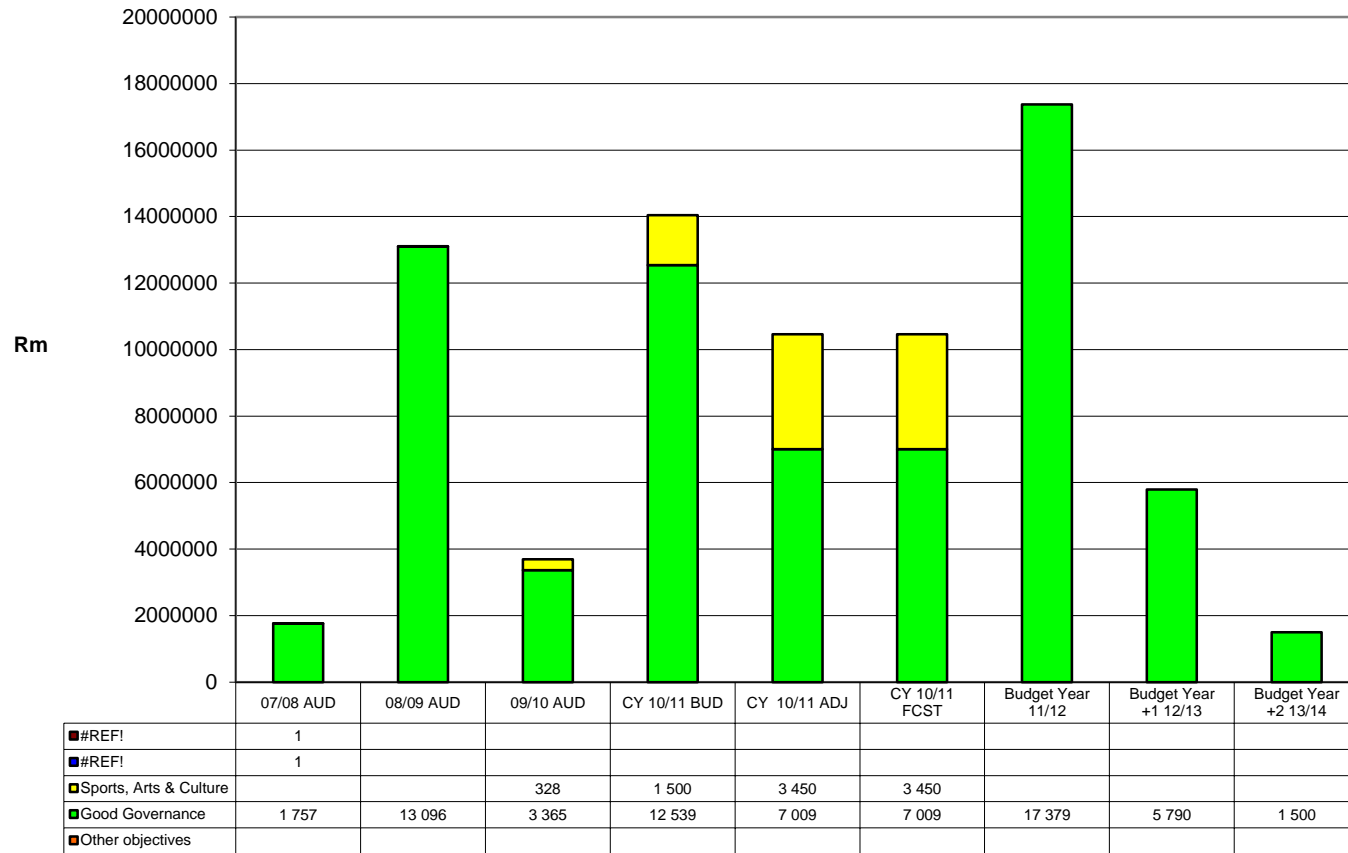


IDP Strategic Objectives - Expenditure - Chart A15

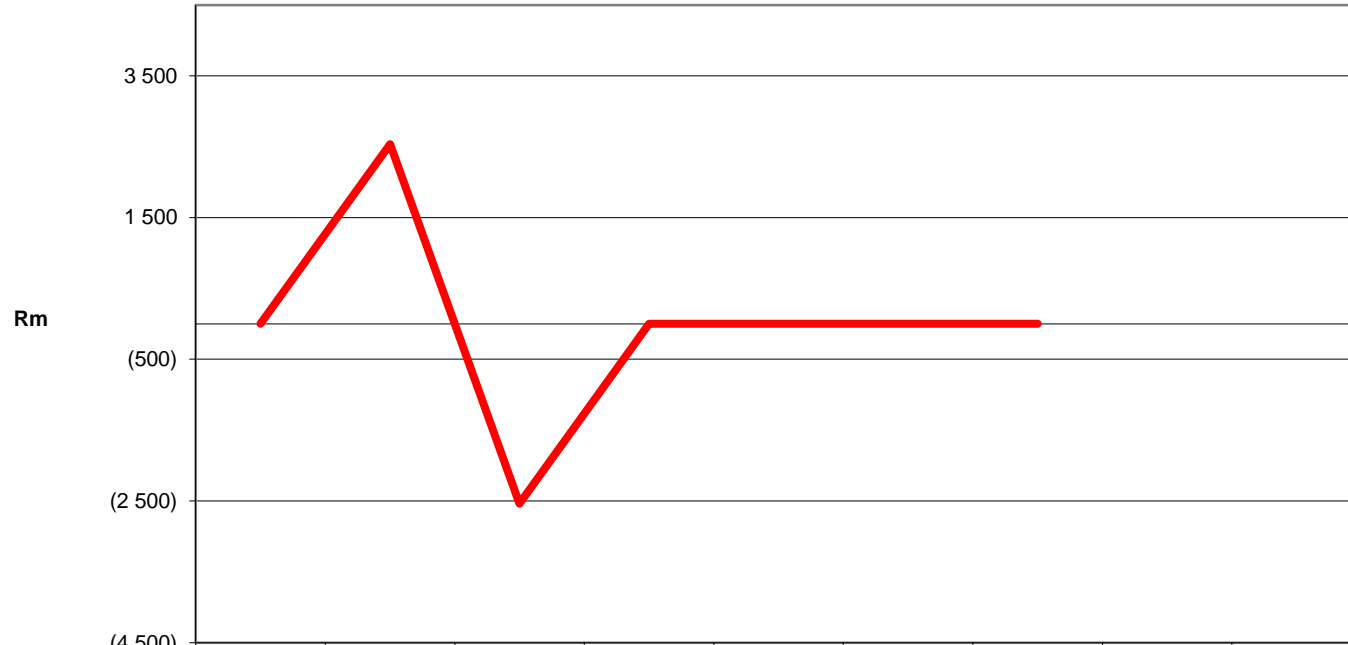


	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
■ Sports, Arts & Culture			2 740	730	896	896	2 895	2 694	1 948
■ Financial Viability and Sustainability	10 265	68 067	115 353	14 786	61 584	61 584	76 358	79 406	83 407
■ Planning, economic & Development	43 872	37 287	23 388	23 144	24 684	24 684	27 010	24 305	30 823
■ Safe, Healthy and Secure Environment	752	1 788	10 220	13 381	12 816	12 816	21 993	21 386	17 225
■ Fire & Rescue	16 357	21 691	24 617	23 939	28 956	28 956	32 134	34 407	36 189
■ Good Governance	60 840	88 419	113 897	109 659	119 448	119 448	115 057	120 186	129 051
■ Municipal Roads and Transport	3 766	2 475	3 586	3 759	45 360	45 360	47 825	47 331	56 305
■ Acces to Energy	15	485	611	1 181	1 407	1 407	891	928	1 000
■ Basic Service Delivery	99 086	150 679	112 376	134 994	158 098	158 098	179 792	183 411	192 150

IDP Strategic Objectives - Capital Expenditure - Chart A16

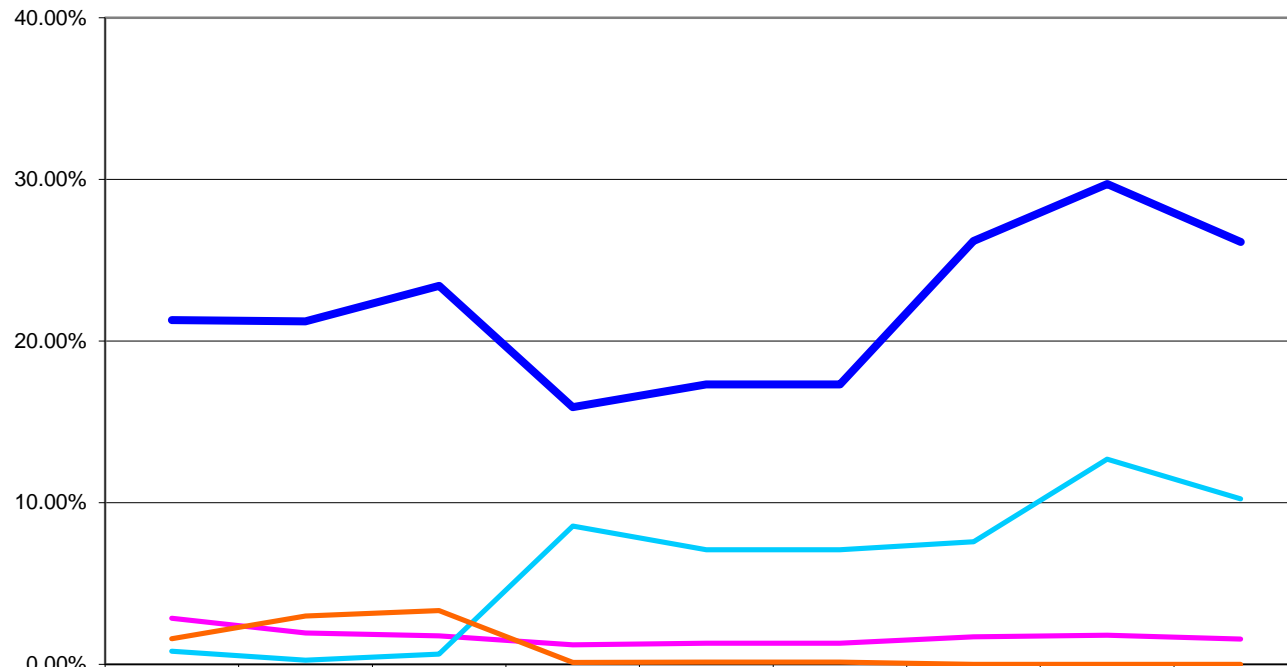


IDP Strategic Objectives - Revenue - Chart A14



	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
Cash Flow - Op. Activities	164 559	141 479	275 544	246 239	212 790	178 241	231 423	255 498	290 522
Cash Flow - Investing (used)	(178 907)	(384 270)	(217 595)	(206 169)	(176 400)	(164 252)	(221 481)	(276 415)	(269 278)
Cash Flow - Financing		2 538	(2 538)						

Expenditure analysis (of Total Revenue) - Chart A21



	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
Employee costs	21.30%	21.21%	23.41%	15.92%	17.31%	17.31%	26.2%	29.7%	26.12%
Remuneration	2.9%	1.9%	1.7%	1.2%	1.3%	1.3%	1.7%	1.8%	2%
Repairs & Maintenance	0.8%	0.2%	0.6%	8.5%	7.1%	7.1%	7.6%	12.7%	10%
Finance charges & Depreciation	1.6%	3.0%	3.3%	0.1%	0.1%	0.1%	0.0%	0.0%	0.0%

7. BUDGET PROCESS

7.1 OVERVIEW

The budget process as stipulated in MFMA is an effective process that every municipality must undertake to ensure good governance, planning and accountability. The process outlines the direction that the municipality should take in order to meet the legislative time-lines for approval of budget.

It further enables the municipality to fully consult all its stakeholders.

The budget process plan has incorporated with the IDP process plan and the steering committee was appointed to oversee the process.

The budget process has commenced 10 months before the budget year by 31 august by the Council.

Other processes followed are as follows:

STRATEGY PHASE

ACTIVITY	PERIOD
Review of previous year organizational performance on IDP and Budget	September 2010
Finalize analysis, project phase and priority areas	October 2010

PREPARATION PHASE

ACTIVITY	PERIOD
Budget submissions, both operating and capital	January
Preparation of the draft budget and IDP working documents	February

TABLING, CONSULTATION AND ADOPTION PHASES

ACTIVITY	PERIOD
Draft budget and IDP approved by council	March
Public-participation on draft budget and IDP	April
Approval of 2011/12 MTREF	April

7.2 CONSULTATIONS WITH STAKEHOLDERS

Consultation	Date	Venue	Time
Business and Academic Institutions	23 March 2011	Fusion Botique Hotel	07h00
Traditional Leaders	24 March 2011	Cosmo Leisure	09h00
NGO/CBOs	25 March 2011	St Marco Hall	09h00
Sector Departments and Parastatals	28 March 2011	M.J Gateway	09h00
IDP Representative Forum	30 March 2011	Protea Hotel Landmark	09h00

8. BUDGET ASSUMPTIONS

The following budget assumptions were considered when preparing the budget:

8.1 General Inflation Outlook

Inflation percentage of 7% was used on general expenses.

8.2 Average Salary Increases

8% for salary costs were estimated for the average increase.

8.3 Price Movements

The increase on bulk water purchases was need also to be determined and budgeted accordingly.

8.4 Interest rates

An assumption on the amount to be invested, the period of investment and interest rates was be determined in order to realistically budget for interest income from investments. The assumption also further took into account the economic factors for realistic projection.

8.5 Ability of the municipality to spend and multi-year budgeting.

The municipality has further assessed the spending percentage that is targeted up to June 2011 and cash flow prediction for payments in order to allow proper budgeting. We should further take into account programmes that are designed to be implemented over a number of financial years in order to curb roll-over and encourage good planning

8.6 Policy formulation and Review

Policy review process was aligned to the budget and IDP. Budget related policies were formulated and some reviewed. The following policies submitted for tabling.

✓	Virement policy	-	Formulated
✓	Tariff policy	-	Reviewed
✓	Credit Control and Debt Collection	-	Reviewed
✓	Indigent policy	-	Reviewed

9. SUPPORTING TABLES (SA1-SA37)

DC35 Capricorn - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand											
REVENUE ITEMS:											
<u>Property rates</u>											
Total Property Rates	6										
less Revenue Foregone											
Net Property Rates		-	-	-	-	-	-	-	-	-	-
<u>Service charges - electricity revenue</u>											
Total Service charges - electricity revenue	6										
less Revenue Foregone											
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>											
Total Service charges - water revenue	6				10 000	35 252	42 915		59 472	61 260	63 067
less Revenue Foregone											
Net Service charges - water revenue		-	-	-	10 000	35 252	42 915	-	59 472	61 260	63 067
<u>Service charges - sanitation revenue</u>											
Total Service charges - sanitation revenue											
less Revenue Foregone											
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
<u>Service charges - refuse revenue</u>											
Total refuse removal revenue	6										
Total landfill revenue											
less Revenue Foregone											
Net Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-
<u>Other Revenue by source</u>											
Fuel levy											
Other revenue	3	2 529	2 815	952	688	9 510	9 510		36 483	1 781	9 143
Total 'Other' Revenue	1	2 529	2 815	952	688	9 510	9 510	-	36 483	1 781	9 143

EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Salaries and Wages	2	58 042	72 050	83 278	94 253	97 784	97 784		116 153	125 755	136 166
Contributions to UIF, pensions, medical aid		13 294	16 700	20 323	26 785	27 431	27 431		28 450	30 802	33 350
Travel, motor car, accom; & other allowances		7 604	10 331	13 745	20 809	18 984	18 984		20 710	22 341	24 164
Housing benefits and allowances		744	2 463	2 728	3 228	3 231	3 231		5 363	5 788	6 258
Overtime		2 247	4 038	4 850	1 350	1 723	1 723		490	534	581
Performance bonus		953	2 894	1 841	3 000	5 128	5 128		3 486	3 763	4 062
Long service awards		-	-	-	-	800	800		-	-	-
Payments in lieu of leave		316	-	-	300	520	520		-	-	-
Post-retirement benefit obligations	4										
sub-total	5	83 200	108 475	126 765	149 725	155 601	155 601	-	174 652	188 983	204 582
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	83 200	108 475	126 765	149 725	155 601	155 601	-	174 652	188 983	204 582
<u>Contributions recognised - capital</u>											
<i>Assets transferred</i>				0							
Total Contributions recognised - capital		-	-	0	-	-	-	-	-	-	-
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		11 726	36 640	55 708	-	72 366	72 366		77 438	77 397	78 005
Lease amortisation											
Capital asset impairment											
Total Depreciation & asset impairment	1	11 726	36 640	55 708	-	72 366	72 366	-	77 438	77 397	78 005
<u>Bulk purchases</u>											
Electricity Bulk Purchases											
Water Bulk Purchases		1 429	19 858	24 900	40 000	38 500	38 500		52 700	56 770	59 236
Total bulk purchases	1	1 429	19 858	24 900	40 000	38 500	38 500	-	52 700	56 770	59 236
<u>Contracted services</u>											
<i>List services provided by contract</i>		2 802	2 823	3 304	15 520	15 370	15 370		14 600	18 168	19 259

Total 'Other' Expenditure	1	122 058	151 029	182 616	102 681	151 512	151 512	-	116 607	102 084	114 104

Repairs and Maintenance by Expenditure Item	8										
Employee related costs											
Other materials											
Contracted Services											
Other Expenditure		947	27 202	61 169	83 291	11 300	11 300		15 694	15 935	23 533
Total Repairs and Maintenance Expenditure	9	947	27 202	61 169	83 291	11 300	11 300	-	15 694	15 935	23 533

DC35 Capricorn - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	EXECUTIVE MANAGEMENT	INFRASTRUCTURE DEPARTMENT	CORPORATE SERVICES	FINANCE DEPARTMENT	STRATEGY, PLANNING & ECONOMIC DEVELOPMENT	COMMUNITY SERVICES	Example 7 - Vote7	Example 8 - Vote8	Example 9 - Vote9	Example 10 - Vote10	Example 11 - Vote11
R thousand	1											
Revenue By Source												
Property rates												
Property rates - penalties & collection charges												
Service charges - electricity revenue			59 472									
Service charges - water revenue												
Service charges - sanitation revenue												
Service charges - refuse revenue												
Service charges - other												
Rental of facilities and equipment												
Interest earned - external investments					5 148							
Interest earned - outstanding debtors												
Dividends received												
Fines												
Licences and permits												
Agency services												
Other revenue					36 483							
Transfers recognised - operational					330 727							
Gains on disposal of PPE												
Total Revenue (excluding capital transfers and contributions)		-	59 472	-	372 358	-	-	-	-	-	-	-
Expenditure By Type												
Employee related costs		24 844	63 271	21 960	12 199	12 552	40 013					
Remuneration of councillors		10 881										
Debt impairment						47 578						
Depreciation & asset impairment		-	68 004	3 042	440	3 222	2 730					
Finance charges												
Bulk purchases			52 700									
Other materials												
Contracted services		500		14 600	2 040							
Transfers and grants		9 500										

Other expenditure	12 982	35 220	23 636	16 142	11 336	14 566					
Loss on disposal of PPE											
Total Expenditure	58 706	219 195	63 238	78 398	27 110	57 309	-	-	-	-	-
Surplus/(Deficit)	(58 706)	(159 723)	(63 238)	293 960	(27 110)	(57 309)	-	-	-	-	-
Transfers recognised - capital				270 921							
Contributions recognised - capital											
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions	(58 706)	(159 723)	(63 238)	564 881	(27 110)	(57 309)	-	-	-	-	-

DC35 Capricorn - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days			52 365	9 991					23 763	10 000	25 000
Other current investments > 90 days											
Total Call investment deposits	2	-	52 365	9 991	-	-	-	-	23 763	10 000	25 000
Consumer debtors											
Consumer debtors											
Less: Provision for debt impairment											
Total Consumer debtors	2	-	-	-	-	-	-	-	-	-	-
Debt impairment provision											
Balance at the beginning of the year									-	47 578	87 070
Contributions to the provision				-	-				47 578	49 008	50 454
Bad debts written off									(9)	(5)	(5)
									516)	852)	
Balance at end of year		-	-	-	-	-	-	-	47 578	87 070	131 672

Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	3	350	990	1 266						
Leases recognised as PPE		341	298	721	1 345 760	1 324 914	1 432 104		1 753 136	2 022 577
			2 538							2 305 723
Less: Accumulated depreciation		21 110	26 321	615	153 282	212 926	212 926		290 363	367 760
		329	966	1 128						445 766
Total Property, plant and equipment (PPE)	2	231	515	106	1 192 478	1 111 988	1 219 178	-	1 462 772	1 654 817
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)										
Current portion of long-term liabilities			-							
Total Current liabilities - Borrowing		-	-	-	-	-	-	-	-	-
Trade and other payables										
Trade and other creditors		35 422	71 638	291	28 061	60 103	60 103		56 213	60 966
Unspent conditional transfers		19 521	4 105	40 827						87 233
VAT				154						
				195						
Total Trade and other payables	2	54 943	75 743	118	28 061	60 103	60 103	-	56 213	60 966
Non current liabilities - Borrowing										
Borrowing										
Finance leases (including PPP asset element)			2 538							
Total Non current liabilities - Borrowing	4	-	2 538	-	-	-	-	-	-	-
Provisions - non-current										
Retirement benefits										
List other major provision items										
Refuse landfill site rehabilitation										
Leave provision				11 454					28 690	26 518
Total Provisions - non-current		-	-	11 454	-	-	-	-	28 690	26 518
										44 742
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance		239	487	926						
		307	889	503	1 098 033	1 112 426	1 008 196		1 262 335	1 432 516
GRAP adjustments		4 488	329	(269)			(1 345)			
Restated balance		243	817	926	1 098 033	1 112 426	1 006 851	-	1 262 335	1 432 516
										1 637 629

		795	149	234							
Surplus/(Deficit)		157									
Appropriations to Reserves		263	93 787	81 962	246 239	148 293	155 956	-	198 796	203 287	206 706
Transfers from Reserves			15 567								
Depreciation offsets					(146 677)	(146 677)	-	-			
Other adjustments		86 831	(269)				107 190				
Accumulated Surplus/(Deficit)	1	487	926	1 008							
Reserves	-	889	234	196	1 197 595	1 114 042	1 269 997	-	1 461 131	1 635 803	1 844 335
Housing Development Fund											
Capital replacement		15 567									
Capitalisation											
Government grant											
Donations and public contributions											
Self-insurance											
Other reserves (list)											
Revaluation									10 250	9 738	9 225
Total Reserves	2	15 567	-	-	-	-	-	-	10 250	9 738	9 225
		503	926	1 008							
TOTAL COMMUNITY WEALTH/EQUITY	2	456	234	196	1 197 595	1 114 042	1 269 997	-	1 471 380	1 645 541	1 853 560

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services											
2010 World Cup											

DC35 Capricorn - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Good governance & Administration	To have an enhanced productivity & technical capacity by 2012		155	3 811	137 329	127 672	57 493	57 493	125 994	123 130	140 439
Municipal Health & Environmental management	To provide municipal health and environment to communities				20 423	40 381	21 941	21 941	42 133	36 386	25 225
Acces to Energy	To increase access to electricity by 2012				40 346	16 425	15 674	15 674	13 035	15 878	17 000
Municipal Roads and Transport	To provide, efficient, safe & affordable tranport services to all				59	20 604	60 125	60 125	60 544	57 691	69 238
Sports, Arts & Culture	To improve access to sports facilities and recreational facilities				2 740	730	896	896	2 895	2 694	1 948

Fire & Rescue	To develop an improved fire and rescue services centres			26	29	34	34 946	33 658	36 447	41 389	
			985	629	946						
Basic Service Delivery	To provide clean water and sanitation to the communities		219	217	296	324	324 201	285 655	342 722	351 166	
		162	927	371	201						
Planning, economic & Development	To create an environment that stimulate economic growth and development		24	23	24		24 684	26 910	23 471	24 459	
			345	144	684						
Financial Viability	To enhance financial management		18	16	61		69 245	75 913	78 923	83 937	
		061	596	856	583						
Total Revenue (excluding capital transfers and contributions)			392	464	488	571	601				
		1	216	679	749	812	542	609 205	666 737	717 341	754 802

DC35 Capricorn - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Good governance & Administration	To have an enhanced productivity & technical caoacity by 2012		60 840	88 419	113 897	109 659	119 448	119 448	111 657	118 215	146 134
Municipal Health & Enviromental management	To provide municipal health and enviroment to communities		752	1 788	10 220	13 381	12 816	12 816	20 793	21 386	17 225
Acces to Energy	To increase acces to electricity by 2012		15	485	611	1 181	1 407	1 407	891	876	891
Municipal Roads and Transport	To provide, efficient,safe & affordable tranport services to all		3 766	2 475	3 586	3 759	45 360	45 360	47 825	47 575	55 283
Sports, Arts & Culture	To improve acces to sports facilities and recreational facilities		-	-	2 740	730	896	896	2 895	2 694	1 948
Fire & Rescue	To develop an improved fire and rescue services centres		16 357	21 691	24 617	23 939	28 956	28 956	32 134	34 407	36 189
Basic Service Delivery	To provide clean water and sanitation to the communities		99 086	150 679	112 376	134 994	158 098	158 098	177 092	184 199	177 092
Planning, economic & Development	To create an environment that stimulate economic growth and development		43 872	37 287	23 388	23 144	24 684	24 684	26 910	23 471	23 471

Financial Viability	To enhance financial management	10 265	68 067	115 353	14 786	61 584	61 584	76 358	79 406	83 407
---------------------	---------------------------------	--------	--------	---------	--------	--------	--------	--------	--------	--------

		1	234 953	370 892	406 787	325 572	453 249	453 249	496 556	512 228	541 639

DC35 Capricorn - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Good governance & Administration	To have an enhanced productivity & technical caoacity by 2012	A		1 757	13 096	3 365	12 539	7 009	7 009	17 379	5 790	1 500
Municipal Health & Enviromental management	To provide municipal health and enviroment to communities	B		-	4 419	-	27 000	9 125	9 125	21 340	15 000	8 000
Acces to Energy	To increase acces to electricity by 2012	C		498	8 718	36	15 244	14 444	14 444	12 144	14 950	16 000
Municipal Roads and Transport	To provide, efficient,safe & affordable tranport services to all	D		186	65 279	59 645	16 845	14 765	14 765	12 718	12 140	14 802
Sports, Arts & Culture	To improve access to sports facilities and recreational facilities	E		-	-	328	1 500	3 450	3 450	-	-	-

Fire & Rescue	To develop an improved fire and rescue services centres	F	-	35 501	9 726	5 790	5 990	5 990	1 524	2 040	5 200
Basic Service Delivery	To provide clean water and sanitation to the communities	G	178 859	252 744	144 655	167 320	166 103	166 103	176 566	224 863	237 866
		H									
		I									
		J									
		K									
		L									
		M									
		N									
		O									

		P										
		Q										
			1	181 300	379 757	217 755	246 239	220 887	220 887	241 671	274 782	283 368

DC35 Capricorn - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										

Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										

Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC35 Capricorn - Entities measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Entity 1 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 2 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 3 - (name of entity)										
<i>Insert measure/s description</i>										
And so on for the rest of the Entities										

DC35 Capricorn - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework

		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Borrowing Management</u>											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.3%	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	13.2%	18.0%	20.7%	2.3%	5.4%	4.7%	0.0%	9.6%	8.6%	10.7%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	3.6	0.8	0.4	1.1	1.0	1.8	-	1.1	0.8	0.8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.6	0.8	0.4	1.1	1.0	1.8	-	1.1	0.8	0.8
Liquidity Ratio	Monetary Assets/Current Liabilities	3.3	0.3	0.1	0.2	0.6	0.6	-	0.4	0.2	0.3
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		11.3%	102.0%	63.9%	63.9%	63.9%	63.9%	102.4%	25.8%	29.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	7.7%	21.0%	24.7%	7.8%	6.7%	19.3%	0.0%	16.9%	24.6%	32.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
<u>Funding of Provisions</u>											
Provisions not funded - %	Unfunded Provns./Total Provisions										
<u>Other Indicators</u>											

Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.5%	30.7%	46.8%	46.0%	40.9%	40.1%	0.0%	41.1%	42.7%	43.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	27.5%	30.8%	47.6%	49.0%	43.4%	42.6%		43.7%	45.4%	46.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	3.9%	10.6%	20.7%	0.0%	19.0%	18.6%	0.0%	18.2%	17.5%	16.5%
IDP regulation financial viability indicators		-									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	1.3	3.6	0.9	2.8	2.8	2.8	-	16.0	15.0	17.1
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	0.0%	253.2%	71.8%	174.8%	0.0%	121.1%	115.7%	111.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	24.4	(2.3)	1.5	0.3	1.9	1.8	-	1.8	0.9	1.5

References

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

Calculation data

Debtors > 90 days

Monthly fixed operational expenditure	8 431	15 268	14 024	18 574	19 095	19 095		26 188	27 964	29 832
Fixed operational expenditure % assumption		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Own capex	91 157	269 232								
Borrowing		2 538								

DC35 Capricorn - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996	2001	2007 Survey	2007/8	2008/9	2009/10	Current	2011/12 Medium Term Revenue & Expenditure Framework		
		Census	Census					Year 2010/11			
Demographics											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
Household income (households) (1.)	-										
None											
R1 - R4800											
R4800 - R9600											
Poverty profiles (2.)											
Insert description											
Household/demographics (000)											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
Housing statistics (3.)											
Formal											
Informal											
Total number of households		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality (4.)											
Dwellings provided by province/s											
Dwellings provided by private sector (5.)											
Total new housing dwellings		-	-	-	-	-	-	-	-	-	-
Economic (6.)											

Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment	-	-	-								
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates (7.)											
Property tax/service charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

DC35 Capricorn Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	205 673	581) ⁽³⁴	20 831	5 531	36 391	34 820	-	47 666	23 845	45 090
Cash + investments at the yr end less applications - R'000	18(1)b	2	124 311	706) ⁽⁶⁹	200) ⁽¹⁴⁸	2 471	1 288	49 730	-	60 559	33 774	28 311
Cash year end/monthly employee/supplier payments	18(1)b	3	24.4	(2.3)	1.5	0.3	1.9	1.8	-	1.8	0.9	1.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	157 263	93 787	81 962	99 562	1 617	155 956	-	170 181	205 113	213 163
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	246.5%	15.7%	(106.0%)	62.7%	(3.0%)	(3.1%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.5%	5.3%	(689.7%)	85.4%	66.1%	88.7%	0%	14.6%	18.5%	20.6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.0%	80.0%	80.0%
Capital payments % of capital expenditure	18(1)c;19	8	98.8%	101.9%	100.0%	100.0%	98.0%	98.0%	0.0%	95.0%	104.4%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	246.4%	(9.6%)	(62.2%)	0.0%	196.2%	(100.0%)	184.4%	(1.5%)	(0.6%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(96.7%)	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	113.4%

R&M % of Property Plant & Equipment	20(1)(vi)	13	0.3%	2.8%	5.4%	7.0%	1.0%	0.9%	0.0%	1.1%	1.4%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators												
% incr <i>total service charges (incl prop rates)</i>	18(1)a	-	-	0.0%	0.0%	0.0%	252.5%	21.7%	(100.0%)	68.7%	3.0%	2.9%
% incr Property Tax	18(1)a	-	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - electricity revenue	18(1)a	-	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a	-	-	0.0%	0.0%	0.0%	252.5%	21.7%	(100.0%)	68.7%	3.0%	2.9%
% incr Service charges - sanitation revenue	18(1)a	-	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a	-	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	18(1)a	-	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	-	-	-	-	10 000	35 252	42 915	-	59 472	61 260	63 067
Service charges		-	-	-	-	10 000	35 252	42 915	-	59 472	61 260	63 067
Property rates		-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	10 000	35 252	42 915	-	59 472	61 260	63 067
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal		-	-	-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-	-	-

Capital expenditure excluding capital grant funding		91 157	269 232	-	-	-	-	-	-	0	0	
Cash receipts from ratepayers	18(1)a	286	2 872	609	50 758	71 202	53 667	-	15 787	18 535	23 675	
Ratepayer & Other revenue	18(1)a	2 529	2 815	952	10 688	44 763	52 425	-	61 205	63 041	72 210	
Change in consumer debtors (current and non-current)		51 260	50 993	(7 177)	629	(41)	8 062	(66)	46 687	36 948	42 715	
Operating and Capital Grant Revenue	18(1)a	363 633	438 773	483 334	555 135	550 791	550 791	-	600 383	650 142	678 102	
Capital expenditure - total	20(1)(vi)	181 300	379 757	217 755	246 239	220 887	220 887	-	241 671	274 782	283 368	
Capital expenditure - renewal	20(1)(vi)	-	-	-	-	-	-	-	-	-	-	
Supporting benchmarks												
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	
CPIX guideline		4.3%	3.9%	4.6%	5.2%	5.2%	5.2%	5.2%	5.1%	4.3%	4.5%	
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants									-	-	-	
Average annual collection rate (arrears inclusive)												
DoRA operating												
<i>List operating grants</i>												
									-	-	-	
DoRA capital												
<i>List capital grants</i>												
									-	-	-	
Trend												
Change in consumer debtors (current and non-current)		51 260	50 993	(7 177)	951	(66)	46 687	36 948	42 715	-	-	-

Total Operating Revenue			302 074	353 155	270 994	325 572	380 655	388 317	–	425 065	442 559	471 434
Total Operating Expenditure			234 953	370 892	406 788	325 572	453 249	453 249	–	496 556	512 228	541 639
Operating Performance Surplus/(Deficit)			67 120	(17 738)	(135 793)	0	(72 594)	(64 931)	–	(71 490)	(69 669)	(70 205)
Cash and Cash Equivalents (30 June 2012)										47 666		
Revenue												
% Increase in Total Operating Revenue				16.9%	(23.3%)	20.1%	16.9%	2.0%	(100.0%)	11.7%	4.1%	6.5%
% Increase in Property Rates Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				0.0%	0.0%	0.0%	252.5%	21.7%	(100.0%)	68.7%	3.0%	2.9%
Expenditure												
% Increase in Total Operating Expenditure				57.9%	9.7%	(20.0%)	39.2%	0.0%	(100.0%)	9.6%	3.2%	5.7%
% Increase in Employee Costs				30.4%	16.9%	18.1%	3.9%	0.0%	(100.0%)	12.2%	8.2%	8.3%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					280453.1128	289602.795				337818.9091		
Average Cost Per Councillor (Remuneration)					0	0				0		
R&M % of PPE			0.3%	2.8%	5.4%	7.0%	1.0%	0.9%		1.1%	1.0%	1.3%
Asset Renewal and R&M as a % of PPE			0.0%	4.0%	6.0%	7.0%	1.0%	1.0%		1.0%	1.0%	1.0%
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.0%	80.0%	80.0%
Capital Revenue												
Internally Funded & Other (R'000)			91 157	269 232	–	–	–	–	–	–	–	–
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			90 143	110 525	217 755	246 239	220 887	220 887	–	241 671	274 782	283 368
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			49.7%	29.1%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Capital Expenditure												
Total Capital Programme (R'000)			181 300	378 340	217 755	246 239	220 887	220 887	–	241 671	274 782	283 368
Asset Renewal			–	–	–	–	–	–	–	–	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			0.5%	5.3%	(689.7%)	85.4%	66.1%	88.7%	0.0%	14.6%	18.5%	20.6%
Cash Coverage Ratio			0	(0)	0	0	0	0	–	0	0	0
Borrowing												
Borrowing to Asset Ratio			0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Credit Rating (2009/10)										0		
Capital Charges to Operating		0.0%	0.3%	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)		124 311	(69 706)	(148 200)	2 471	1 288	49 730	-	60 559	33 774	28 311	
Free Services												
Free Basic Services as a % of Equitable Share		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance												
Total Operating Revenue		302 074	353 155	270 994	325 572	380 655	388 317	-	425 065	442 559	471 434	
Total Operating Expenditure		234 953	370 892	406 788	325 572	453 249	453 249	-	496 556	512 228	541 639	
Surplus/(Deficit) Budgeted Operating Statement		67 120	(17 738)	(135 793)	0	(72 594)	(64 931)	-	(71 490)	(69 669)	(70 205)	
Surplus/(Deficit) Considering Reserves and Cash Backing		191 432	(87 444)	(283 993)	2 471	(71 306)	(15 201)	-	(10 931)	(35 895)	(41 894)	
MTREF Funded (1) / Unfunded (0)		1	0	0	1	0	0	1	0	0	0	
MTREF Funded ✓ / Unfunded ✗		✓	✗	✗	✓	✗	✗	✓	✗	✗	✗	

DC35 Capricorn - Supporting Table SA11 Property rates summary

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Valuation:	1									
Date of valuation:										
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										

Municipal partnership s38 used? (Y/N)									
No. of assistant valuers (FTE)	3								
No. of data collectors (FTE)	3								
No. of internal valuers (FTE)	3								
No. of external valuers (FTE)	3								
No. of additional valuers (FTE)	4								
Valuation appeal board established? (Y/N)									
Implementation time of new valuation roll (mths)									
No. of properties	5								
No. of sectional title values	5								
No. of unreasonably difficult properties s7(2)									
No. of supplementary valuations									
No. of valuation roll amendments									
No. of objections by rate payers									
No. of appeals by rate payers									
No. of successful objections	8								
No. of successful objections > 10%	8								
Supplementary valuation									
Public service infrastructure value (Rm)	5								
Municipality owned property value (Rm)									
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)									
Valuation reductions-nature reserves/park (Rm)									
Valuation reductions-mineral rights (Rm)									
Valuation reductions-R15,000 threshold (Rm)									
Valuation reductions-public worship (Rm)									
Valuation reductions-other (Rm)									
Total valuation reductions:									
		-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5								
Total land value (Rm)	5								
Total value of improvements (Rm)	5								
Total market value (Rm)	5								
Rating:									
Residential rate used to determine rate for other categories? (Y/N)									
Differential rates used? (Y/N)	5								
Limit on annual rate increase (s20)? (Y/N)									
Special rating area used? (Y/N)									

Phasing-in properties s21 (number)									
Rates policy accompanying budget? (Y/N)									
Fixed amount minimum value (R'000)									
Non-residential prescribed ratio s19? (%)									
Rate revenue:									
Rate revenue budget (R '000)	6								
Rate revenue expected to collect (R'000)	6								
Expected cash collection rate (%)									
Special rating areas (R'000)	7								
Rebates, exemptions - indigent (R'000)									
Rebates, exemptions - pensioners (R'000)									
Rebates, exemptions - bona fide farm. (R'000)									
Rebates, exemptions - other (R'000)									
Phase-in reductions/discounts (R'000)									
Total rebates,exemptns,reductns,discs (R'000)		-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA13 Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State land
Budget Year 2011/12												
Valuation:												
No. of properties												
No. of sectional title property values												
No. of unreasonably difficult properties s7(2)												
No. of supplementary valuations												
Supplementary valuation (Rm)												
No. of valuation roll amendments												
No. of objections by rate-payers												
No. of appeals by rate-payers												
No. of appeals by rate-payers finalised												
No. of successful objections	5											
No. of successful objections > 10%	5											
Estimated no. of properties not valued												
Years since last valuation (select)												

5. In favour of the rate-payer

6. Provide relevant information for historical comparisons.

DC35 Capricorn - Supporting Table SA12 Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State land
Current Year 2010/11												
Valuation:												
No. of properties												
No. of sectional title property values												
No. of unreasonably difficult properties s7(2)												
No. of supplementary valuations												
Supplementary valuation (Rm)												
No. of valuation roll amendments												
No. of objections by rate-payers												
No. of appeals by rate-payers												
No. of appeals by rate-payers finalised												
No. of successful objections	5											
No. of successful objections > 10%	5											
Estimated no. of properties not valued												
Years since last valuation (select)												
Frequency of valuation (select)												
Method of valuation used (select)												
Base of valuation (select)												
Phasing-in properties s21 (number)												
Combination of rating types used? (Y/N)												
Flat rate used? (Y/N)												
Is balance rated by uniform rate/variable rate?												
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)												
Valuation reductions-nature reserves/park (Rm)												
Valuation reductions-mineral rights (Rm)												
Valuation reductions-R15,000 threshold (Rm)												
Valuation reductions-public worship (Rm)												
Valuation reductions-other (Rm)	2											
Total valuation reductions:												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6											

Other											
sub-total	-	-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total large household bill:	-	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Small' Household		2									
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total	-	-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:	-	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Small' Household receiving free basic services		3									
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total	-	-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:	-	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank			52 365	9 991				23 763	10 000	25 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	-	52 365	9 991	-	-	-	23 763	10 000	25 000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		-	52 365	9 991	-	-	-	23 763	10 000	25 000

DC35 Capricorn - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Monetary value	Interest to be realised
		Yrs/Months			Rand thousand	
<u>Parent municipality</u>						
Municipality sub-total					-	-
<u>Entities</u>						
Entities sub-total					-	-
TOTAL INVESTMENTS AND INTEREST	1				-	-

DC35 Capricorn - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Parent municipality</u>										

Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
RECEIPTS:	1,									

-	2									
<u>Operating Transfers and Grants</u>										
National Government:		96 055	500	370	308 896	329 904	329 904	330 727	375 360	394 734
Local Government Equitable Share		-	431	793	234 302	144 754	144 754	146 337	197 732	217 687
RSC Levy Replacement			188	103		118 850	118 850	129 554	141 214	153 923
Finance Management		500	500	750	1 000	1 000	1 000	1 250	1 250	1 250
Municipal Systems Improvement		970	765	-	-	-	-	790	1 000	1 000
Water Services Operating Subsidy		94 585	304	111	847	65 353	57 059	57 059	42 620	23 641
Health and Rural Transport services			6 500	7 980	8 241	8 241	8 241	10 176	10 523	10 874
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	96 055	500	370	308 896	329 904	329 904	330 727	375 360	394 734
<u>Capital Transfers and Grants</u>										
National Government:		145	204	331						
Municipal Infrastructure Grant (MIG)		462	504	277	216 937	167 552	167 552	270 921	274 782	283 368
Regional Bulk Infrastructure		85 277	107	393	144 602	144 602	144 602	173 914	211 462	223 093
Equitable shares & EPWP		60 186	047	176	19 000	19 000	19 000	-	-	-
				154	53 335	3 950	3 950	97 007	63 320	60 275

Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	145 462	204 504	331 277	216 937	167 552	167 552	270 921	274 782	283 368
TOTAL RECEIPTS OF TRANSFERS & GRANTS		241 517	512 004	561 647	525 833	497 456	497 456	601 648	650 142	678 102

DC35 Capricorn - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:	1									
- Operating expenditure of Transfers and Grants		213	229	230	308					
National Government:		304	193	370	896	329 904	329 904	330 727	375 360	394 734
Local Government Equitable Share		116	212	103	234					
RSC Levy Replacement		250	584	793	302	144 754	144 754	146 337	197 732	217 687
Finance Management			(97	750	1	118 850	118 850	129 554	141 214	153 923
Municipal Systems Improvement		300	130)		000	1 000	1 000	1 250	1 250	1 250
Water Services Operating Subsidy		970	765					790	1 000	1 000
			111	117	65					
		94 585	304	847	353	57 059	57 059	42 620	23 641	10 000
Health and Rural Transport services					8					
		1 200	1 669	7 980	241	8 241	8 241	10 176	10 523	10 874
Provincial Government:		-	1 113	-	-	-	-	-	-	-

Local Government & housing		1 113							
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	486	-	-	-	-	-	-	-
SETA		111							
National Heritage		375							
Total operating expenditure of Transfers and Grants:	213 304	230 791	230 370	308 896	329 904	329 904	330 727	375 360	394 734
Capital expenditure of Transfers and Grants									
National Government:	150 329	207 982	392 917	246 239	220 887	220 887	270 921	274 782	283 368
Municipal Infrastructure Grant (MIG)	90 143	110 525	176 393	144 602	144 602	144 602	173 914	211 462	223 093
Regional Bulk Infrastructure			61 640	19 000	19 000	19 000	-	-	-
						-			
Equitable shares & EPWP	60 186	97 457	154 884	82 637	57 285	57 285	97 007	63 320	60 275
Provincial Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>									
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants	150 329	207 982	392 917	246 239	220 887	220 887	270 921	274 782	283 368

TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	363 633	438 773	623 287	555 135	550 791	550 791	601 648	650 142	678 102
---	------------	------------	------------	------------	---------	---------	---------	---------	---------

DC35 Capricorn - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		232	232	375						
Current year receipts		273	328	230	308	329				
Conditions met - transferred to revenue		490	392	370	896	904	329 904	330 727	375 360	394 734
Conditions still to be met - transferred to liabilities		273	328	227	308	329				
Provincial Government:		490	248	885	896	904	329 904	330 727	375 360	394 734
Balance unspent at beginning of the year		232	375	2 860						
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										

Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		273 490	328 248	227 885	308 896	329 904	329 904	330 727	375 360	394 734
Total operating transfers and grants - CTBM	2	232	375	2 860	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		13 163	19 290	3 730						
Current year receipts		96 269	94 965	917	239	887	220 887	270 921	274 782	283 368
Conditions met - transferred to revenue		90 143	525	680	239	887	220 887	270 921	274 782	283 368
Conditions still to be met - transferred to liabilities		19 290	3 730	37 966						
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		90 143	525	680	239	887	220 887	270 921	274 782	283 368
Total capital transfers and grants - CTBM	2	19 290	3 730	37 966	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		363 633	438 773	586 565	555 135	550 791	550 791	601 648	650 142	678 102
TOTAL TRANSFERS AND GRANTS - CTBM		19 521	4 105	40 827	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Transfers to other municipalities										
<i>transfers to all 5 locals within our jurisdiction</i>	1	150 6	650 33	500 16	000 8	10 000	10 000	9 500	10 000	10 000
TOTAL TRANSFERS TO MUNICIPALITIES:		150 6	650 33	500 16	000 8	10 000	10 000	9 500	10 000	10 000
Transfers to Entities/Other External Mechanisms										
<i>transfers to all 5 locals within our jurisdiction</i>	2									
TOTAL TRANSFERS TO ENTITIES/EMs'		-	-	-	-	-	-	-	-	-
Transfers to other Organs of State										
<i>transfers to all 5 locals within our jurisdiction</i>	3									
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:		-	-	-	-	-	-	-	-	-
Grants to Organisations/ Groups of Individuals										
<i>transfers to all 5 locals within our jurisdiction</i>	4									
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:		-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	5	150 6	650 33	500 16	000 8	10 000	10 000	9 500	10 000	10 000

DC35 Capricorn - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
		A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>	1									
Salary		389	447		6 392	7 992	7 992	7 440	7 926	8 444
Pension Contributions		58	67		959	959	959	988	1 067	1 152
Medical Aid Contributions		9	10		193	193	193	163	176	190
Motor vehicle allowance		147	147		1 876	276	276	2 037	2 200	2 376
Cell phone allowance		-	-		-	5	5	-	-	-
Housing allowance		14	14		227	227	227	253	273	295
Other benefits or allowances						20	20			
In-kind benefits										
Sub Total - Councillors		617	685	-	9 647	9 672	9 672	10 881	11 642	12 457
% increase	4		11.0%	(100.0%)	-	0.3%	-	12.5%	7.0%	7.0%
<u>Senior Managers of the Municipality</u>	2									
Salary		178 ²	2 575	3 288	3 584	3 584	3 584	5 353	5 782	6 244
Pension Contributions		351	356	455	495	495	495	526	568	614
Medical Aid Contributions		71	71	91	99	99	99	137	148	160
Motor vehicle allowance		773	821	1 049	1 143	1 143	1 143	1 124	1 214	1 311
Cell phone allowance		-	-	-						
Housing allowance		-	-	-				89	96	1 040
Performance Bonus		71	-	-						
Other benefits or allowances										
In-kind benefits										
Sub Total - Senior Managers of Municipality		444³	3 824	4 883	5 322	5 322	5 322	7 230	7 808	9 369
% increase	4		11.0%	27.7%	9.0%	-	-	35.8%	8.0%	20.0%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		286 ⁵¹	68 603	73 473	90 669	96 545	96 545	110 986	120 144	130 307

Pension Contributions	9	475	11 559	16 358	15 393	15 393	15 393	19 554	21 195	22 807
Medical Aid Contributions	3	229	6 173	10 271	5 348	5 348	5 348	8 233	8 892	9 603
Motor vehicle allowance	8	945	8 896	10 053	16 447	16 447	16 447	19 586	21 153	22 846
Cell phone allowance	-	-	-	-	-	-	-	-	-	-
Housing allowance		961	3 077	3 444	3 228	3 228	3 228	3 985	4 304	3 712
Overtime	4	361	4 038	4 314	1 350	1 350	1 350	490	529	572
Performance Bonus		881	1 916	4 543	3 000	3 000	3 000	3 486	3 765	4 066
Other benefits or allowances	-	-	-	1 688	8 969	8 969	8 969	1 289	1 392	1 503
In-kind benefits										
Sub Total - Other Municipal Staff		79	104	124						
% increase	4	139	262	143	144 403	150 279	150 279	167 609	181 374	195 416
			31.7%	19.1%	16.3%	4.1%	-	11.5%	8.2%	7.7%
Total Parent Municipality		83	108	129						
		200	770	026	159 372	165 273	165 273	185 719	200 825	217 242
			30.7%	18.6%	23.5%	3.7%	-	12.4%	8.1%	8.2%
<u>Board Members of Entities</u>										
Salary										
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										
Board Fees										
Other benefits and allowances										
In-kind benefits										
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4	-	-	-	-	-	-	-	-	-
<u>Senior Managers of Entities</u>										
Salary										
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										

Performance Bonus										
Other benefits or allowances										
In-kind benefits										
Sub Total - Senior Managers of Entities	4	-	-	-	-	-	-	-	-	-
% increase			-	-	-	-	-	-	-	-
Other Staff of Entities										
Basic Salaries and Wages										
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										
Overtime										
Performance Bonus										
Other benefits or allowances										
In-kind benefits										
Sub Total - Other Staff of Entities	4	-	-	-	-	-	-	-	-	-
% increase			-	-	-	-	-	-	-	-
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		83	108	129						
		200	770	026	159 372	165 273	165 273	185 719	200 825	217 242
% increase	4		30.7%	18.6%	23.5%	3.7%	-	12.4%	8.1%	8.2%
TOTAL MANAGERS AND STAFF	5	82	108	129						
		582	085	026	149 725	155 601	155 601	174 838	189 182	204 785

DC35 Capricorn - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.			2.	3.
Councillors	4		302		116			466
Speaker	5	1	745	46 909	551			205
Chief Whip		1	290	62 290	84 692			437
Executive Mayor			086	58 311	145			068
			378					582

<i>Spatial/town planning</i>				2	2		2	2	
<i>Information Technology</i>				3	2		3	3	
<i>Roads</i>	1	1		1	1		1	1	
<i>Electricity</i>				-	-				
<i>Water</i>				10	10		12	12	
<i>Sanitation</i>	2		1	2	-	1			
<i>Refuse</i>				-	-				
<i>Other</i>				1	1		6	3	
Technicians	2	3	1	5	5	-	9	1	5
<i>Finance</i>				2	2		7	1	5
<i>Spatial/town planning</i>									
<i>Information Technology</i>		1	1	1	1				
<i>Roads</i>									
<i>Electricity</i>									
<i>Water</i>							2		
<i>Sanitation</i>	2	2		2	2				
<i>Refuse</i>									
<i>Other</i>									
Clerks (Clerical and administrative)	126	126		126	126				
Service and sales workers							160	145	
Skilled agricultural and fishery workers	102	102		102	102		63	54	
Craft and related trades									
Plant and Machine Operators							100	100	
Elementary Occupations	206	206		206	206		105	105	
TOTAL PERSONNEL NUMBERS	493	438	14	517	460	8	522	473	10
% increase				4.9%	5.0%	(42.9%)	1.0%	2.8%	25.0%
Total municipal employees headcount	6								
Finance personnel headcount	8	23	23	28	28		29	29	
Human Resources personnel headcount	8	7	7	8	8		9	9	

DC35 Capricorn - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2011/12												Medium Term
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12
Revenue By Source	-													
Property rates														-
Property rates - penalties & collection charges														-
Service charges - electricity revenue				14										-
Service charges - water revenue				868			14 868			14 868		10 000	4 868	59 472
Service charges - sanitation revenue														-
Service charges - refuse revenue														-
Service charges - other														-
Rental of facilities and equipment														-
Interest earned - external investments		329	380	780	678	600	570	541	250	390	270	246	114	5 148
Interest earned - outstanding debtors														-
Dividends received														-
Fines														-
Licences and permits														-
Agency services														-
Transfers recognised - operational		85												-
Other revenue		890	3	3	3	94 890	3 040	19 452	3 040	130 495	3 040	3 040	0	330 727
Gains on disposal of PPE		040	040	040	040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	36 483
Total Revenue (excluding capital transfers and contributions)		89	3	18	3	98 530	18 478	23 033	3 290	148 793	3 310	13 286	8 022	431 830
Expenditure By Type	-													
Employee related costs		14	14	14	14	14 167	19 005	14 167	14 167	14 167	14 167	14 167	13 981	174 652
Remuneration of councillors		167	167	167	167	907	907	907	907	907	907	907	907	10 881
Debt impairment		907	907	907	907	3 965	3 965	3 965	3 965	3 965	3 965	3 965	3 965	47 578
Depreciation & asset impairment		3	3	3	3	6 453	6 453	6 453	6 453	6 453	6 453	6 453	6 453	77 438
Finance charges		965	965	965	965	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	52 700
Bulk purchases		6	6	6	6									
		453	453	453	453									
		-	-	-	-									
		4	4	4	4									

Other materials		392	392	392	392									
Contracted services		217	217	217	217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	14 600
Transfers and grants		792	792	792	792	792	792	792	792	792	792	792	792	9 500
Other expenditure		717	717	717	717	9 717	9 717	9 717	9 717	9 717	9 717	9 717	9 718	116 607
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		41 609	41 609	41 609	41 609	41 609	46 447	41 609	41 609	41 609	41 609	41 609	41 423	503 956
Surplus/(Deficit)		47 651	(38 188)	(22 920)	(37 890)	56 922	(27 969)	(18 575)	(38 318)	107 185	(38 298)	(28 322)	(33 401)	(72 125)
Transfers recognised - capital		135 000		18 000		28 000		11 000		68 921		10 000	0	270 921
Contributions recognised - capital													-	-
Contributed assets													-	-
Surplus/(Deficit) after capital transfers & contributions		182 651	(38 188)	(4 920)	(37 890)	84 922	(27 969)	(7 575)	(38 318)	176 106	(38 298)	(18 322)	(33 400)	198 796
Taxation													-	-
Attributable to minorities													-	-
Share of surplus/ (deficit) of associate													-	-
Surplus/(Deficit)	1	182 651	(38 188)	(4 920)	(37 890)	84 922	(27 969)	(7 575)	(38 318)	176 106	(38 298)	(18 322)	(33 400)	198 796

DC35 Capricorn - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2011/12												Medium Term	
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	
Revenue by Vote	-	21				9									
EXECUTIVE MANAGEMENT		860				800				14 646				3 400	49 706
INFRASTRUCTURE DEPARTMENT		104 000		18 900		105 000	7 000	14 000		113 563		11 389	31 315	405 167	
CORPORATE SERVICES		19 818				16 000				32 440		158	(0)	68 416	
FINANCE DEPARTMENT		10	3	14	3	5	8	5 137	3 290	12 000	3 310	5 820	(0)	75 918	

STRATEGY, PLANNING & ECONOMIC DEVELOPMENT	363	420	862	718	415	582								
	5				1									
	322				900				16 466			100	23 788	
	23				14									
COMMUNITY SERVICES	958				000		12 000		27 598		1 001	1 200	79 756	
Example 7 - Vote7												-	-	
Example 8 - Vote8												-	-	
Example 9 - Vote9												-	-	
Example 10 - Vote10												-	-	
Example 11 - Vote11												-	-	
Example 12 - Vote12												-	-	
Example 13 - Vote13												-	-	
Example 14 - Vote14												-	-	
Example 15 - Vote15												-	-	
Total Revenue by Vote	185	3	33	3	152	15								
	321	420	762	718	115	582	31 137	3 290	216 713	3 310	18 368	36 014	702 751	
Expenditure by Vote to be appropriated														
EXECUTIVE MANAGEMENT	4	4	4	4	4	4								
	142	142	142	142	142	142	4 142	4 142	4 142	4 142	4 142	4 142	4 142	49 706
INFRASTRUCTURE DEPARTMENT	19	19	19	19	19	19								
	765	765	765	765	765	765	19 765	19 765	19 765	19 765	19 765	19 765	19 765	237 180
CORPORATE SERVICES	4	4	4	4	4	4								
	507	507	507	507	507	507	4 507	4 507	4 507	4 507	4 507	4 507	4 507	54 079
FINANCE DEPARTMENT	6	6	6	6	6	6								
	363	363	363	363	363	363	6 363	6 363	6 363	6 363	6 363	6 363	6 363	76 358
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT	2	2	2	2	2	2								
	242	242	242	242	242	242	2 242	2 242	2 242	2 242	2 242	2 342	27 010	
COMMUNITY SERVICES	4	4	4	4	4	4								
	869	869	869	869	869	869	4 869	4 869	4 869	4 869	4 869	6 069	59 623	
Example 7 - Vote7												-	-	
Example 8 - Vote8												-	-	
Example 9 - Vote9												-	-	
Example 10 - Vote10												-	-	
Example 11 - Vote11												-	-	
Example 12 - Vote12												-	-	
Example 13 - Vote13												-	-	
Example 14 - Vote14												-	-	
Example 15 - Vote15												-	-	
Total Expenditure by Vote	41	41	41	41	41	41	41 888	41 888	41 888	41 888	41 888	43 188	503 956	
	888	888	888	888	888	888	41 888	41 888	41 888	41 888	41 888	43 188	503 956	
Surplus/(Deficit) before assoc.	143	(38	(8	(38	110	(26	(10	(38	174 825	(38	(23	(7	198 796	
	434	468)	126)	170)	227	306)	751)	598)	174 825	578)	520)	174)	198 796	

Taxation														-	-
Attributable to minorities														-	-
Share of surplus/ (deficit) of associate														-	-
Surplus/(Deficit)	1	143 434	(38) 468)	(8) 126)	(38) 170)	110 227	(26) 306)	(10) 751)	(38) 598)	174 825	(38) 578)	(23) 520)	(7) 174)	198 796	

DC35 Capricorn - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2011/12												Medium Term	
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	
Revenue - Standard	-	55				33									
Governance and administration		041	3 420	14 862	3 718	515	8 582	5 137	3 290	59 086	3 310	7 978	10 084	208 024	
Executive and council		21				9				14 646			3 400	49 706	
Budget and treasury office		10				5				12 000			(0)	75 918	
Corporate services		22	3 420	14 862	3 718	18	8 582	5 137	3 290	32 440			2 158	6 684	
		818				300								82 400	
Community and public safety		23	-	-	-	944	-	10 408	-	1 425	-	226	9 788	46 265	
Community and social services		750				594		350		680		226	0	2 600	
Sport and recreation		1								745			0	2 895	
Public safety		20											(0)	30 982	
Housing		924						10 058					-	-	
Health													9 788	9 788	
Economic and environmental services		33	-	8 600	-	12	-	-	-	26 251	-	-	1 297	81 979	
Planning and development		5				1									
		322				900				16 466			100	23 788	
Road transport		9				2				3 890			0	24 699	
Environmental protection		364		8 600		845									
		18				7									
		900				500				5 895			1 197	33 492	

Trading services	107 803	-	10 300	-	69 256	7 000	12 992	-	141 760	-	5 110	12 263	366 484
Electricity	7 000				3 500				1 400			1 938	13 838
Water	90 803		10 300		54 756	7 000	12 992		130 000		5 110	10 325	321 286
Waste water management	10 000				11 000				10 360			(0)	31 360
Waste management												-	-
Other												-	-
Total Revenue - Standard	219 904	3 420	33 762	3 718	115 960	15 582	28 537	3 290	228 522	3 310	13 314	33 431	702 751
		3 420	33 762	3 718	131 754	15 582	28 887	3 290	261 714	3 310	13 540		
Expenditure - Standard													
Governance and administration	15 735	15 735	15 735	15 735	15 735	15 735	15 735	15 735	15 735	15 735	15 735	15 733	188 813
Executive and council	4 142	4 142	4 142	4 142	4 142	4 142	4 142	4 142	4 142	4 142	4 142	4 142	49 706
Budget and treasury office	6 363	6 363	6 363	6 363	6 363	6 363	6 363	6 363	6 363	6 363	6 363	6 363	76 358
Corporate services	5 229	5 229	5 229	5 229	5 229	5 229	5 229	5 229	5 229	5 229	5 229	5 228	62 749
Community and public safety	3 956	3 956	3 956	3 956	3 956	3 956	3 956	3 956	3 956	3 956	3 956	3 956	47 467
Community and social services	217 217	217	217	217	217 217	217	217	217	217	217	217	217	2 600
Sport and recreation	241 241	241	241	241	241 241	241	241	241	241	241	241	241	2 895
Public safety	2 678	2 678	2 678	2 678	2 678	2 678	2 678	2 678	2 678	2 678	2 678	2 678	32 134
Housing												-	-
Health	820 820	820	820	820	820 820	820	820	820	820	820	820	820	9 838
Economic and environmental services	7 241	7 241	7 241	7 241	7 241	7 241	7 241	7 241	7 241	7 241	7 241	7 342	86 992
Planning and development	2 242	2 242	2 242	2 242	2 242	2 242	2 242	2 242	2 242	2 242	2 242	2 344	27 011
Road transport	3 985	3 985	3 985	3 985	3 985	3 985	3 985	3 985	3 985	3 985	3 985	3 985	47 825
Environmental protection	1 013	1 013	1 013	1 013	1 013	1 013	1 013	1 013	1 013	1 013	1 013	1 013	12 156
Trading services	14 832	14 832	14 832	14 832	14 832	14 832	14 832	14 832	14 832	14 832	14 832	17 532	180 683
Electricity	74 74	74	74	74	74 74	74	74	74	74	74	74	74	891
Water	14 758	14 758	14 758	14 758	14 758	14 758	14 758	14 758	14 758	14 758	14 758	17 458	179 792
Waste water management												-	-
Waste management												-	-

<i>Other</i>													-	-
Total Expenditure - Standard		41 763	41 763	41 763	41 763	41 763	41 763	41 763	41 763	41 763	41 763	41 763	44 562	503 956
Surplus/(Deficit) before assoc.		178 141	(38 343)	(8 001)	(38 045)	74 197	(26 181)	(13 226)	(38 473)	186 759	(38 453)	(28 449)	(11 131)	198 796
Share of surplus/ (deficit) of associate													-	-
Surplus/(Deficit)	1	178 141	(38 343)	(8 001)	(38 045)	74 197	(26 181)	(13 226)	(38 473)	186 759	(38 453)	(28 449)	(11 131)	198 796

DC35 Capricorn - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2011/12												Medium Term
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12
Multi-year expenditure to be appropriated	1													
EXECUTIVE MANAGEMENT				7		13							-	-
INFRASTRUCTURE DEPARTMENT		159 000		700		598		10 600		39 780			0	230 678
CORPORATE SERVICES		5 400				709			6 230			2 040	(0)	17 379
FINANCE DEPARTMENT STRATEGY, PLANNING & ECONOMIC DEVELOPMENT													-	-
COMMUNITY SERVICES		11 000		000	5			4 664		2 200			(0)	22 864
Example 7 - Vote7													-	-
Example 8 - Vote8													-	-
Example 9 - Vote9													-	-
Example 10 - Vote10													-	-
Example 11 - Vote11													-	-
Example 12 - Vote12													-	-
Example 13 - Vote13													-	-
Example 14 - Vote14													-	-
Example 15 - Vote15													-	-
Capital multi-year expenditure sub-total	2	175 400	-	700	-	307	-	15 264	6 230	41 980	-	2 040	0	270 921

Single-year expenditure to be appropriated														
EXECUTIVE MANAGEMENT														-
INFRASTRUCTURE DEPARTMENT														-
CORPORATE SERVICES														-
FINANCE DEPARTMENT														-
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT														-
COMMUNITY SERVICES														-
Example 7 - Vote7														-
Example 8 - Vote8														-
Example 9 - Vote9														-
Example 10 - Vote10														-
Example 11 - Vote11														-
Example 12 - Vote12														-
Example 13 - Vote13														-
Example 14 - Vote14														-
Example 15 - Vote15														-
Capital single-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	2	175 400	-	12 700	-	17 307	-	15 264	6 230	41 980	-	2 040	0	270 921

DC35 Capricorn - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2011/12												Medium Term
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12
Capital Expenditure - Standard	1													
Governance and administration		2 100	1 900	2 580	1 100	1 100	1 330	1 699	960	1 400	981	1 090	1 139	17 379
Executive and council													-	-
Budget and treasury office													-	-
Corporate services		2 100	1 900	2 580	1 100	1 100	1 330	1 699	960	1 400	981	1 090	1 139	17 379
Community and public safety		-	-	500	-	424	-	-	100	-	-	500	-	1 524
Community and social services													-	-

Sport and recreation													-	-
Public safety			500		424				100			500	-	1 524
Housing													-	-
Health													-	-
Economic and environmental services		2 650	3 380	3 200	2 650	2 500	1 810	2 690	3 080	3 290	3 330	3 030	7 398	39 008
Planning and development													-	-
Road transport		1 300	1 490	1 600	890	750	920	800	980	1 000	930	1 050	5 958	17 668
Environmental protection		1 350	1 890	1 600	1 760	1 750	890	1 890	2 100	2 290	2 400	1 980	1 440	21 340
Trading services		17 360	16 500	17 340	14 450	13 870	21 640	15 150	16 900	20 870	21 630	13 457	23 843	213 010
Electricity		1 300	1 200	1 030	950	880	940	1 100	900	1 300	1 200	750	1 594	13 144
Water		13 500	12 300	12 900	10 000	10 800	18 700	11 000	12 900	16 000	18 300	10 807	21 300	168 507
Waste water management		2 560	3 000	3 410	3 500	2 190	2 000	3 050	3 100	3 570	2 130	1 900	950	31 360
Waste management													-	-
Other													-	-
Total Capital Expenditure - Standard	2	22 110	21 780	23 620	18 200	17 894	24 780	19 539	21 040	25 560	25 941	18 077	32 380	270 921

DC35 Capricorn - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2011/12												Medium Term Revenue Framework	
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget +120
R thousand														
Cash Receipts By Source													1	
Property rates												-		
Property rates - penalties & collection charges												-		
Service charges - electricity revenue												-		
Service charges - water revenue			14 868			14 868			14 868		10 000	4 868	59 472	
Service charges - sanitation revenue												-		
Service charges - refuse revenue												-		
Service charges - other												-		
Rental of facilities and equipment												-		
Interest earned - external investments	329	380	780	678	600	570	541	250	390	270	246	114	5 148	
Interest earned - outstanding debtors												-		

Dividends received													-		
Fines													-		
Licences and permits													-		
Agency services													-		
Transfer receipts - operational	85 890				94 890		19 452		130 495				0	330 727	3
Other revenue	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	3 040	36 483	
Cash Receipts by Source	89 259	3 420	18 688	3 718	98 530	18 478	23 033	3 290	148 793	3 310	13 286	8 022	431 830	4	
Other Cash Flows by Source															
Transfer receipts - capital	135 000		18 000		28 000		11 000		68 921		10 000	0	270 921	2	
Contributions recognised - capital & Contributed assets													-		
Proceeds on disposal of PPE													-		
Short term loans													-		
Borrowing long term/refinancing													-		
Increase (decrease) in consumer deposits													-		
Decrease (Increase) in non-current debtors													-		
Decrease (increase) other non-current receivables													-		
Decrease (increase) in non-current investments													-		
Total Cash Receipts by Source	224 259	3 420	36 688	3 718	126 530	18 478	34 033	3 290	217 714	3 310	23 286	8 023	702 751	7	
Cash Payments by Type															
Employee related costs	14 167	14 167	14 167	14 167	14 167	19 005	14 167	14 167	14 167	14 167	14 167	14 167	13 981	174 652	1
Remuneration of councillors	907	907	907	907	907	907	907	907	907	907	907	907	10 881		
Collection costs													-		
Interest paid													-		
Bulk purchases - Electricity													-		
Bulk purchases - Water & Sewer	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	4 392	52 700	5
Other materials													-		
Contracted services	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	1 217	14 600	
Grants and subsidies paid - other municipalities	792	792	792	792	792	792	792	792	792	792	792	792	9 500		
Grants and subsidies paid - other													-		

General expenses	20 135	20 135	20 135	20 135	20 135	20 135	20 135	20 135	20 135	20 135	20 135	20 136	241 623	2
Cash Payments by Type	41 609	41 609	41 609	41 609	41 609	46 447	41 609	41 609	41 609	41 609	41 609	41 423	503 956	5
Other Cash Flows/Payments by Type														
Capital assets	22 110	21 780	23 620	18 200	17 894	24 780	19 539	21 040	25 560	25 941	18 077	32 380	270 921	2
Repayment of borrowing												-		
Other Cash Flows/Payments												-		
Total Cash Payments by Type	63 719	63 389	65 229	59 809	59 503	71 227	61 148	62 649	67 169	67 550	59 686	73 803	774 877	7
NET INCREASE/(DECREASE) IN CASH HELD	160 541	(59 968)	(28 540)	(56 090)	67 027	(52 749)	(27 114)	(59 358)	150 546	(64 239)	(36 399)	(65 780)	(72 125)	(495)
Cash/cash equivalents at the month/year begin:		160 541	100 572	72 032	15 942	82 969	30 221	3 106	(56 252)	94 294	30 054	(6 345)	-	(125)
Cash/cash equivalents at the month/year end:	160 541	100 572	72 032	15 942	82 969	30 221	3 106	(56 252)	94 294	30 054	(6 345)	(72 125)	(72 125)	(620)

DC35 Capricorn - NOT REQUIRED - municipality does not have entities

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance	-									
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										

Materials and bulk purchases									
Transfers and grants									
Other expenditure									
Total Expenditure	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources	-								
Capital expenditure									
Transfers recognised - operational									
Public contributions & donations									
Borrowing									
Internally generated funds									
Total sources	-	-	-	-	-	-	-	-	-
Financial position	-								
Total current assets									
Total non current assets									
Total current liabilities									
Total non current liabilities									
Equity									
Cash flows	-								
Net cash from (used) operating									

<p>Net cash from (used) investing</p> <p>Net cash from (used) financing</p> <p>Cash/cash equivalents at the year end</p>										
---	--	--	--	--	--	--	--	--	--	--

DC35 Capricorn - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

DC35 Capricorn - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework			Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Tot Cont Val
				Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14								
R thousand	1,3	Total	Original Budget				Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														

Revenue Obligation By Contract	2													
<i>Contract 1</i>														
<i>Contract 2</i>														
<i>Contract 3 etc</i>														
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
<i>Contract 1</i>														
<i>Contract 2</i>														
<i>Contract 3 etc</i>														
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
<i>Contract 1</i>														
<i>Contract 2</i>														
<i>Contract 3 etc</i>														
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
-														
Entities:														
Revenue Obligation By Contract	2													
<i>Contract 1</i>														
<i>Contract 2</i>														
<i>Contract 3 etc</i>														
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
<i>Contract 1</i>														
<i>Contract 2</i>														
<i>Contract 3 etc</i>														
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
<i>Contract 1</i>														
<i>Contract 2</i>														
<i>Contract 3 etc</i>														
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

Total Entity Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
--------------------------------------	---	---	---	---	---	---	---	---	---	---	---	---	---

DC35 Capricorn - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework						
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14				
Capital expenditure on new assets by Asset Class/Sub-class														
-		179	331	404	225									
Infrastructure	1	543	160	262	909	203 937	203 937	252 018	266 452	276 668				
Infrastructure - Road transport		186	279	65	696	110	845	16	14 765	14 765	17 668	12 140	14 802	
<i>Roads, Pavements & Bridges</i>		186	279	65	696	110	845	16	14 765	14 765	17 668	12 140	14 802	
<i>Storm water</i>														
Infrastructure - Electricity		498	718	8	735	39	244	15	14 444	14 444	13 144	14 950	16 000	
<i>Generation</i>														
<i>Transmission & Reticulation</i>		498	718	8	735	39	244	15	14 444	14 444	13 144	14 950	16 000	
<i>Street Lighting</i>														
Infrastructure - Water		178	099	222	744	208	722	131	320	123 543	123 543	168 507	191 863	201 997
<i>Dams & Reservoirs</i>														
<i>Water purification</i>														
<i>Reticulation</i>		178	099	222	744	208	722	131	320	123 543	123 543	168 507	191 863	201 997
Infrastructure - Sanitation		760	000	30	050	30	000	36	42 560	42 560	31 360	32 500	35 869	
<i>Reticulation</i>		760	000	30	050	30	000	36	42 560	42 560	31 360	32 500	35 869	
<i>Sewerage purification</i>														
Infrastructure - Other		-	419	4	059	15	500	26	8 625	8 625	21 340	15 000	8 000	
<i>Waste Management</i>			419	4	059	15	500	26	8 625	8 625	21 340	15 000	8 000	
<i>Transportation</i>														

Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)								4 000	-	-
Other										
Agricultural assets		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
Biological assets		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
Intangibles		-	-	-	-	-	-	2 300	-	-
Computers - software & programming										
Other (<i>list sub-class</i>)								2 300	-	-
Total Capital Expenditure on new assets	1	181 300	379 757	433 844	246 239	217 547	217 547	270 921	274 282	283 368

Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

DC35 Capricorn - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand	1									

<u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u>									
-									
Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>									
<i>Storm water</i>									
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
<i>Generation</i>									
<i>Transmission & Reticulation</i>									
<i>Street Lighting</i>									
Infrastructure - Water	-	-	-	-	-	-	-	-	-
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>									
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
<i>Reticulation</i>									
<i>Sewerage purification</i>									
Infrastructure - Other	-	-	-	-	-	-	-	-	-
<i>Waste Management</i>									
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>									
	2								
	3								
Community	-	-	-	-	-	-	-	-	-
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									

Buses	7								
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing	8								
Other									
Heritage assets		-	-	-	-	-	-	-	-
Buildings									
Other	9								
Investment properties		-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets		-	-	-	-	-	-	-	-
General vehicles									
Specialised vehicles	10								
Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
Agricultural assets		-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Biological assets		-	-	-	-	-	-	-	-
<i>List sub-class</i>									

Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total Capital Expenditure on renewal of existing assets	1	-	-	-	-	-	-	-	-	-

Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

References

DC35 Capricorn - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
-			24	60	82	11				
Infrastructure		-	631	388	521	300	11 300	12 200	12 272	20 348
Infrastructure - Road transport		-	-	-	-	-	-	1 000	1 000	8 300
Roads, Pavements & Bridges								1 000	1 000	8 300
Storm water										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Generation										
Transmission & Reticulation										
Street Lighting										
Infrastructure - Water		-	450	388	521	300	11 300	11 200	11 272	12 048

<i>Dams & Reservoirs</i>												
<i>Water purification</i>	450	24	388	60	521	82	300	11	11 300	11 200	11 272	12 048
<i>Reticulation</i>												
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-	-	-	-
<i>Reticulation</i>												
<i>Sewerage purification</i>												
Infrastructure - Other	-	181	-	-	-	-	-	-	-	-	-	-
<i>Waste Management</i>		181										
<i>Transportation</i>												
Gas												
<i>Other</i>												
Community	-	-	-	-	-	-	-	-	-	2 052	1 800	1 000
Parks & gardens												
Sportsfields & stadia												
Swimming pools												
Community halls												
Libraries												
Recreational facilities												
Fire, safety & emergency												
Security and policing												
Buses												
Clinics												
Museums & Art Galleries												
Cemeteries												
Social rental housing												
Other										2 052	1 800	1 000
Heritage assets	-	-	-	-	-	-	-	-	-	-	-	-
Buildings												
Other												
Investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Housing development												

Other											
Other assets		2									
	947	572	781	770	-	-	1 442	1 863	2 185		
General vehicles	311	555	191				650	800	850		
Specialised vehicles											
Plant & equipment	2	391					300	500	600		
Computers - hardware/equipment	130	375	300	450			192	206	220		
Furniture and other office equipment	125	543	290	320			300	357	514		
Abattoirs											
Markets											
Civic Land and Buildings											
Other Buildings	378	526									
Other Land											
Surplus Assets - (Investment or Inventory)											
Other		181									
Agricultural assets	-	-	-	-	-	-	-	-	-		
<i>List sub-class</i>											
Biological assets	-	-	-	-	-	-	-	-	-		
<i>List sub-class</i>											
Intangibles	-	-	-	-	-	-	-	-	-		
Computers - software & programming											
Other (<i>list sub-class</i>)											
Total Repairs and Maintenance Expenditure	1	947	202	61	83	11	300	11 300	15 694	15 935	23 533
Specialised vehicles		-	-	-	-	-	-	-	-	-	-
Refuse											

Fire										
Conservancy										
Ambulances										

DC35 Capricorn - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2011/12 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
Capital expenditure	1							
EXECUTIVE MANAGEMENT		-	-	-	295			
INFRASTRUCTURE DEPARTMENT		230	251	268	535	325 088	357 597	
		678	952	668				
			5	1	1			
CORPORATE SERVICES		17 379	790	500	650	1 815	1 997	
FINANCE DEPARTMENT		-	-	-				
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT		-	-	-				
			17	13	14			
COMMUNITY SERVICES		22 864	040	200	520	15 972	17 569	
Example 7 - Vote7		-	-	-				
Example 8 - Vote8		-	-	-				
Example 9 - Vote9		-	-	-				
Example 10 - Vote10		-	-	-				
Example 11 - Vote11		-	-	-				
Example 12 - Vote12		-	-	-				
Example 13 - Vote13		-	-	-				
Example 14 - Vote14		-	-	-				
Example 15 - Vote15		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		270	274	283	311	342 875	377 163	-
		921	782	368	705			
Future operational costs by vote	2							
EXECUTIVE MANAGEMENT		49 706	49	52	58	64 024	70 426	
		237	483	912	203			
INFRASTRUCTURE DEPARTMENT		180	241	260	285	314 515	345 967	
			313	024	923			

CORPORATE SERVICES	54 079	58 230	62 487	68 736	75 609	83 170	
FINANCE DEPARTMENT	76 358	79 406	83 407	91 748	100 922	111 015	
STRATEGY, PLANNING & ECONOMIC DEVELOPMENT	27 010	24 305	30 823	26 905	29 595	32 555	
COMMUNITY SERVICES	59 623	61 318	58 445	64 290	70 718	77 790	
Example 7 - Vote7							
Example 8 - Vote8							
Example 9 - Vote9							
Example 10 - Vote10							
Example 11 - Vote11							
Example 12 - Vote12							
Example 13 - Vote13							
Example 14 - Vote14							
Example 15 - Vote15							
<i>List entity summary if applicable</i>							
Total future operational costs	503 956	514 054	548 097	595 804	655 384	720 923	-
<u>Future revenue by source</u>							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue	59 472	61 260	63 067	69 374	76 311	83 942	
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
<i>List other revenues sources if applicable</i>							
<i>List entity summary if applicable</i>							
Total future revenue	59 472	61 260	63 067	69 374	76 311	83 942	-
Net Financial Implications	405	715 576	727 399	768 135	838 921 949	1 014 143	-

DC35 Capricorn - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Ref	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year
								Audited Outcome 2009/10
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>	5				<i>Examples</i>	<i>Examples</i>		
Infrastructure development		water projects (reticulation)			Infrastructure	water, plant and equipments		208 722
		sanitation			Infrastructure	sanitation		30 050
		construction of Road and Transport			Infrastructure	Roads and transport		110 686
Corporate services		Electricity			Infrastructure	Energy		39 735
		buildings			community assets	halls and creches		2 521
		procurement of movable assets			<i>other assets</i>	<i>Furniture and fittings, buildings</i>		
						computers equipments and servers		300
Community services		procurements of equipments for disaster and emergency services			other assets	specialised motor vehicles, equipments		20 261
		construction of landfill sites and waste equipments			other assets	landfill sites and equipments		15 059
		construction of sports fields			other assets	sports field		6 500
Total Capital expenditure	1							
Entities: <i>List all capital projects grouped by Entity</i>								
Entity A Water project A								
Entity B								

Electricity project B								
-----------------------	--	--	--	--	--	--	--	--

DC35 Capricorn - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project R thousand	Project name	Project number	Asset Class 3.	Asset Sub-Class 3.	Previous target year to complete Year	Current Year 2010/11		2011/12
						Original Budget	Full Year Forecast	Budget 2011/12
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>			<i>Examples</i>	<i>Examples</i>				
Entities: <i>List all capital projects grouped by Municipal Entity</i>								
Entity Name <i>Project name</i>								

10. QUALITY CERTIFICATE

I, **Templeton Mphahle Phogole** municipal manager of **Capricorn District Municipality**, hereby certify that the final annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name _____

Municipal Manager of _____

(Name and demarcation code of Municipality)

Signature _____

Date _____